



# Portfolio Budget Statements 2018–19 Budget Related Paper No. 1.3

Communications and the Arts Portfolio

Budget Initiatives and Explanations of Appropriations Specified by Outcomes and Programs by Entity © Commonwealth of Australia 2018

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MINISTER FOR COMMUNICATIONS

## MINISTER FOR THE ARTS

# MINISTER FOR REGIONAL COMMUNICATIONS

PARLIAMENT HOUSE CANBERRA 2600

President of the Senate Australian Senate Parliament House CANBERRA ACT 2600

Speaker House of Representatives Parliament House CANBERRA ACT 2600

Dear Mr President Dear Mr Speaker

We hereby submit Portfolio Budget Statements in support of the 2018-19 Budget for the Communications and the Arts Portfolio.

These statements have been developed, and are submitted to the Parliament, as a statement on the outcomes for the Portfolio.

We present these statements to provide accountability to the Parliament and, through it, the public.

Yours sincerely

MITCH FIFIELD

Senator the Hon Mitch Fifield Minister for Communications Minister for the Arts

BRID GET Mc ENZ

Senator the Hon Bridget McKenzie Minister for Regional Communications

# **ABBREVIATIONS AND CONVENTIONS**

The following notation may be used:

| NEC/nec | not elsewhere classified                    |
|---------|---|
| -       | nil   |
|         | not zero, but rounded to zero               |
| na      | not applicable (unless otherwise specified) |
| nfp     | not for publication                         |
| \$m     | \$ million                                  |

Figures in tables and in the text may be rounded. Figures in text are generally rounded to one decimal place, whereas figures in tables are generally rounded to the nearest thousand. Discrepancies in tables between totals and sums of components are due to rounding.

# **ENQUIRIES**

Should you have any enquiries regarding this publication please contact the Chief Financial Officer, Financial Services Branch, Department of Communications and the Arts on (02) 6271 1058.

Links to Portfolio Budget Statements (including Portfolio Additional Estimates Statements and Portfolio Supplementary Additional Statements) can be located on the Australian Government Budget website at: <u>www.budget.gov.au</u>.

# USER GUIDE TO THE PORTFOLIO BUDGET STATEMENTS

# **USER GUIDE**

The purpose of the 2018–19 Portfolio Budget Statements (PB Statements) is to inform Senators and Members of Parliament of the proposed allocation of resources to government outcomes by entities within the portfolio. Entities receive resources from the annual appropriations acts, special appropriations (including standing appropriations and special accounts), and revenue from other sources.

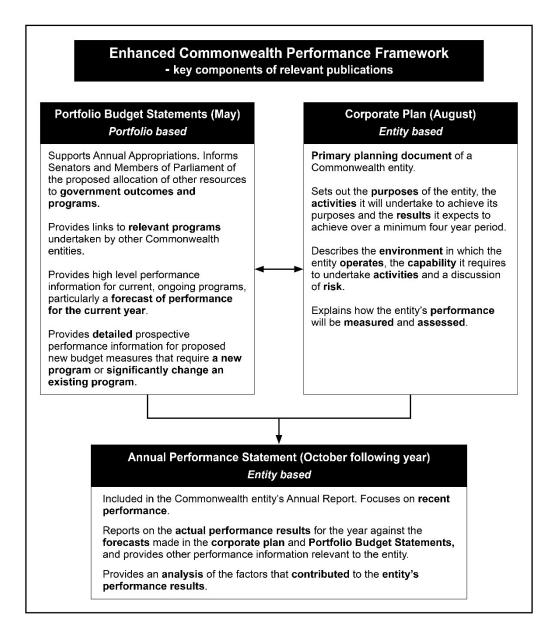
A key role of the PB Statements is to facilitate the understanding of proposed annual appropriations in Appropriation Bills (No. 1 and No. 2) 2018–19 (or Appropriation (Parliamentary Departments) Bill (No. 1) 2018–19 for the parliamentary departments). In this sense, the PB Statements are Budget related papers and are declared by the Appropriation Acts to be 'relevant documents' to the interpretation of the Acts according to section 15AB of the *Acts Interpretation Act* 1901.

The PB Statements provide information, explanation and justification to enable Parliament to understand the purpose of each outcome proposed in the Bills.

As required under section 12 of the *Charter of Budget Honesty Act 1998*, only entities within the general government sector are included as part of the Commonwealth general government sector fiscal estimates and produce PB Statements where they receive funding (either directly or via portfolio departments) through the annual appropriation acts.

#### The Enhanced Commonwealth Performance Framework

The following diagram outlines the key components of the enhanced Commonwealth performance framework. The diagram identifies the content of each of the publications and the relationship between them. Links to the publications for each entity within the portfolio can be found in the introduction to Section 2: Outcomes and planned performance.



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# **PORTFOLIO OVERVIEW**

# COMMUNICATIONS AND THE ARTS PORTFOLIO OVERVIEW

# Ministers and portfolio responsibilities

There are two Ministers with responsibility for the Communications and the Arts Portfolio. Senator the Hon Mitch Fifield is the Minister for Communications and the Minister for the Arts, and Senator the Hon Bridget McKenzie is the Minister for Regional Communications.

The Communications and the Arts Portfolio comprises the Department of Communications and the Arts (the Department) and 17 other entities with key responsibilities as outlined below:

- Department of Communications and the Arts The Department of Communications and the Arts aims to promote innovative communications and cultural sectors through policy, program and service delivery to the benefit of all Australians.
- Australia Council The Australia Council is the Australian Government's arts funding and advisory body with a purpose to champion and invest in Australian arts. The Council has a national leadership role in supporting and building Australia's arts ecology by fostering excellence in the arts, increasing national and international engagement with Australian art and artists, and promoting the appreciation, knowledge and understanding of the arts.
- Australian Broadcasting Corporation (ABC) The ABC is a national broadcaster. It provides programming that informs, educates and entertains, and contributes to and reflects Australia's national identity, including delivering such programming to overseas audiences. It encourages cultural diversity, fosters public debate, engages directly with local communities, and fosters the creative industries, music and the arts. The ABC is an integral part of the Australian media, providing radio, television and digital media services to all Australians, including independent news and information services.
- Australian Communications and Media Authority (ACMA) The ACMA is
  responsible for regulating in accordance with legislation related to broadcasting,
  radiocommunications, telecommunications and online content. The ACMA works
  with all stakeholders to maximise the public benefit, including the extent to which
  the regulatory framework addresses the broad concerns of the community, meets
  the needs of industry, and maintains community and national interest safeguards.
- Australian Film, Television and Radio School (AFTRS) The AFTRS is the leading institution for specialist education and training for Australia's screen arts and broadcast sector. The AFTRS' purpose is to provide high-quality education and training at a range of levels to advance the skills and knowledge of talented individuals and meet the evolving needs of Australia's screen and broadcast

#### Portfolio overview

industries. The AFTRS educates and inspires the storytellers of the future and encourages innovative engagement with technology to disseminate those stories to audiences. The AFTRS conducts leading research relevant to industry, holds forums and disseminates ideas to stimulate conversation about the converging screen and broadcast industries.

- Australian National Maritime Museum (ANMM) The ANMM is responsible for leading the promotion and conservation of Australia's maritime heritage and culture. This is done through developing and sharing its collections, knowledge and expertise; motivating learning through research, educational programs and products; supporting community participation to retain Australia's maritime heritage; and exploring contemporary issues of public interest and maritime relevance.
- Australian Postal Corporation (Australia Post) Australia Post is a Government Business Enterprise, wholly owned by the Australian Government. It provides a mail and delivery service to all Australians and a range of parcel and logistics services.
- **Bundanon Trust** Bundanon Trust cares for the Boyd art collection and supports arts practice and engagement with the arts through its residency, education, exhibition and performance programs. In preserving the natural and cultural heritage of its site Bundanon Trust promotes the value of landscape in all our lives.
- Creative Partnerships Australia (legally constituted as the Australia Business Arts Foundation Ltd) — The role of Creative Partnerships Australia is to create a culture of private sector support for the arts. It aims to grow the culture of giving, investment, partnership and volunteering, bringing donors, businesses, artists and arts organisations together to foster a more sustainable and vibrant arts sector for the benefit of all Australians.
- National Film and Sound Archive of Australia (NFSA) The NFSA is Australia's premier audiovisual archive. It develops and preserves a collection of significant Australian film, recorded sound, broadcast works and new media, and shares the collection with audiences across Australia and overseas.
- National Gallery of Australia (NGA) The purpose of the NGA is to develop and maintain a national collection of works of art; exhibit, or make available for exhibition by others, works of art from the national collection or works of art that are otherwise in the possession of the NGA; and to make the most advantageous use of the national collection in the national interest.
- National Library of Australia (NLA) The NLA ensures that documentary resources of national significance relating to Australia and the Australian people, as well as significant non-Australian library materials, are collected, preserved and made accessible either through the library or through collaborative arrangements with other libraries.
- National Museum of Australia (NMA) The NMA brings to life the rich and diverse stories of the nation through researching, developing, preserving, digitising

and exhibiting a significant national collection, creating programs and partnerships for national and international audiences.

- National Portrait Gallery of Australia (NPGA) The purpose of the NPGA is to present the face of Australia. We use portraiture to tell their stories and to increase the understanding and appreciation of the Australian people their identity, history, culture, creativity and diversity. The NGPA develops, preserves, maintains, promotes and provides access to a national collection of portraits.
- NBN Co Limited (nbn) nbn is a Government Business Enterprise, wholly owned by the Australian Government. It is planning, rolling out and operating Australia's new broadband network, which will provide all Australians with access to very fast broadband.
- Old Parliament House (OPH) Old Parliament House was the home of the Federal Parliament from 1927 to 1988 and is an icon of national significance. It now houses the Museum of Australian Democracy, which provides dynamic exhibitions, education programs, galleries and experiences that explore Australia's democratic traditions and the factors and people that shaped that journey.
- Screen Australia Screen Australia works to support bold, enduring and culturally significant Australian storytelling that resonates with local audiences and succeeds in a global marketplace, created by a skilled and entrepreneurial screen industry. Screen Australia co-finances its projects with private financing sources.
- Special Broadcasting Service Corporation (SBS) The SBS is a national broadcaster. It provides multicultural and multilingual services that inform, educate and entertain all Australians. Its mission is to contribute to a more cohesive, equitable and harmonious Australia through its television, radio and online services.

A summary of the Portfolio structure is at Figure 1. Further detail about the responsibilities of each agency appears in individual agency chapters.

Australia Post, Bundanon Trust, Creative Partnerships Australia and nbn do not appear in the 2018–19 Portfolio Budget Statements. Australia Post and nbn are not included as they are not part of the General Government Sector (GGS). While Bundanon Trust and Creative Partnerships Australia are part of the GGS, they are not included as they do not receive direct appropriation funding.

For information on resourcing across the portfolio, please refer to Part 1: Agency Financial Resourcing in *Budget Paper No. 4: Agency Resourcing*.

Portfolio overview

#### Figure 1: Communications and the Arts portfolio structure and outcomes

| Minister for Communications   | Minister for Regional Communications |
|-------------------------------|--------------------------------------|
| Minister for the Arts         |                                      |
| Senator the Hon Mitch Fifield | Senator the Hon Bridget McKenzie     |

# **Department of Communications and the Arts** Secretary: Mr Mike Mrdak AO

#### Outcome 1:

Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services.

#### **Outcome 2:**

Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression.

Australia Council Chief Executive Officer: Mr Tony Grybowski

# Outcome 1:

Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad.

# **Australian Broadcasting Corporation** Managing Director: Ms Michelle Guthrie

Outcome 1:

Informed, educated and entertained audiences – throughout Australia and overseas – through innovative and comprehensive media and related services.

# Australian Communications and Media Authority Chief Executive Officer: Ms Nerida O'Loughlin

#### Outcome 1:

A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice.

Australian Film, Television and Radio School Chief Executive Officer: Mr Neil Peplow

## Outcome 1:

Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training and research.

## Australian National Maritime Museum Director: Mr Kevin Sumption PSM

#### Outcome 1:

Increased knowledge, appreciation and enjoyment of Australia's maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events.

#### Australian Postal Corporation

Group Chief Executive Officer and Managing Director: Ms Christine Holgate

Mission:

Australia Post is required by law to provide a universal letter service which is reasonably accessible to all Australians and, in addition, to provide a standard letter service at a uniform price from anywhere to anywhere in the country.

#### **Bundanon Trust** Chief Executive Officer: Ms Deborah Ely

# Mission:

Bundanon Trust supports arts practice and engagement with the arts through its residency, education, exhibition and performance programs. In preserving the natural and cultural heritage of its site Bundanon promotes the value of landscape in all our lives.

#### **Creative Partnerships Australia** Chief Executive Officer: Ms Fiona Menzies

## Mission:

A cultural environment that enriches the lives of all Australians with an arts sector that has strong connections to business and donors.

## National Film and Sound Archive of Australia Chief Executive Officer: Mr Jan Müller

# Outcome 1:

Increased engagement with Australia's audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance.

#### National Gallery of Australia

Director: Dr Gerard Vaughan AM to 1 July 2018 Director: Mr Nick Mitzevich from 2 July 2018

# Outcome 1:

Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally.

# National Library of Australia

Director-General: Dr Marie-Louise Ayres

# Outcome 1:

Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material.

### National Museum of Australia Director: Dr Mathew Trinca

# Outcome 1:

Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions.

#### Portfolio overview

## National Portrait Gallery of Australia Director: Mr Angus Trumble

#### Outcome 1:

Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection.

## **NBN Co Limited** Chief Executive Officer: Mr Bill Morrow

#### Mission:

To complete the National Broadband Network ensuring all Australians have access to very fast broadband as soon as possible, at affordable prices, and at least cost to taxpayers.

# **Old Parliament House** Director: Ms Daryl Karp

### Outcome 1:

An enhanced appreciation and understanding of the political and social heritage of Australia for members of the public, through activities including the conservation and upkeep of, and the provision of access to, Old Parliament House and the development of its collections, exhibitions and educational programs.

# Screen Australia

Chief Executive Officer: Mr Graeme Mason

## Outcome 1:

Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product.

# Special Broadcasting Service Corporation

Chief Executive Officer and Managing Director: Mr Michael Ebeid

# Outcome 1:

Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society.

# **ENTITY RESOURCES AND PLANNED PERFORMANCE**

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# DEPARTMENT OF COMMUNICATIONS AND THE ARTS

# ENTITY RESOURCES AND PLANNED PERFORMANCE

# DEPARTMENT OF COMMUNICATIONS AND THE ARTS

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# **DEPARTMENT OF COMMUNICATIONS AND THE ARTS**

# **SECTION 1: ENTITY OVERVIEW AND RESOURCES**

# **1.1 STRATEGIC DIRECTION STATEMENT**

The Department of Communications and the Arts aims to create an environment in which diverse communications services and artistic and cultural experiences can be accessed.

Communications technology connectivity is fundamental to economic growth and productivity, enabling business and government service transformation. Connectivity also allows new ways to broaden the accessibility of creative and cultural products of Australia, which contributes to the health of Australian society. However, these technologies are also contributing to the disruption of traditional business models and models of work, changing social communication and how we experience our culture and that of others.

Australia's creative sectors will continue to compete for audiences in an increasingly global marketplace over the next four years. Some of the ways that Australia's creative output has been accessed in the past, such as the traditional television media, are coming under pressure due to new access pathways opening up through technological innovation. Australia's cultural institutions will continue adapting to take advantage of new technology, while preserving their important collections for future generations.

The Department's role in this complex environment is to develop the policy and regulatory settings to ensure investment in the latest technology, so that communications businesses can operate efficiently, consumers are appropriately protected and cultural objectives are achieved. The Department works in collaboration with active and engaged stakeholders and portfolio agencies to effectively deliver on the Government's policy agenda. An important part of our work is delivering policy and programs that address the needs of regional and remote Australia.

Through two programs, the Department works to achieve two outcomes:

- **Outcome 1:** Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services (**Program 1.1**).
- **Outcome 2:** Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression (**Program 2.1**).

In the next four years, the Department will have a particular focus on:

• continuing our support of the National Broadband Network rollout, with an increasing focus on investment in the network and the consumer experience being delivered by the communications sector

- the introduction of 5G mobile technology and the delivery of other communications infrastructure, as well as the continuation of the Mobile Black Spot Program
- creating a contemporary policy framework that supports international competitiveness and delivers in the national interest by implementing:
  - the Government's reform agenda, including for classification, copyright, and spectrum
  - universal service, with the establishment of the Universal Service Guarantee, and sustainability of national postal services.
- ensuring regulation is efficient, promotes investment and meets community expectations of consumer experience, public interest protections and public safety
- contributing to the broader Government agenda of encouraging productivity, growth and innovation, including supporting the links between innovation, arts and creativity and strengthening the role of our creative industries in contributing to economic prosperity
- collaborating to build the sustainability and recognition of Australia's:
  - creative industries, through supporting Australian literature, Indigenous arts centres, and screen production including animation and post, digital and visual effects
  - cultural sectors, including supporting the performing and visual arts, Indigenous arts, language and repatriation, and national arts training.

Together these will provide a powerful platform to enable enhanced accessibility and connectivity, innovation and productivity, and creativity and cultural expression. The performance sections of these statements provide further detail on specific activities conducted under each stream of work. For more information on the Department's strategic direction, please refer to the 2018-19 Corporate Plan, which will be published by the end of August 2018 at <u>www.communications.gov.au/who-we-are/department/</u> <u>corporate-plan</u>.

# **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to the Department for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (appropriations/cash available) basis, while the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

# Table 1.1: Department of Communications and the Arts resource statement— Budget estimates for 2018–19 as at Budget May 2018

|   | 2017–18          | 2018–19   |
|---|------------------|-----------|
|   | Estimated        | Estimate  |
|   | actual<br>\$'000 | \$'000    |
|   | \$ 000           | \$ 000    |
| Departmental  |                  |           |
| Annual appropriations—ordinary annual services                    |                  |           |
| Prior year appropriations available                               | 21,891           | 17,493    |
| Departmental appropriation <sup>(a)</sup>                         | 104,179          | 106,212   |
| s 74 retained revenue receipts <sup>(b)</sup>                     | 1,561            | 514       |
| Departmental capital budget <sup>(c)</sup>                        | 3,558            | 3,547     |
| Annual appropriations—other services—non-operating <sup>(d)</sup> |                  |           |
| Prior year appropriations available                               | 150              | -         |
| Total departmental annual appropriations                          | 131,339          | 127,766   |
| Special accounts (e)  |                  |           |
| Opening balance   | 2,731            | 1,461     |
| Appropriation receipts <sup>(f)</sup>                             | 4,242            | 4,242     |
| Non-appropriation receipts  | 4,269            | 5,068     |
| Total special accounts  | 11,242           | 10,771    |
| less departmental appropriations drawn from annual/special        |                  |           |
| appropriations and credited to special accounts                   | 4,242            | 4,242     |
| Total departmental resourcing                                     | 138,339          | 134,295   |
| Administered  |                  |           |
| Annual appropriations—ordinary annual services (a)                |                  |           |
| Outcome 1   | 238,544          | 195,922   |
| Outcome 2   | 212,341          | 208,209   |
| Administered capital budget <sup>(g)</sup>                        | 1,636            | 1,608     |
| Payments to corporate entities <sup>(h)</sup>                     | 1,762,898        | 1,774,530 |
| Annual appropriations—other services—non-operating <sup>(d)</sup> |                  |           |
| Prior year appropriations available                               | 2,034,555        | 2,548,445 |
| Administered assets and liabilities                               | 6,610,372        | 5,055,869 |
| Payments to corporate entities <sup>(h)</sup>                     | 40,601           | 49,040    |
| Total administered annual appropriations                          | 10,900,947       | 9,833,623 |

|  | 0017 10    | 0040 40    |
|--|------------|------------|
|  | 2017–18    | 2018–19    |
|  | Estimated  | Estimate   |
|  | actual     |            |
|  | \$'000     | \$'000     |
| Special accounts <sup>(e)</sup>                            |            |            |
| Opening balance  | 26,711     | -          |
| Appropriation receipts (f)                                 | 96,454     | 96,454     |
| Non-appropriation receipts                                 | 227,200    | 263,646    |
| Total special account receipts                             | 350,365    | 360,100    |
| less administered appropriations drawn from annual/special |            |            |
| appropriations and credited to special accounts            | 96,454     | 96,454     |
| Total administered resourcing                              | 11,154,858 | 10,097,269 |
| Total resourcing for the Department                        | 11,293,197 | 10,231,564 |
|  |            |            |
|  | 0047 40    | 0040 40    |

|                                 | 2017-10 | 2018–19 |
|---------------------------------|---------|---------|
| Average staffing level (number) | 547     | 550     |

Third party payments from and on behalf of other entities

|  | 2017–18   | 2018–19   |
|--|-----------|-----------|
|  | Estimated | Estimate  |
|  | actual    |           |
|  | \$'000    | \$'000    |
| Payments made to corporate entities within the Portfolio |           |           |
| Australia Council  | 209,393   | 208,186   |
| Australian Broadcasting Corporation                      | 1,043,680 | 1,045,911 |
| Australian Film, Television and Radio School             | 22,683    | 22,584    |
| Australian National Maritime Museum                      | 28,707    | 29,236    |
| National Film and Sound Archive of Australia             | 25,830    | 27,443    |
| National Gallery of Australia                            | 47,415    | 53,279    |
| National Library of Australia                            | 61,399    | 65,071    |
| National Museum of Australia                             | 43,365    | 47,076    |
| National Portrait Gallery of Australia                   | 11,002    | 11,876    |
| Old Parliament House                                     | 18,573    | 19,847    |
| Screen Australia   | 11,394    | 11,335    |
| Special Broadcasting Service Corporation                 | 280,058   | 281,726   |
| Total third party payments                               | 1,803,499 | 1,823,570 |

(a) Appropriation Bill (No.1) 2018–19.

(b) Estimated retained revenue receipts under section 74 of the PGPA Act.

(c) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

(d) Appropriation Bill (No.2) 2018–19.

(e) For further information on special appropriations and special accounts, please refer to Budget Paper No. 4—Agency Resourcing. Please also see Tables 2.1.1 and 2.2.1 for further information on outcome and program expenses broken down by various funding sources, for example, annual appropriations, special appropriations and special accounts.

(f) Amounts credited to the special accounts from annual and special appropriations.

(g) Administered Capital Budgets (ACBs) are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.

(h) 'Corporate entities' are corporate Commonwealth entities and Commonwealth companies as defined under the PGPA Act.

Please note: All figures shown above are GST exclusive—these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

# **1.3 BUDGET MEASURES**

Budget measures in Part 1 relating to the Department are detailed in Budget Paper No. 2 and are summarised below.

# Table 1.2: Department of Communications and the Arts 2018–19 Budget measures

# Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

|                                      |         | 2017–18 | 2018–19 | 2019–20 | 2020–21 | 2021–22 |
|--------------------------------------|---------|---------|---------|---------|---------|---------|
|                                      | Program | \$'000  | \$'000  | \$'000  | \$'000  | \$'000  |
| Expense measures                     |         |         |         |         |         |         |
| 250th Anniversary of James           |         |         |         |         |         |         |
| Cook's Voyage -                      |         |         |         |         |         |         |
| commemoration                        | 2.1     |         |         |         |         |         |
| Administered expenses <sup>(b)</sup> |         | -       | 514     | 2,168   | 3,223   | -       |
| Departmental expenses                |         | -       | 996     | 499     | 503     | -       |
| Total                                |         | -       | 1,510   | 2,667   | 3,726   | -       |
| Funding for Australian Film and      |         |         |         |         |         |         |
| Television Content and the           |         |         |         |         |         |         |
| National Broadcasters                | 2.1     |         |         |         |         |         |
| Administered expenses                |         | -       | 2,971   | -       | -       | -       |
| Departmental expenses                |         | -       | 12      | -       | -       | -       |
| Total                                |         | -       | 2,983   | -       | -       | -       |
| Location Incentive Funding           |         |         |         |         |         |         |
| Program <sup>(a)</sup>               | 2.1     |         |         |         |         |         |
| Administered expenses                |         | -       | -       | 35,000  | 35,000  | 35,000  |
| Total                                |         | -       | -       | 35,000  | 35,000  | 35,000  |
| Total expense measures               |         |         |         |         |         |         |
| Administered                         |         | -       | 3,485   | 37,168  | 38,223  | 35,000  |
| Departmental                         |         | -       | 1,008   | 499     | 503     | -       |
| Total                                |         | -       | 4,493   | 37,667  | 38,726  | 35,000  |

(a) Funding for this measure also includes \$35.0 million in 2022–23.

(b) This measure includes total Administered funding for the Department of \$0.514 million in 2018–19, \$2.463 million in 2019–20 and \$3.726 million for the Department in 2020–21. Figures represented in this table differ from these amounts reflecting that a partial provision for this funding was included in the Contingency Reserve.

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

# SECTION 2: OUTCOMES AND PLANNED PERFORMANCE

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

## Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for the Department can be found at: www.communications.gov.au/who-we-are/department/corporate-plan.

The most recent annual performance statement can be found in the 2016-17 Annual Report at:

www.communications.gov.au/who-we-are/department/annual-reports.

# 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services.

### Linked programs

# Australian Communications and Media Authority (ACMA)

#### Programs

- Program 1.1: Communications regulation, planning and licensing
- Program 1.2: Consumer safeguards, education and information

#### Contributions to Outcome 1 made by linked programs

The ACMA is responsible for determining and collecting telecommunications carriers' contributions to the Telecommunications Industry Levy, and for enforcing compliance with the United Service Obligation (USO) and emergency call service requirements under the *Telecommunications (Industry Levy) Amendment Act* 2015.

The Australian Government's online safety measures, including the Women's Safety Package, are delivered by the Office of the eSafety Commissioner, which is an independent statutory office within the ACMA.

The ACMA recoups the cost of the Consumer Representation Grants Program allocated to the Australian Communications Consumer Action Network (ACCAN) under section 593 of the *Telecommunications Act* 1997, from licenced carriers under the *Telecommunications (Carrier Licence Charges) Act* 1997.

# The Treasury

Program 1.9: National Partnership Payments to the States

### Contribution to Outcome 1 made by linked programs

The Government will make a National Partnership Payment to the NSW Government to provide the Government's program for WiFi and mobile coverage on the rail corridor between Sydney and the Central Coast.

# **Budgeted expenses for Outcome 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

| Estimated<br>actual<br>\$'000         Budget<br>stimate<br>\$'000         Forward<br>estimate<br>stimate<br>\$'000         Forward<br>estimate<br>\$'000         Forward<br>\$'000         Forward<br>estimate<br>\$'000         Forward<br>\$'000         Forward |         |      |           |           |               |           | Table 2.1.1: Budgeted expenses               |
|---|---------|------|-----------|-----------|---------------|-----------|--|
| $\begin{array}{ c c c c c c c c c c c c c c c c c c c$  | )21–22  |      |           |           |               |           |  |
| \$'000         \$'000         \$'000         \$'000           Program 1.1: Digital Technologies and Communications Services           Administered expenses           Ordinary annual services           (Appropriation Bill No.1)           Cadetship Program and Scholarship           Program         -           Community Broadcasting Program         21,590           19,492         19,750         20,049           Consumer Representation Grants         -           Program         2,261         2,296         2,324         2,367           Digital Television Switchover         11,096         11,265         7,784         -           Intellectual Property         250         250         250         250           Contributions         3,745         3,611         3,712         Mobile Black Spot Program         86,816         41,092         26,003         -           Spectrum Pricing Transitional         6,199         6,199         6,199         6,199         5,200         2,500         2,500           Women's Safety Package         406         -         -         -         -         -           Public Interest Telecommunications         Services Special Account         1,323,738         1,327,637  | orward  |      |           |           | Budget        |           |  |
| Program 1.1: Digital Technologies and Communications ServicesAdministered expenses<br>Ordinary annual services<br>(Appropriation Bill No.1)<br>Cadetship Program and Scholarship<br>Program5,2005,200-Community Broadcasting Program<br>Consumer Representation Grants<br>Program2,2612,2962,3242,367Digital Television Switchover<br>Intellectual Property<br>International Organisation<br>Spectrum Pricing Transitional<br>Support3,7453,6113,722Mobile Black Spot Program<br>Support<br>Universal Safety Package<br>Prublic Interest Services6,1996,1996,1996,199Support<br>Universal Service Obligation<br>International Organisation<br>Contributions270,000277,00022,00022,0002Universal Service Obligation<br>International Relay Service31,700277,70022,00022,00022Universal Service Obligation<br>International Organisation270,00027  | stimate | es   |           |           |               |           |  |
| Administered expenses<br>Ordinary annual services<br>(Appropriation Bill No.1)<br>Cadetship Program and Scholarship<br>Program         -         5,200         5,200         -           Community Broadcasting Program         21,590         19,492         19,750         20,049         1           Consumer Representation Grants<br>Program         2,261         2,296         2,324         2,367           Digital Television Switchover         11,096         11,265         7,784         -           Intellectual Property         250         250         250         250           International Organisation         3,745         3,611         3,722           Mobile Black Spot Program         86,816         41,092         26,003         -           Support         6,199         6,199         6,199         6,199           Supporting Underrepresented Sports         7,500         7,500         7,500           Wobile Relay Service         31,700         27,700         22,000         22,000         22,000         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100  | \$'000  |      | \$'000    | \$'000    | \$'000        | \$'000    |  |
| Ordinary annual services<br>(Appropriation Bill No.1)<br>Cadetship Program and Scholarship<br>Program - 5,200         5,200         -           Community Broadcasting Program<br>Consumer Representation Grants<br>Program         -         5,200         19,492         19,750         20,049         1           Consumer Representation Grants<br>Program         2,261         2,296         2,324         2,367         -           Digital Television Switchover         11,096         11,265         7,784         -         -           International Organisation<br>Contributions         3,745         3,611         3,611         3,722         -           Mobile Black Spot Program<br>Support         6,199         6,199         6,199         6,199         6,199           Support         6,199         6,199         6,199         6,199         6,199         -         -           Support         6,199         6,199         6,199         6,199         -         -         -           Support         6,199         6,199         6,190         22,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         24,100         24,100         24,100         24,100         24,100         24,   |         |      |           | es        | tions Service | Communica | Program 1.1: Digital Technologies and        |
| Ordinary annual services<br>(Appropriation Bill No.1)<br>Cadetship Program and Scholarship<br>Program - 5,200         5,200         -           Community Broadcasting Program<br>Consumer Representation Grants<br>Program         -         5,200         19,492         19,750         20,049         1           Consumer Representation Grants<br>Program         2,261         2,296         2,324         2,367         -           Digital Television Switchover         11,096         11,265         7,784         -         -           International Organisation<br>Contributions         3,745         3,611         3,611         3,722         -           Mobile Black Spot Program<br>Support         6,199         6,199         6,199         6,199         6,199           Support         6,199         6,199         6,199         6,199         6,199         -         -           Support         6,199         6,199         6,199         6,199         -         -         -           Support         6,199         6,199         6,190         22,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         24,100         24,100         24,100         24,100         24,100         24,   |         |      |           |           |               |           | Administered expenses                        |
| Cadetship Program and Scholarship<br>Program         -         5,200         5,200         -           Community Broadcasting Program         21,590         19,492         19,750         20,049         1           Consumer Representation Grants         2,261         2,296         2,324         2,367           Digital Television Switchover         11,096         11,265         7,784         -           Intellectual Property         250         250         250         250           Contributions         3,745         3,611         3,611         3,722           Mobile Black Spot Program         86,816         41,092         26,003         -           Spectrum Pricing Transitional         5,200         7,500         7,500         7,500           Supporting Underrepresented Sports         7,500         7,500         7,500         7,500           Women's Safety Package         406         -         -         -           Public Interest Telecommunications         5         57,900         35,400         24,100         24,100         2           Universal Service Obligation         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         24,100  |         |      |           |           |               |           |  |
| Program         -         5,200         5,200         -           Community Broadcasting Program         21,590         19,492         19,750         20,049         1           Consumer Representation Grants         2,261         2,296         2,324         2,367         -           Digital Television Switchover         11,096         11,265         7,784         -         -           Intellectual Property         250         250         250         250         250         1           Mobile Black Spot Program         86,816         41,092         26,003         -         -         -           Spectrum Pricing Transitional         5,200         27,500         7,500         7,500         7,500         -   |         |      |           |           |               |           | (Appropriation Bill No.1)                    |
| Community Broadcasting Program<br>Consumer Representation Grants         21,590         19,492         19,750         20,049         1           Program<br>Digital Television Switchover         2,261         2,296         2,324         2,367           Intellectual Property         250         250         250         250           International Organisation<br>Contributions         3,745         3,611         3,611         3,722           Mobile Black Spot Program<br>Support         6,199         6,199         6,199         6,199           Supporting Underrepresented Sports<br>Women's Safety Package         406         -         -         -           Special accounts<br>Public Interest Telecommunications<br>Services Special Account         27,000         27,000         270,000  |         |      |           |           |               |           | Cadetship Program and Scholarship            |
| Consumer Representation Grants<br>Program         2,261         2,296         2,324         2,367           Digital Television Switchover         11,096         11,265         7,784         -           Intellectual Property         250         250         250         250           Contributions         3,745         3,611         3,611         3,722           Mobile Black Spot Program         86,816         41,092         26,003         -           Support         6,199         6,199         6,199         6,199           Support         5,619         6,199         6,199         6,199           Supporting Underrepresented Sports         7,500         7,500         7,500           Women's Safety Package         406         -         -         -           Public Interest Telecommunications         5         7,500         7,500         22,000         22,000         22           Universal Service Obligation         270,000         270,000         270,000         270,000         270,000         270,000         24,100         2           Payments to corporate entities         1,323,738         1,327,637         1,332,652         1,335,076         1,34           Expenses not requiring appropriation         2   | -       |      | -         | 5,200     | 5,200         | -         | Program                                      |
| Program         2,261         2,296         2,324         2,367           Digital Television Switchover         11,096         11,265         7,784         -           Intellectual Property         250         250         250         250           International Organisation         3,745         3,611         3,611         3,722           Mobile Black Spot Program         86,816         41,092         26,003         -           Spectrum Pricing Transitional         6,199         6,199         6,199         6,199           Support         6,199         6,199         6,199         6,199         6,199           Supporting Underrepresented Sports         7,500         7,500         7,500         7,500           Women's Safety Package         406         -         -         -         -           Public Interest Telecommunications         Services Special Account         270,000         2   | 16,339  | 1    | 20,049    | 19,750    | 19,492        | 21,590    | Community Broadcasting Program               |
| Digital Television Switchover         11,096         11,265         7,784         -           International Organisation         250         250         250         250         250           International Organisation         3,745         3,611         3,611         3,722         Mobile Black Spot Program         86,816         41,092         26,003         -           Spectrum Pricing Transitional Support         6,199         6,199         6,199         6,199         6,199           Supporting Underrepresented Sports         7,500         7,500         7,500         7,500         7,500           Women's Safety Package         406         -         -         -         -         -           Special accounts         Public Interest Telecommunications         27,000         27,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         22,000         22,000         22,000         22,000         22,000         22,000         24,100         24,100         24,100         24,100         24,100         24,100  |         |      |           |           |               |           | Consumer Representation Grants               |
| Intellectual Property         250         250         250         250         250           International Organisation         3,745         3,611         3,611         3,722           Mobile Black Spot Program         86,816         41,092         26,003         -           Spectrum Pricing Transitional         5         6,199         6,199         6,199         6,199           Support         6,199         6,199         6,199         6,199         6,199           Supporting Underrepresented Sports         7,500         7,500         7,500         7,500           Women's Safety Package         406         -         -         -         -           Public Interest Telecommunications         Services Special Account         7,900         27,700         22,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100 <td< td=""><td>2,409</td><td></td><td>2,367</td><td>2,324</td><td></td><td>2,261</td><td>Program</td></td<>  | 2,409   |      | 2,367     | 2,324     |               | 2,261     | Program                                      |
| International Organisation<br>Contributions         3,745         3,611         3,611         3,722           Mobile Black Spot Program<br>Spectrum Pricing Transitional<br>Support         86,816         41,092         26,003         -           Spectrum Pricing Transitional<br>Support         6,199         6,199         6,199         6,199           Supporting Underrepresented Sports<br>Women's Safety Package         406         -         -         -           Special accounts<br>Public Interest Telecommunications<br>Services Special Account         31,700         27,700         22,000         22,000         22,000         22,000         27,000         270,000         28,08         1,323,738         1,327,637         1,332,652         1,335,076         1,34           Expenses not requiring appropriation<br>in the Budget year (a)<br>International Organisation<br>Cont  | -       |      | -         | 7,784     | 11,265        | 11,096    | Digital Television Switchover                |
| Contributions         3,745         3,611         3,611         3,722           Mobile Black Spot Program         86,816         41,092         26,003         -           Spectrum Pricing Transitional         6,199         6,199         6,199         6,199           Support         6,199         6,199         6,199         6,199           Supporting Underrepresented Sports         7,500         7,500         7,500           Women's Safety Package         406         -         -         -           Special accounts         9ublic Interest Telecommunications         270,000         24,100   | 250     |      | 250       | 250       | 250           | 250       | Intellectual Property                        |
| Mobile Black Spot Program<br>Spectrum Pricing Transitional<br>Support         86,816         41,092         26,003         -           Spectrum Pricing Transitional<br>Support         6,199         6,199         6,199         6,199         6,199           Supporting Underrepresented Sports         7,500         7,500         7,500         7,500         7,500           Women's Safety Package         406         -         -         -         -           Public Interest Telecommunications<br>Services Special Account         31,700         27,700         22,000         22,000         22           Universal Service Obligation         270,000  |         |      |           |           |               |           | International Organisation                   |
| Spectrum Pricing Transitional<br>Support         6,199         6,199         6,199         6,199         6,199           Supporting Underrepresented Sports         7,500         7,500         7,500         7,500         7,500           Women's Safety Package         406         -         -         -         -           Special accounts         Public Interest Telecommunications         -         -         -         -           National Relay Service         31,700         270,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         22,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000<  | 3,836   |      | 3,722     | 3,611     | 3,611         | 3,745     | Contributions                                |
| Support         6,199         6,199         6,199         6,199         6,199           Supporting Underrepresented Sports         7,500         7,500         7,500         7,500           Women's Safety Package         406         -         -         -         -           Special accounts         Public Interest Telecommunications         5         22,000         22,000         22,000         22,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         270,000         24,100 <td>-</td> <td></td> <td>-</td> <td>26,003</td> <td>41,092</td> <td>86,816</td> <td>Mobile Black Spot Program</td>  | -       |      | -         | 26,003    | 41,092        | 86,816    | Mobile Black Spot Program                    |
| Supporting Underrepresented Sports<br>Women's Safety Package         7,500         7,500         7,500         7,500           Women's Safety Package         406         -         -         -         -           Special accounts<br>Public Interest Telecommunications<br>Services Special Account         31,700         27,700         22,000         22,000         22           Universal Service Obligation         270,000         270,000         270,000         270,000         270,000         24,100 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>Spectrum Pricing Transitional</td>   |         |      |           |           |               |           | Spectrum Pricing Transitional                |
| Women's Safety Package406Special accountsPublic Interest TelecommunicationsServices Special Account31,70027,70022,00022,00022National Relay Service31,700270,000270,000270,000270,000270,000Other Public Interest Services57,90035,40024,10024,10024Payments to corporate entities1,323,7381,327,6371,332,6521,335,0761,34Expenses not requiring appropriationin the Budget year (a)1International Organisation2,7912,8852,8082,808Program8,0338,0338,0338,0338,0338,033Program8,0338,0338,0338,0338,033Departmental expenses1,834,0252,332,5492,462,1042,4622,4622,462-Departmental appropriation (b)81,11580,90680,82881,5256-Special Accounts9595959595Public Interest Telecommunications  | 6,199   |      | 6,199     | ,         | 6,199         | 6,199     |  |
| Special accounts<br>Public Interest Telecommunications<br>Services Special Account<br>National Relay Service31,700<br>270,00027,700<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>270,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,00022,000<br>27,000   | -       |      | 7,500     | 7,500     | 7,500         | 7,500     |  |
| Public Interest Telecommunications<br>Services Special Account31,70027,70022,00022,00022National Relay Service31,700270,000<  | -       |      | -         | -         | -             | 406       | Women's Safety Package                       |
| Services Special Account         31,700         27,700         22,000         27,000         27,000         27,000         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,100         24,00         24,80   |         |      |           |           |               |           | Special accounts                             |
| National Relay Service         31,700         27,700         22,000         270,000<  |         |      |           |           |               |           |  |
| Universal Service Obligation         270,000         24,100         <   |         |      |           |           |               |           | Services Special Account                     |
| Other Public Interest Services57,90035,40024,10024,10024,1002Payments to corporate entities1,323,7381,327,6371,332,6521,335,0761,34Expenses not requiring appropriation1,323,7381,327,6371,332,6521,335,0761,34International Organisation2,7912,8852,8082,8082,808Regional Backbone Blackspots2,7912,8852,8088,0338,033Program8,0338,0338,0338,0338,0338,033Regional Broadband Scheme-563,989699,835760,00075Administered total1,834,0252,332,5492,462,1042,482Departmental expenses81,11580,90680,82881,5258Special Accounts959595959595Public Interest Telecommunications9595959595   | 22,000  | 2    | 22,000    | 22,000    | 27,700        | 31,700    | National Relay Service                       |
| Payments to corporate entities<br>Expenses not requiring appropriation<br>in the Budget year (a)<br>International Organisation<br>Contributions1,323,738<br>2,7911,327,637<br>2,8851,332,652<br>2,8081,335,076<br>2,8081,34<br>2,885Regional Backbone Blackspots<br>Program2,791<br>8,0332,8082,8082,8082,808Regional Broadband Scheme-563,989699,835760,00075Administered total1,834,0252,332,5492,488,0492,462,1042,485Departmental expenses<br>Departmental appropriation (b)81,11580,90680,82881,5258Special Accounts<br>Public Interest Telecommunications9595959595   | 70,000  | 27   | 270,000   | 270,000   | 270,000       | 270,000   | Universal Service Obligation                 |
| Expenses not requiring appropriation<br>in the Budget year (a)<br>International Organisation<br>Contributions2,7912,8852,8082,808Regional Backbone Blackspots<br>Program2,7912,8852,8082,8082,808Regional Broadband Scheme-563,989699,835760,00075Administered total1,834,0252,332,5492,488,0492,462,1042,485Departmental expenses-563,989699,835760,00075Departmental expenses-563,989699,835760,00075Special Accounts<br>Public Interest Telecommunications9595959595   | 24,100  | 2    | 24,100    | 24,100    | 35,400        | 57,900    | Other Public Interest Services               |
| in the Budget year <sup>(a)</sup><br>International Organisation<br>Contributions 2,791 2,885 2,808 2,808<br>Regional Backbone Blackspots<br>Program 8,033 8,033 8,033 8,033<br>Regional Broadband Scheme - 563,989 699,835 760,000 75<br>Administered total 1,834,025 2,332,549 2,438,049 2,462,104 2,45<br>Departmental expenses<br>Departmental expenses<br>Departmental appropriation <sup>(b)</sup> 81,115 80,906 80,828 81,525 8<br>s74 Retained revenue receipts <sup>(c)</sup> 95 95 95 95 95 95<br>Special Accounts<br>Public Interest Telecommunications   | 45,211  | 1,34 | 1,335,076 | 1,332,652 | 1,327,637     | 1,323,738 | Payments to corporate entities               |
| International Organisation<br>Contributions2,7912,8852,8082,808Regional Backbone Blackspots<br>Program8,0338,0338,0338,0338,033Regional Broadband Scheme-563,989699,835760,00079Administered total1,834,0252,332,5492,438,0492,462,1042,48Departmental expenses-563,989690,82881,5258Departmental appropriation (b)81,11580,90680,82881,5258Special Accounts<br>Public Interest Telecommunications9595959595  |         |      |           |           |               |           |  |
| Contributions         2,791         2,885         2,808         2,808           Regional Backbone Blackspots         8,033         8,049         2,462,104         2,462         2,462         1,435         8,08,06         80,828         81,525         8         5,555         5,555         5,555         5,555         5,555         5,555         5,555  |         |      |           |           |               |           |  |
| Regional Backbone Blackspots         Adv  |         |      |           |           |               |           |  |
| Program         8,033         699,835         760,000         70           Administered total         1,834,025         2,332,549         2,438,049         2,462,104         2,489         2,462,104         2,499         2,462,104         2,499         2,462,104         2,499         2,462,104         2,499         2,462,104         2,499         2,462,104         2,499         2,462,104         2,499         2,462,104         2,499         2,462,104         2,499         2,462,104         2,499         2,462,104         2,499         2,462,104         2,499         2,462,104         2,499         2,452         55         55         55         <  | 2,894   |      | 2,808     | 2,808     | 2,885         | 2,791     |  |
| Regional Broadband Scheme         -         563,989         699,835         760,000         755           Administered total         1,834,025         2,332,549         2,438,049         2,462,104         2,455           Departmental expenses         Departmental appropriation (b)         81,115         80,906         80,828         81,525         85           Special Accounts         95         95         95         95         95         95         95  |         |      |           |           |               |           | •  |
| Administered total1,834,0252,332,5492,438,0492,462,1042,452Departmental expensesDepartmental appropriation (b)S74 Retained revenue receipts (c)Special AccountsPublic Interest Telecommunications   | 8,033   |      |           |           |               | 8,033     |  |
| Departmental expenses81,11580,90680,82881,52580,906s74 Retained revenue receipts (c)95959595Special AccountsPublic Interest Telecommunications959595  | 94,719  |      | ,         | ,         |               | -         | ÷  |
| Departmental appropriation (b)81,11580,90680,82881,5258s74 Retained revenue receipts (c)95959595Special AccountsPublic Interest Telecommunications959595  | 95,990  | 2,49 | 2,462,104 | 2,438,049 | 2,332,549     | 1,834,025 | Administered total                           |
| s74 Retained revenue receipts <sup>(c)</sup> 95 95 95 95<br>Special Accounts<br>Public Interest Telecommunications  |         |      |           |           |               |           | • •  |
| Special Accounts<br>Public Interest Telecommunications  | 82,183  | 8    | 81,525    | 80,828    | 80,906        | 81,115    |  |
| Public Interest Telecommunications  | 95      |      | 95        | 95        | 95            | 95        | s74 Retained revenue receipts <sup>(c)</sup> |
|   |         |      |           |           |               |           | Special Accounts                             |
|   |         |      |           |           |               |           |  |
| Services Special Account         4,046         4,046         4,046         4,046  | 4,046   |      | 4,046     | 4,046     | 4,046         | 4,046     |  |
| Expenses not requiring appropriation  |         |      |           |           |               |           |  |
| in the Budget year <sup>(a)</sup> 10,370 4,532 4,532 4,532  | 4,532   |      |           |           |               |           |  |
|   | 90,856  | 9    | ,         | 89,501    |               |           | •  |
| Total expenses for program 1.1         1,929,651         2,422,128         2,527,550         2,552,302         2,58   | 86,846  | 2,58 | 2,552,302 | 2,527,550 | 2,422,128     | 1,929,651 | Total expenses for program 1.1               |

#### Table 2.1.1: Budgeted expenses for Outcome 1

# Table 2.1.1: Budgeted expenses for Outcome 1 continued

| able Z.I.I. Dudgeted expenses it          |           |           | cu        |           |           |
|---|-----------|-----------|-----------|-----------|-----------|
|   | 2017–18   | 2018–19   | 2019-20   | 2020-21   | 2021–22   |
|   | Estimated | Budget    | Forward   | Forward   | Forward   |
|   | actual    | U         | estimate  | estimate  | estimate  |
|   | \$'000    | \$'000    | \$'000    | \$'000    | \$'000    |
| Outcome 1 Totals by appropriation type    | ,         | ,         |           | ,         |           |
| Administered expenses                     |           |           |           |           |           |
| Ordinary annual services (Appropriation   |           |           |           |           |           |
| Bill No. 1)                               | 139,863   | 96.905    | 78.621    | 40.087    | 29.033    |
| Special accounts                          | 359,600   | 333,100   | 316,100   | 316,100   | 316,100   |
| Payments to corporate entities            | ,         | ,         | ,         | ,         | ,         |
|   | 1,323,738 | 1,327,637 | 1,332,652 | 1,335,076 | 1,345,211 |
| Expenses not requiring appropriation in   | 40.004    | F74 007   | 740.070   | 770 044   | 005 044   |
| the Budget year <sup>(a)</sup>            | 10,824    | 574,907   | 710,676   | 770,841   | 805,646   |
| Administered total                        | 1,834,025 | 2,332,549 | 2,438,049 | 2,462,104 | 2,495,990 |
| Departmental expenses                     |           |           |           |           |           |
| Departmental appropriation <sup>(b)</sup> | 81,115    | 80,906    | 80,828    | 81,525    | 82,183    |
| s74 Retained revenue receipts (c)         | 95        | 95        | 95        | 95        | 95        |
| Special accounts                          | 4,046     | 4,046     | 4,046     | 4,046     | 4,040     |
| Expenses not requiring appropriation in   | ,         |           | ,         | ,         | ,         |
| the Budget year <sup>(a)</sup>            | 10,370    | 4,532     | 4,532     | 4,532     | 4,532     |
| Departmental total                        | 95,626    | 89,579    | 89,501    | 90,198    | 90,850    |
| Total expenses for Outcome 1              | 1,929,651 | 2,422,128 | 2,527,550 | 2,552,302 | 2,586,846 |
|   |           |           |           |           |           |
|   | 2017–18   | 2018–19   | 2019–20   | 2020–21   | 2021–22   |
|   | Estimated | Budget    | Forward   | Forward   | Forward   |
| Movement of administered funds            | actual    |           | estimate  | estimate  | estimate  |
| between years <sup>(d)</sup>              | \$'000    | \$'000    | \$'000    | \$'000    | \$'00     |
| Annual administered expenses:             |           |           |           |           |           |
| Mobile Black Spot Program                 | (11,476)  | 11,476    | -         | -         |           |
| Total movement of administered funds      | (11,476)  | 11,476    | -         | -         |           |
|   |           |           |           |           |           |
|   | 2017–18   | 2018–19   |           |           |           |
| Average staffing level (number)           | 402       | 405       |           |           |           |
|   |           |           |           |           |           |

#### Programs for which Treasury is appropriated under the Federal Financial **Relations framework**

|  | 2017–18   | 2018–19 | 2019–20  | 2020–21  | 2021–22  |
|--|-----------|---------|----------|----------|----------|
|  | Estimated | Budget  | Forward  | Forward  | Forward  |
|  | actual    | -       | estimate | estimate | estimate |
|  | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| Annual administered expenses:            |           |         |          |          |          |
| National Partnership for WiFi and Mobile |           |         |          |          |          |
| Coverage on Trains                       | 2,000     | 8,000   | 2,000    | -        | -        |
| Total program expenses                   | 2,000     | 8,000   | 2,000    | -        |          |
| Movement of administered funds           |           |         | ·        |          |          |
| between years <sup>(d)</sup>             |           |         |          |          |          |
| Annual administered expenses:            |           |         |          |          |          |
| National Partnership for WiFi and        |           |         |          |          |          |
| Mobile Coverage on Trains                | (3,000)   | 3,000   | -        | -        | -        |
| Total movement of administered funds     | (3.000)   | 3.000   | -        | -        | -        |

(a) Expenses not requiring appropriation in the Budget year are made up of issuing indefeasible rights of

use, depreciation expenses, amortisation expenses, foreign exchange, and audit fees.(b) Expenses from 'ordinary annual services (Appropriation Bill No. 1)'.

(c) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(d) Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an

increase in funds. Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

#### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

Outcome 1—Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services

Program 1.1—Digital Technologies and Communications Services

This program contributes to Outcome 1 by providing high-quality, strategic advice to the Government on communications infrastructure and markets, consumer protections and regulatory reform opportunities; and through the effective delivery of related programs and services.

#### Delivery

The Department will focus on the following in delivering this outcome:

- Strategic advice and policy development—providing Government with the best policy advice on issues relating to communications and the arts, including the delivery of services to regional Australia. The Department's advice is evidence-based and is informed by research and critical analysis of sectoral developments and market trends.
- Effective program and grants management—delivering efficient and effective programs, grants and services to achieve the Government's policy outcomes. The Department adheres to the highest standards of public administration.
- **Regulatory management**—administering portfolio legislation efficiently and effectively. The Department reviews and shapes regulatory frameworks. It also assists the Minister for Communications and the Minister for Regional Communications to fulfil their Parliamentary obligations.
- Collaborative stakeholder engagement—working with portfolio agencies, government stakeholders, international organisations, industry, research institutions and the community to generate innovative advice and ensure that the advice and services the Department delivers are effective and meet the needs of the community.

| Performance information |   |  |  |  |
|-------------------------|---|--|--|--|
| Year                    | Performance criteria <sup>(a)</sup>   | Targets  |  |  |
|                         | Facilitate consumer access to affordable, competitive and reliable communications   | Expected to meet criterion   |  |  |
|                         |   | Delivery of Mobile Black Spot Program  |  |  |
|                         | services  | Universal Service Obligation reform in<br>response to Productivity Commission report                     |  |  |
|                         |   | Minister's shareholder oversight of NBN Co.'s delivery of the NBN  |  |  |
|                         |   | Consumer experiences using public data and research  |  |  |
|                         |   | Stakeholder engagement to support<br>improving consumer experience, including<br>migration to the NBN    |  |  |
|                         | Enable the effective operation of consumer  | Expected to meet criterion   |  |  |
|                         | protections and safeguards, so that<br>Australians can interact safely in a trusted | Progress of review of framework for<br>consumer safeguards   |  |  |
|                         |   | Engagement across Government and<br>industry to support effective consumer<br>protections and safeguards |  |  |
|                         |   | Information published on consumer<br>protections   |  |  |

| Year   | Performance criteria <sup>(a)</sup>  | Targets  |  |  |
|--|--|--|--|--|
| 2017–18  | Work with the sectors so that policy and   | Expected to meet criterion   |  |  |
| continued  | regulatory frameworks support domestic<br>and international competitiveness and the<br>national interest   | Progress of reforms, including media, spectrum and copyright   |  |  |
|  | Engage with portfolio agencies and   | Expected to meet criterion   |  |  |
|  | sectoral institutions to support their<br>governance, sustainability and<br>achievement of Government objectives                                       | Oversight of portfolio agencies' annual<br>corporate plan compliance, financials and<br>achievements     |  |  |
| Ena<br>prot<br>Aus<br>digit<br>Wor<br>regu<br>and<br>natiu<br>Eng<br>sect<br>gov | Facilitate consumer access to affordable,  | Delivery of Mobile Black Spot Program  |  |  |
|  | competitive and reliable communications services   | Universal Service Obligation reform in response to Productivity Commission report                        |  |  |
|  |  | Minister's shareholder oversight of NBN Co's<br>delivery of the NBN                                      |  |  |
|  |  | Consumer experiences using public data and research  |  |  |
|  |  | Stakeholder engagement to support<br>improving consumer experience, including<br>migration to the NBN    |  |  |
|  | Enable the effective operation of consumer<br>protections and safeguards, so that  | Progress of review of framework for<br>consumer safeguards   |  |  |
|  | Australians can interact safely in a trusted digital environment   | Engagement across Government and<br>industry to support effective consumer<br>protections and safeguards |  |  |
|  |  | Information published on consumer protections  |  |  |
|  | Work with the sectors so that policy and regulatory frameworks support domestic and international competitiveness and the national interest            | Progress of reforms, including media, spectrum and copyright   |  |  |
|  | Engage with portfolio agencies and<br>sectoral institutions to support their<br>governance, sustainability and<br>achievement of Government objectives | Oversight of portfolio agencies' annual<br>corporate plan compliance, financials and<br>achievements     |  |  |
| 2019–20 and beyond   | It is expected that criteria and targets will be reviewed for 2019–20 and beyond   | It is expected that criteria and targets will be reviewed for 2019–20 and beyond                         |  |  |

# Purpose

The purpose of the Department of Communications and the Arts is to create an environment in which diverse communications services and artistic and cultural experiences can be accessed.

(a) Performance criteria and targets for 2017–18 have been updated so that descriptions are consistent with the Department of Communications and the Arts' 2017–18 Corporate Plan. The scope and outcomes of work for 2017–18 have not been changed.

# 2.2 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 2

# Outcome 2: Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression

# **Budgeted expenses for Outcome 2**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

| Table 2.2.1. Dudgeted expenses it         |           |         |          |          |          |
|---|-----------|---------|----------|----------|----------|
|   | 2017–18   | 2018–19 | 2019–20  | 2020–21  | 2021–22  |
|   | Estimated | Budget  | Forward  | Forward  | Forward  |
|   | actual    |         | estimate | estimate | estimate |
|   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| Program 2.1: Arts and Cultural Developm   | ent       |         |          |          |          |
| Administered expenses                     |           |         |          |          |          |
| Ordinary annual services (Appropriation   |           |         |          |          |          |
| Bill No. 1)                               | 211,841   | 207,709 | 216,824  | 216,687  | 214,537  |
| Special accounts                          |           |         |          |          |          |
| National Cultural Heritage Account        | 500       | 500     | 500      | 500      | 500      |
| Payments to corporate entities            | 439,160   | 446,893 | 445,143  | 437,131  | 440,629  |
| Expenses not requiring appropriation in   | ,         | ,       | ,        |          |          |
| the Budget year <sup>(a)</sup>            | 1,605     | 1,638   | 1,627    | 1,616    | 1,632    |
| Administered total                        | 653,106   | 656,740 | 664,094  | 655,934  | 657,298  |
| Departmental expenses                     |           | ·       |          |          |          |
| Departmental appropriation <sup>(b)</sup> | 19,018    | 21,260  | 21,422   | 18,124   | 17,768   |
| Special accounts                          | ,         | ,       | ,        |          |          |
| Art Rental Special Account                | 3,500     | 3,600   | 3,350    | 3,350    | 3,350    |
| Cultural Special Account                  | 567       | 392     | 392      | 392      | 392      |
| Indigenous Repatriation Special           | •••       |         |          |          |          |
| Account                                   | 1,668     | 1,495   | 1,495    | 1,495    | 1,495    |
| Expenses not requiring appropriation in   | ,         |         | ,        |          | ,        |
| the Budget year (a)                       | 642       | 647     | 641      | 641      | 578      |
| Departmental total                        | 25,395    | 27,394  | 27,300   | 24,002   | 23,583   |
| Total expenses for program 2.1            | 678,501   | 684,134 | 691,394  | 679,936  | 680,881  |
| Outcome 2 Totals by appropriation type    |           |         |          |          |          |
| Administered expenses                     |           |         |          |          |          |
| Ordinary annual services (Appropriation   |           |         |          |          |          |
| Bill No. 1)                               | 211,841   | 207,709 | 216,824  | 216,687  | 214,537  |
| Special accounts                          | 500       | 500     | 500      | 500      | 500      |
| Payments to corporate entities            | 439,160   | 446,893 | 445,143  | 437,131  | 440,629  |
| Expenses not requiring appropriation in   |           |         |          |          |          |
| the Budget year <sup>(a)</sup>            | 1,605     | 1,638   | 1,627    | 1,616    | 1,632    |
| Administered total                        | 653,106   | 656,740 | 664,094  | 655,934  | 657,298  |
| Departmental expenses                     |           |         |          |          |          |
| Departmental appropriation (b)            | 19,018    | 21,260  | 21,422   | 18,124   | 17,768   |
| Special accounts                          | 5,735     | 5,487   | 5,237    | 5,237    | 5,237    |
| Expenses not requiring appropriation in   |           |         | *        |          | ,        |
| the Budget year <sup>(a)</sup>            | 642       | 647     | 641      | 641      | 578      |
| Departmental total                        | 25,395    | 27,394  | 27,300   | 24,002   | 23,583   |
| Total expenses for Outcome 2              | 678,501   | 684,134 | 691,394  | 679,936  | 680,881  |

# Table 2.2.1: Budgeted expenses for Outcome 2

| Movement of administered funds between years <sup>(c)</sup>    | 2017–18<br>Estimated<br>actual<br>\$'000 | 2018–19<br>Budget<br>\$'000 | 2019–20<br>Forward<br>estimate<br>\$'000 | 2020–21<br>Forward<br>estimate<br>\$'000 | 2021–22<br>Forward<br>estimate<br>\$'000 |
|--|--|-----------------------------|--|--|--|
| Annual administered expenses:<br>Indigenous Languages and Arts | (2,559)                                  | 2,559                       | -  | -  | -  |
| Total movement of administered funds                           | (2,559)                                  | 2,559                       | -  | -  | -  |

2017–18 2018–19

 Average staffing level (number)
 145
 145

 (a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses and audit fees.
 (b) Expenses from 'ordinary annual services (Appropriation Bill No. 1)'.

 (c) Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

#### Table 2.2.2: Performance criteria for Outcome 2

Table 2.2.2 below details the performance criteria for each program associated with Outcome 2. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

# Outcome 2—Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression

#### Program 2.1—Arts and Cultural Development

This program contributes to Outcome 2 by administering a range of activities that support excellence in the arts and culture, develop and promote access to cultural activities including in regional and remote Australia, support and develop Aboriginal and Torres Strait Islander arts and culture, support Australian screen production, and protect Australia's movable cultural heritage.

#### Delivery

The Department will focus on the following in delivering this outcome:

- Strategic advice and policy development—providing Government with the best policy advice on
  issues relating to communications and the arts, including the delivery of services to regional Australia.
  The Department's advice is evidence-based and is informed by research and critical analysis of
  sectoral developments and market trends.
- Effective program and grants management—delivering efficient and effective programs, grants and services to achieve the Government's policy outcomes. The Department adheres to the highest standards of public administration.
- **Regulatory management**—administering portfolio legislation efficiently and effectively. The Department reviews and shapes regulatory frameworks. It also assists the Minister for the Arts to fulfil Parliamentary legislative obligations.
- Collaborative stakeholder engagement—working with portfolio agencies, government stakeholders, international organisations, industry, research institutions and the community to generate innovative advice and ensure that the advice and services the Department delivers are effective and meet the needs of the community.

| Performa | Performance information  |  |  |  |  |  |
|----------|--|--|--|--|--|--|
| Year     | Performance criteria <sup>(a)</sup>  | Targets  |  |  |  |  |
| 2017–18  | Facilitate access to Australian arts,<br>cultural experiences and related skills<br>development opportunities  | Expected to meet criterion<br>Information on consumer engagement with<br>National Cultural Institutions and artistic and<br>cultural activities<br>Information on access to the objects in the<br>national collections (on display, on tour and<br>online)   |  |  |  |  |
|          | Engage with portfolio agencies and<br>sectoral institutions to support their<br>governance, sustainability and<br>achievement of Government objectives | <b>Expected to meet criterion</b><br>Oversight of portfolio agencies' annual corporate<br>plan compliance, financials and achievements<br>Information on Commonwealth, state and<br>territory, and philanthropic funding to the arts<br>Elite training institutions' development of the next<br>generation of arts performers and participants |  |  |  |  |

| Year      | Performance criteria <sup>(a)</sup>   | Targets   |
|-----------|---|---|
| 2017–18   | Assist the arts in building sustainability  | Expected to meet criterion  |
| continued | and resilience and identifying opportunities for innovation   | Analysis of contribution of arts and cultural education to employment outcomes  |
|           |   | Analysis of contribution of arts and culture to the economy   |
|           | Work with the sectors to create and   | Expected to meet criterion  |
|           | promote content that reflects Australia's identity, character and cultural diversity                          | Information provided through the Australia<br>Council, Screen Australia, the Australian<br>Broadcasting Corporation, the Special<br>Broadcasting Service Corporation and<br>departmental grant programs |
|           |   | Progress of the Australian and Children's<br>Screen Content Review  |
|           | Collaborate with the sectors to protect,  | Expected to meet criterion  |
|           | preserve and promote Australian culture,<br>including Indigenous arts, language and<br>repatriation           | Information from the Indigenous<br>Languages and Arts Program on<br>Indigenous languages revived or<br>maintained   |
|           |   | Access to cultural experiences and skills<br>development opportunities in regional and<br>remote areas including by, and for,<br>Aboriginal and Torres Strait Islander<br>peoples                       |
|           |   | Information on Indigenous repatriation  |
|           |   | Information on international cultural activities and exchanges  |
| 2018–19   | Facilitate access to Australian arts,<br>cultural experiences and related skills<br>development opportunities | Information on consumer engagement with<br>National Cultural Institutions and artistic<br>and cultural activities   |
|           |   | Information on access to the objects in the national collections (on display, on tour and online)   |
|           | Engage with portfolio agencies and sectoral institutions to support their governance, sustainability and      | Oversight of portfolio agencies' annual<br>corporate plan compliance, financials and<br>achievements  |
|           | achievement of Government objectives  | Information on Commonwealth, state and territory, and philanthropic funding to the arts   |
|           |   | Elite training institutions' development of<br>the next generation of arts performers and<br>participants   |
|           | Assist the arts in building sustainability and resilience and identifying                                     | Analysis of contribution of arts and cultural education to employment outcomes  |
|           | opportunities for innovation  | Analysis of contribution of arts and culture to the economy   |

| Performance information |   |   |  |  |  |
|-------------------------|---|---|--|--|--|
| Year                    | Performance criteria <sup>(a)</sup>   | Targets   |  |  |  |
| 2018–19<br>continued    | Work with the sectors to create and<br>promote content that reflects Australia's<br>identity, character and cultural diversity                  | Information provided through the Australia<br>Council, Screen Australia, the Australian<br>Broadcasting Corporation, the Special<br>Broadcasting Service Corporation and<br>departmental grant programs |  |  |  |
|                         |   | Progress of the Australian and Children's Screen Content Review   |  |  |  |
|                         | Collaborate with the sectors to protect,<br>preserve and promote Australian culture,<br>including Indigenous arts, language and<br>repatriation | Information from the Indigenous<br>Languages and Arts Program on<br>Indigenous languages revived or<br>maintained   |  |  |  |
|                         |   | Access to cultural experiences and skills<br>development opportunities in regional and<br>remote areas including by, and for,<br>Aboriginal and Torres Strait Islander<br>peoples                       |  |  |  |
|                         |   | Information on Indigenous repatriation  |  |  |  |
|                         |   | Information on international cultural<br>activities and exchanges   |  |  |  |
| 2019–20 and beyond      | It is expected that criteria and targets will be reviewed for 2019–20 and beyond  | It is expected that criteria and targets will<br>be reviewed for 2019–20 and beyond   |  |  |  |

#### Purpose

The purpose of the Department of Communications and the Arts is to create an environment in which diverse communications services and artistic and cultural experiences can be accessed.
(a) Performance criteria and targets for 2017–18 have been updated so that descriptions are consistent with the Department of Communications and the Arts' 2017–18 Corporate Plan. The scope and outcomes of work for 2017–18 have not been changed

# **SECTION 3: BUDGETED FINANCIAL STATEMENTS**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the Department's finances for the 2018–19 budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

#### **Departmental and Administered financial statements**

Departmental Revenue from Government in 2018–19 is \$106.2 million and includes funding for the commemoration of the 250<sup>th</sup> Anniversary of James Cook's Voyage to the Pacific for the years from 2018–19 to 2020–21.

The Schedule of Budgeted Income and Expenses administered on behalf of Government (Table 3.7) includes the impact of expenses for the Regional Broadband Scheme against Subsidies from 2018–19. The Grants expenses decline across the forward estimates reflecting the overall movement in programs administered by the Department (further details on programs are in Tables 2.1.1 and 2.2.1).

Administered non-taxation revenue largely relates to the agreed interest relating to the Government's loan of up to \$19.5 billion to nbn and forecast dividend payments from Australia Post.

### 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

# Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| 2017–18                       | 2018–19   | 2019–20   | 2020–21  | 2021–22   |
|-------------------------------|---|---|--|---|
|                               | Budget  |   |  | Forward   |
|                               | <b>A</b> 10.00  |   |  | estimate  |
| \$'000                        | \$'000  | \$'000  | \$'000   | \$'000  |
|                               |   |   |  |   |
| 71.160                        | 72.733  | 72.787  | 73.687   | 73,726  |
| ,                             | ,   | ,   | ,  | 36,025  |
| ,                             | ,   | ,   | -  | -   |
| ,                             | ,   | ,   | 4.685  | 4,622   |
| ,                             | ,   | ,   | ,  | 66  |
|                               | -   | -   | -  | -   |
|                               | 116 973   | 116 801   | 114 200  | 114,439   |
|                               |   | ,   | ,  | ,   |
|                               |   |   |  |   |
|                               |   |   |  |   |
| 3 345                         | 3 495   | 3 395   | 3 4 4 5  | 3,445   |
| ,                             |   | ,   | ,  | 1,887   |
|                               |   |   | ,  | 5,332   |
| 0,000                         | 0,002   | 0,002   | 0,002  | 0,002   |
| 16 083                        | 488   | 488   | 188  | 488   |
|                               |   |   |  | 488   |
|                               |   |   |  |   |
| /                             |   |   | ,  | 5,820   |
|                               |   |   |  | (108,619)   |
| 104,179                       | 106,212   | 106,296   | 103,695  | 103,997   |
| 5 071                         | (4 604)   | (4 696)   | (4 695)  | (4,622)   |
| 5,971                         | (4,091)   | (4,005)   | (4,005)  | (4,022)   |
|                               |   |   |  |   |
| -                             | -   | -   |  |   |
|                               | (4.004)   | (4.005)   | (4.005)  | (4.000)   |
| 5,971                         | (4,691)   | (4,685)   | (4,685)  | (4,622)   |
| 5,971                         | (4,691)   | (4,685)   | (4,685)  | (4,622)   |
| ,                             |   |   |  |   |
| 5,971                         | (4,691)<br>(4,691)  | (4,685)<br>(4,685)  | (4,685)<br>(4,685)   | (4,622)   |
| ,                             |   |   |  |   |
| 5,971                         |   |   |  |   |
| 5,971                         |   |   |  |   |
| 5,971<br>rangements           |   |   |  |   |
| 5,971                         |   |   |  |   |
| 5,971<br>rangements           |   |   |  |   |
| 5,971<br>rangements<br>11,316 | (4,691)   | (4,685)   | (4,685)  | (4,622)   |
| 5,971<br>rangements           |   |   |  |   |
| 5,971<br>rangements<br>11,316 | (4,691)   | (4,685)   | (4,685)  | (4,622)   |
|                               | 2017–18<br>Estimated<br>actual<br>\$'000<br>71,160<br>37,536<br>1,736<br>5,345<br>62<br>5,182<br>121,021<br>3,345<br>2,485<br>5,830<br>16,983<br>16,983<br>16,983<br>22,813<br>(98,208)<br>104,179<br>5,971 | Estimated<br>actual<br>\$'000<br>71,160<br>72,733<br>37,536<br>36,571<br>1,736<br>2,912<br>5,345<br>4,691<br>62<br>66<br>5,182<br>-<br>121,021<br>116,973<br>3,345<br>2,485<br>2,087<br>5,830<br>5,582<br>16,983<br>488<br>16,983<br>488<br>16,983<br>488<br>22,813<br>6,070<br>(98,208)<br>(110,903)<br>104,179<br>106,212 | Estimated<br>actual<br>\$'000         Budget<br>\$'000         Forward<br>estimate<br>\$'000           71,160         72,733         72,787           37,536         36,571         35,759           1,736         2,912         3,504           5,345         4,691         4,685           62         66         66           5,182         -         -           121,021         116,973         116,801           3,345         3,495         3,395           2,485         2,087         1,937           5,830         5,582         5,332           16,983         488         488           22,813         6,070         5,820           (98,208)         (110,903)         (110,981)           104,179         106,212         106,296 | Estimated<br>actual<br>\$'000         Budget<br>\$'000         Forward<br>estimate<br>\$'000         Forward<br>estimate<br>\$'000           71,160         72,733         72,787         73,687           37,536         36,571         35,759         35,762           1,736         2,912         3,504         -           5,345         4,691         4,685         4,685           62         66         66         66           5,182         -         -         -           121,021         116,973         116,801         114,200           3,345         3,495         3,395         3,445           2,485         2,087         1,937         1,887           5,830         5,582         5,332         5,332           16,983         488         488         488           22,813         6,070         5,820         5,820           (98,208)         (110,903)         (110,981)         (108,380)           104,179         106,212         106,296         103,695 |

| Table 3.2: Budgeted departine |           |          |          | /        |          |
|-------------------------------|-----------|----------|----------|----------|----------|
|                               | 2017–18   | 2018–19  | 2019–20  | 2020–21  | 2021–22  |
|                               | Estimated | Budget   | Forward  | Forward  | Forward  |
|                               | actual    | ¢1000    | estimate | estimate | estimate |
|                               | \$'000    | \$'000   | \$'000   | \$'000   | \$'000   |
| ASSETS                        |           |          |          |          |          |
| Financial assets              |           |          |          |          |          |
| Cash and cash equivalents     | 3,398     | 3,398    | 3,398    | 3,398    | 3,398    |
| Trade and other receivables   | 19,417    | 19,163   | 18,502   | 18,502   | 18,502   |
| Total financial assets        | 22,815    | 22,561   | 21,900   | 21,900   | 21,900   |
| Non-financial assets          |           |          |          |          |          |
| Land and buildings            | 2,983     | 2,645    | 2,300    | 1,970    | 1,644    |
| Property, plant and equipment | 15,318    | 15,251   | 15,181   | 15,130   | 15,162   |
| Heritage and cultural assets  | 36,274    | 36,126   | 35,984   | 35,842   | 35,700   |
| Intangibles                   | 6,560     | 5,969    | 5,395    | 4,825    | 4,259    |
| Other non-financial assets    | 1,608     | 1,586    | 1,586    | 1,586    | 1,586    |
| Total non-financial assets    | 62,743    | 61,577   | 60,446   | 59,353   | 58,351   |
| Total assets                  | 85,558    | 84,138   | 82,346   | 81,253   | 80,251   |
| LIABILITIES                   |           |          |          |          |          |
| Payables                      |           |          |          |          |          |
| Suppliers                     | 2,913     | 2,882    | 2,961    | 2,961    | 2,961    |
| Lease Incentives              | 279       | 96       | 96       | 96       | 96       |
| Other payables                | 2,332     | 2,344    | 2,344    | 2,344    | 2,344    |
| Total payables                | 5,524     | 5,322    | 5,401    | 5,401    | 5,401    |
| Provisions                    | · · · · · |          |          |          |          |
| Employee provisions           | 25,496    | 25,869   | 25,869   | 25,869   | 25,869   |
| Other provisions              | 277       | 342      | 342      | 342      | 342      |
| Total provisions              | 25,773    | 26,211   | 26,211   | 26,211   | 26,211   |
| Total liabilities             | 31,297    | 31,533   | 31,612   | 31,612   | 31,612   |
| Net assets                    | 54,261    | 52,605   | 50,734   | 49,641   | 48,639   |
| EQUITY                        | · · ·     |          | •        |          |          |
| Parent entity interest        |           |          |          |          |          |
| Contributed equity            | 69,981    | 73,528   | 77,082   | 80,674   | 84,294   |
| Reserves                      | 7,439     | 7,439    | 7,439    | 7,439    | 7,439    |
| Retained surplus (accumulated |           |          | -        | -        |          |
| deficit)                      | (23,159)  | (28,362) | (33,787) | (38,472) | (43,094) |
| Total parent entity interest  | 54,261    | 52,605   | 50,734   | 49,641   | 48,639   |
| Total equity                  | 54,261    | 52,605   | 50,734   | 49,641   | 48,639   |

### Table 3.2: Budgeted departmental balance sheet (as at 30 June)

# Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

|  | Retained | Asset       | Contributed | Total   |
|--|----------|-------------|-------------|---------|
|  | earnings | revaluation | equity/     | equity  |
|  |          | reserve     | capital     |         |
|  | \$'000   | \$'000      | \$'000      | \$'000  |
| Opening balance as at 1 July 2018<br>Balance carried forward from previous |          |             |             |         |
| period   | (23,671) | 7,439       | 69,981      | 53,749  |
| Adjusted opening balance   | (23,671) | 7,439       | 69,981      | 53,749  |
| Comprehensive income   |          |             |             |         |
| Surplus/(deficit) for the period   | (4,691)  | -           | -           | (4,691) |
| Total comprehensive income   | (4,691)  | -           | -           | (4,691) |
| of which:<br>Attributable to the Australian<br>Government                  | (4,691)  | -           | -           | (4,691) |
| Transactions with owners   | (1,001)  |             |             | (1,001) |
| Contributions by owners<br>Departmental capital budget (DCB)               | -        | -           | 3,547       | 3,547   |
| Sub-total transactions with owners   | -        | -           | 3,547       | 3,547   |
| Estimated closing balance as at 30 June 2019                               | (28,362) | 7,439       | 73,528      | 52,605  |
| Closing balance attributable to the<br>Australian Government               | (28,362) | 7,439       | 73,528      | 52,605  |

| su Julie)                         | 2017–18   | 2018–19 | 2019–20  | 2020–21  | 2021–22  |
|-----------------------------------|-----------|---------|----------|----------|----------|
|                                   | Estimated | Budget  | Forward  | Forward  | Forward  |
|                                   | actual    | Dudget  | estimate | estimate | estimate |
|                                   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| OPERATING ACTIVITIES              |           |         |          |          |          |
| Cash received                     |           |         |          |          |          |
| Appropriations                    | 108,060   | 106,475 | 106,957  | 103,695  | 103,997  |
| Sale of goods and rendering of    |           |         |          |          |          |
| services                          | 1,561     | 514     | 95       | 95       | 95       |
| Other                             | 4,219     | 5,005   | 5,171    | 5,171    | 5,171    |
| Total cash received               | 113,840   | 111,994 | 112,223  | 108,961  | 109,263  |
| Cash used                         |           |         |          |          |          |
| Employees                         | 72,840    | 72,360  | 72,787   | 73,687   | 73,726   |
| Suppliers                         | 39,264    | 36,722  | 35,932   | 35,274   | 35,537   |
| Grants                            | 1,736     | 2,912   | 3,504    | -        | -        |
| Total cash used                   | 113,840   | 111,994 | 112,223  | 108,961  | 109,263  |
| Net cash from/(used by) operating |           |         |          |          |          |
| activities                        | -         | -       | -        | -        | -        |
| INVESTING ACTIVITIES              |           |         |          |          |          |
| Cash used                         |           |         |          |          |          |
| Purchase of property, plant and   |           |         |          |          |          |
| equipment and intangibles         | 3,558     | 3,547   | 3,554    | 3,592    | 3,620    |
| Total cash used                   | 3,558     | 3,547   | 3,554    | 3,592    | 3,620    |
| Net cash from/(used by) investing |           |         |          |          |          |
| activities                        | (3,558)   | (3,547) | (3,554)  | (3,592)  | (3,620)  |
| FINANCING ACTIVITIES              |           |         |          |          |          |
| Cash received                     |           |         |          |          |          |
| Contributed equity                | 3,558     | 3,547   | 3,554    | 3,592    | 3,620    |
| Total cash received               | 3,558     | 3,547   | 3,554    | 3,592    | 3,620    |
| Total cash used                   | -         | -       | -        | -        | -        |
| Net cash from/(used by) financing |           |         |          |          |          |
| activities                        | 3,558     | 3,547   | 3,554    | 3,592    | 3,620    |
| Net increase/(decrease) in cash   |           |         |          |          |          |
| held                              | -         | -       | -        | -        | -        |
| Cash and cash equivalents at the  |           |         |          |          |          |
| beginning of the reporting period | 3,398     | 3,398   | 3,398    | 3,398    | 3,398    |
| Cash and cash equivalents at the  |           |         |          |          |          |
| end of the reporting period       | 3,398     | 3,398   | 3,398    | 3,398    | 3,398    |

# Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

| •   | 2017-18   | 2018–19 | 2019-20  | 2020-21  | 2021–22  |
|---|-----------|---------|----------|----------|----------|
|   | Estimated | Budget  | Forward  | Forward  | Forward  |
|   | actual    | U       | estimate | estimate | estimate |
|   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| NEW CAPITAL APPROPRIATIONS  |           |         |          |          |          |
| Capital budget—Bill 1 (DCB)   | 3,558     | 3,547   | 3,554    | 3,592    | 3,620    |
| Total new capital appropriations  | 3,558     | 3,547   | 3,554    | 3,592    | 3,620    |
| Provided for:   |           |         |          |          |          |
| Purchase of non-financial assets  | 3,558     | 3,547   | 3,554    | 3,592    | 3,620    |
| Total items   | 3,558     | 3,547   | 3,554    | 3,592    | 3,620    |
| PURCHASE OF NON-FINANCIAL<br>ASSETS   | i         |         | ·        | ·        |          |
| Funded by capital appropriation—DCB   | 3,558     | 3,547   | 3,554    | 3,592    | 3,620    |
| TOTAL   | 3,558     | 3,547   | 3,554    | 3,592    | 3,620    |
| RECONCILIATION OF CASH USED<br>TO ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE | i         |         |          |          |          |
| Total purchases   | 3,558     | 3,547   | 3,554    | 3,592    | 3,620    |
| Total cash used to acquire assets   | 3,558     | 3,547   | 3,554    | 3,592    | 3,620    |

| Table 5.0. Statement of asset mov      |           |           |          | •/          |          |
|--|-----------|-----------|----------|-------------|----------|
|  | Land and  | Other     | Heritage | Computer    | Total    |
|  | Buildings | property, | and      | software    |          |
|  |           | plant and | cultural | and         |          |
|  |           | equipment |          | intangibles |          |
|  | \$'000    | \$'000    | \$'000   | \$'000      | \$'000   |
| As at 1 July 2018                      |           |           |          |             |          |
| Gross book value                       | 7,882     | 19,155    | 36,657   | 15,809      | 79,503   |
| Accumulated depreciation/ amortisation |           |           |          |             |          |
| and impairment                         | (4,899)   | (3,837)   | (383)    | (9,249)     | (18,368) |
| Opening net book balance               | 2,983     | 15,318    | 36,274   | 6,560       | 61,135   |
| Capital asset additions                |           |           |          |             |          |
| Estimated expenditure on new or        |           |           |          |             |          |
| replacement assets                     |           |           |          |             |          |
| By purchase—appropriation ordinary     |           |           |          |             |          |
| annual services (a)                    | 1,037     | 2,120     | -        | 390         | 3,547    |
| Total additions                        | 1,037     | 2,120     | -        | 390         | 3,547    |
| Other movements                        |           |           |          |             |          |
| Depreciation/amortisation expense      | (1,375)   | (2,187)   | (148)    | (981)       | (4,691)  |
| Total other movements                  | (1,375)   | (2,187)   | (148)    | (981)       | (4,691)  |
| As at 30 June 2019                     |           |           |          |             |          |
| Gross book value                       | 8,919     | 21,275    | 36,657   | 16,199      | 83,050   |
| Accumulated depreciation/ amortisation |           |           |          |             |          |
| and impairment                         | (6,274)   | (6,024)   | (531)    | (10,230)    | (23,059) |
| Closing net book balance               | 2,645     | 15,251    | 36,126   | 5,969       | 59,991   |

#### Table 3.6: Statement of asset movements (Budget year 2018–19)

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018–19 for depreciation/amortisation expenses, DCBs or other operational expenses.
 Prepared on Australian Accounting Standards basis.

| oovernment (for the periot     |             | Junej       |             |             |             |
|--------------------------------|-------------|-------------|-------------|-------------|-------------|
| <b>.</b>                       | 2017–18     | 2018–19     | 2019–20     | 2020–21     | 2021–22     |
|                                | Estimated   | Budget      | Forward     | Forward     | Forward     |
|                                | actual      | Ū           | estimate    | estimate    | estimate    |
|                                | \$'000      | \$'000      | \$'000      | \$'000      | \$'000      |
| EXPENSES                       |             |             |             |             |             |
| Suppliers                      | 381,941     | 355,350     | 338,638     | 339,065     | 339,479     |
| Subsidies                      | 6,199       | 570,188     | 706,034     | 766,199     | 800,918     |
| Grants                         | 318,838     | 272,404     | 262,946     | 223,734     | 209,999     |
| Depreciation and amortisation  | 9,638       | 9,671       | 9,660       | 9,649       | 9,665       |
| Payments to corporate entities | 1,762,898   | 1,774,530   | 1,777,795   | 1,772,207   | 1,785,840   |
| Other expenses                 | 7,617       | 7,146       | 7,070       | 7,184       | 7,387       |
| Total expenses administered    |             | 7,140       | 1,010       | 7,104       | 1,001       |
| on behalf of Government        | 2,487,131   | 2,989,289   | 3,102,143   | 3,118,038   | 3,153,288   |
| LESS:                          | 2,407,101   | 2,303,203   | 5,102,145   | 3,110,000   | 3,133,200   |
| OWN-SOURCE INCOME              |             |             |             |             |             |
|                                |             |             |             |             |             |
| Own-source revenue             |             |             |             |             |             |
| Non-taxation revenue           |             |             |             |             |             |
| Sale of goods and rendering of | 0.077       | 0.000       | 0.070       | 0.000       | 0.440       |
| services                       | 3,677       | 3,309       | 2,978       | 2,680       | 2,412       |
| Interest                       | 73,391      | 401,836     | 663,544     | 772,111     | -           |
| Dividends                      | 78,472      | 71,800      | 77,300      | 92,000      | 95,000      |
| Rental income                  | 1,529       | 1,529       | 1,529       | 1,529       | 1,529       |
| Other revenue                  | 641         | 389         | 129         | -           | -           |
| Total non-taxation revenue     | 157,710     | 478,863     | 745,480     | 868,320     | 98,941      |
| Total own-source revenue       |             |             |             |             |             |
| administered on behalf of      |             |             |             |             |             |
| Government                     | 157,710     | 478,863     | 745,480     | 868,320     | 98,941      |
| Total gains administered on    |             |             |             |             |             |
| behalf of Government           | -           | -           | -           | -           | -           |
| Total own-sourced income       |             |             |             |             |             |
| administered on behalf of      |             |             |             |             |             |
| Government                     | 157,710     | 478,863     | 745,480     | 868,320     | 98,941      |
| Net (cost of)/contribution by  |             |             |             |             |             |
| services                       | (2,329,421) | (2,510,426) | (2,356,663) | (2,249,718) | (3,054,347) |
| Surplus/(deficit) before       |             |             |             |             |             |
| income tax                     | (2,329,421) | (2,510,426) | (2,356,663) | (2,249,718) | (3,054,347) |
| Income tax expense             | -           | -           | -           | -           | -           |
| Surplus/(deficit) after income |             |             |             |             |             |
| tax                            | (2,329,421) | (2,510,426) | (2,356,663) | (2,249,718) | (3,054,347) |
| OTHER COMPREHENSIVE            |             |             |             |             |             |
| INCOME                         |             |             |             |             |             |
| Total other comprehensive      |             |             |             |             |             |
| income                         | -           | -           | -           | -           | -           |
| Total comprehensive            |             |             |             |             |             |
| income/(loss)                  | (2,329,421) | (2,510,426) | (2,356,663) | (2,249,718) | (3,054,347) |

# Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

| Sovernment (as at 30 June)          |            |            |            |            |            |  |  |  |
|-------------------------------------|------------|------------|------------|------------|------------|--|--|--|
|                                     | 2017–18    | 2018–19    | 2019–20    | 2020–21    | 2021–22    |  |  |  |
|                                     | Estimated  | Budget     | Forward    | Forward    | Forward    |  |  |  |
|                                     | actual     |            | estimate   | estimate   | estimate   |  |  |  |
|                                     | \$'000     | \$'000     | \$'000     | \$'000     | \$'000     |  |  |  |
| ASSETS                              |            |            |            |            |            |  |  |  |
| Financial assets                    |            |            |            |            |            |  |  |  |
| Cash and cash equivalents           | 26,711     | 26,711     | 26,711     | 26,711     | 26,711     |  |  |  |
| Trade and other receivables         | 6,768,667  | 14,754,100 | 19,396,807 | 37,586     | 37,586     |  |  |  |
| Other investments                   | 25,246,406 | 25,271,723 | 25,289,025 | 25,292,580 | 25,301,030 |  |  |  |
| Total financial assets              | 32,041,784 | 40,052,534 | 44,712,543 | 25,356,877 | 25,365,327 |  |  |  |
| Non-financial assets                |            |            |            |            |            |  |  |  |
| Land and buildings                  | 58,110     | 58,080     | 58,057     | 58,059     | 58,056     |  |  |  |
| Property, plant and equipment       | 148,102    | 140,069    | 132,036    | 124,003    | 115,970    |  |  |  |
| Other non-financial assets          | 4,443      | 6,288      | 6,543      | 6,884      | 7,228      |  |  |  |
| Total non-financial assets          | 210,655    | 204,437    | 196,636    | 188,946    | 181,254    |  |  |  |
| Total assets administered on behalf |            |            |            |            |            |  |  |  |
| of Government                       | 32,252,439 | 40,256,971 | 44,909,179 | 25,545,823 | 25,546,581 |  |  |  |
| LIABILITIES                         |            |            |            |            |            |  |  |  |
| Payables                            |            |            |            |            |            |  |  |  |
| Subsidies                           | -          | 563,989    | 699,835    | 760,000    | 794,719    |  |  |  |
| Suppliers                           | 335,350    | 335,350    | 335,350    | 335,350    | 335,350    |  |  |  |
| Grants                              | 39,452     | 39,452     | 39,452     | 39,452     | 39,452     |  |  |  |
| Other payables                      | 19,846     | 18,317     | 16,788     | 15,259     | 13,730     |  |  |  |
| Total payables                      | 394,648    | 957,108    | 1,091,425  | 1,150,061  | 1,183,251  |  |  |  |
| Total liabilities administered on   |            |            |            |            |            |  |  |  |
| behalf of Government                | 394,648    | 957,108    | 1,091,425  | 1,150,061  | 1,183,251  |  |  |  |
| Net assets/(liabilities)            | 31,857,791 | 39,299,863 | 43,817,754 | 24,395,762 | 24,363,330 |  |  |  |

# Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

| 30 June)                   |              |             |             |             |             |
|----------------------------|--------------|-------------|-------------|-------------|-------------|
|                            | 2017–18      | 2018–19     | 2019–20     | 2020–21     | 2021–22     |
|                            | Estimated    | Budget      | Forward     | Forward     | Forward     |
|                            | actual       |             | estimate    | estimate    | estimate    |
|                            | \$'000       | \$'000      | \$'000      | \$'000      | \$'000      |
| OPERATING ACTIVITIES       |              |             |             |             |             |
| Cash received              |              |             |             |             |             |
| Sales of goods and         |              |             |             |             |             |
| rendering of services      | 3,677        | 3,309       | 2,978       | 2,680       | 2,412       |
| Interest                   | 73,028       | 401,735     | 663,858     | 772,261     | -           |
| Dividends                  | 78,472       | 71,800      | 77,300      | 92,000      | 95,000      |
| Total cash received        | 155,177      | 476,844     | 744,136     | 866,941     | 97,412      |
| Cash used                  |              |             |             |             |             |
| Grant                      | 318,838      | 272,404     | 262,946     | 223,734     | 209,999     |
| Subsidies paid             | 6,199        | 6,199       | 35,188      | 36,034      | 36,199      |
| Suppliers                  | 345,431      | 382,028     | 355,893     | 339,406     | 339,825     |
| Payments to corporate      |              |             |             |             |             |
| entities                   | 1,762,898    | 1,774,530   | 1,777,795   | 1,772,207   | 1,785,840   |
| Other                      | 7,617        | 7,146       | 7,070       | 7,184       | 7,385       |
| Total cash used            | 2,440,983    | 2,442,307   | 2,438,892   | 2,378,565   | 2,379,248   |
| Net cash from/(used by)    |              |             |             |             |             |
| operating activities       | (2,285,806)  | (1,965,463) | (1,694,756) | (1,511,624) | (2,281,836) |
| INVESTING ACTIVITIES       |              |             |             |             |             |
| Cash received              |              |             |             |             |             |
| Repayments of advances     |              |             |             |             |             |
| and loans                  | 20,000       | 20,000      | 20,000      | 19,509,071  | -           |
| Total cash received        | 20,000       | 20,000      | 20,000      | 19,509,071  | -           |
| Cash used                  |              |             |             |             |             |
| Advances and loans made    | 6,682,000    | 8,005,000   | 4,663,000   | 150,000     | -           |
| Corporate entity           |              |             |             |             |             |
| investments                | 2,075,156    | 49,040      | 41,307      | 36,623      | 31,452      |
| Other                      | 1,636        | 1,608       | 1,604       | 1,618       | 1,631       |
| Total cash used            | 8,758,792    | 8,055,648   | 4,705,911   | 188,241     | 33,173      |
| Net cash from/(used by)    |              |             |             |             |             |
| investing activities       | (8,738,792)  | (8,035,648) | (4,685,911) | 19,320,830  | (33,173)    |
| FINANCING ACTIVITIES       |              |             |             |             |             |
| Cash received              |              |             |             |             |             |
| Other                      | 227,200      | 263,646     | 266,135     | 249,981     | 250,146     |
| Total cash received        | 227,200      | 263,646     | 266,135     | 249,981     | 250,146     |
| Net cash from/(used by)    |              |             |             |             |             |
| financing activities       | 227,200      | 263,646     | 266,135     | 249,981     | 250,146     |
| Net increase/(decrease) in |              |             |             |             |             |
| cash held                  | (10,797,398) | (9,737,465) | (6,114,532) | 18,059,187  | (2,064,863) |

# Table 3.9: Schedule of budgeted administered cash flows (for the period ended30 June)

| - Loan Repayments                      | 20,000               | 20,000            | 20,000             | 19,509,071         |                    |
|--|----------------------|-------------------|--------------------|--------------------|--------------------|
| - Dividends                            | 78,472               | 71,800            | 77,300             | 92,000             | 95,000             |
| Account for:                           |                      |                   |                    |                    |                    |
| Cash to Official Public                |                      |                   |                    |                    |                    |
| Public Account                         | 10,972,575           | 10,234,309        | 6,878,668          | 2,316,825          | 2,162,275          |
| Total cash from Official               |                      |                   |                    |                    |                    |
| Commonwealth Entities                  | 6,682,000            | 8,005,000         | 4,663,000          | 150,000            |                    |
| <ul> <li>Loans to Corporate</li> </ul> |                      |                   |                    |                    |                    |
| Commonwealth Entities                  | 3,838,054            | 1,823,570         | 1,819,102          | 1,808,830          | 1,817,382          |
| - Payments to Corporate                | 102,021              | 100,100           | 000,000            | 001,000            | 011,000            |
| - Appropriations                       | 452,521              | 405,739           | 396,566            | 357,995            | 344,893            |
| Account for:                           |                      |                   |                    |                    |                    |
| period<br>Cash from Official Public    | 26,711               | 26,711            | 26,711             | 26,711             | 26,71 <sup>-</sup> |
| at beginning of reporting              | 00 714               | 00 744            | 00 711             | 00 744             | 00 74              |
| Cash and cash equivalents              |                      |                   |                    |                    |                    |
|  | \$'000               | \$'000            | \$'000             | \$'000             | \$'000             |
|  | actual               |                   | estimate           | estimate           | estimate           |
|  | Estimated            | Budget            | Forward            | Forward            | Forward            |
|  | 2017–18<br>Estimated | 2018–19<br>Rudgot | 2019–20<br>Forward | 2020–21<br>Forward | 2021-2             |

# Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) continued

|   | 2017–18   | 2018–19   | 2019–20   | 2020–21  | 2021–22           |
|---|-----------|-----------|-----------|----------|-------------------|
|   | Estimated | Budget    | Forward   | Forward  | Forward           |
|   | actual    |           | estimate  | estimate | estimate          |
|   | \$'000    | \$'000    | \$'000    | \$'000   | \$'000            |
| NEW CAPITAL APPROPRIATIONS  | -         |           |           |          |                   |
| Capital budget—Bill 1 (ACB) <sup>(a)</sup><br>Administered Assets and       | 1,636     | 1,608     | 1,604     | 1,618    | 1,631             |
| Liabilities—Bill 2  | 9,158,817 | 5,055,869 | 3,998,519 | 84,896   |                   |
| Total new capital appropriations  | 9,160,453 | 5,057,477 | 4,000,123 | 86,514   | 1,631             |
| Provided for:   |           |           |           |          |                   |
| Purchase of non-financial assets  | 1,636     | 1,608     | 1,604     | 1,618    | 1,63 <i>°</i>     |
| Other Items   | 9,158,817 | 5,054,847 | 3,998,519 | 84,896   |                   |
| Total items   | 9,160,453 | 5,056,455 | 4,000,123 | 86,514   | 1,631             |
| PURCHASE OF NON-FINANCIAL<br>ASSETS<br>Funded by capital appropriation—     |           |           |           |          |                   |
| ACB <sup>(a)</sup>  | 1,636     | 1,608     | 1,604     | 1,618    | 1,63 <sup>-</sup> |
| TOTAL   | 1,636     | 1,608     | 1,604     | 1,618    | 1,631             |
| RECONCILIATION OF CASH USED<br>TO ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE |           |           |           |          |                   |
| Total accrual purchases   | 1,636     | 1,608     | 1,604     | 1,618    | 1,63 <sup>-</sup> |
| Total cash used to acquire assets   | 1,636     | 1,608     | 1,604     | 1,618    | 1,631             |

(a) Administered Capital Budget (ACB) Prepared on Australian Accounting Standards basis.

| able 3.11: Statement of administered   | asset moverne | enis (buuyei | year 201 |
|--|---------------|--------------|----------|
|  | Buildings     | Property,    | Total    |
|  | -             | Plant and    |          |
|  |               | Equipment    |          |
|  | \$'000        | \$'000       | \$'000   |
| As at 1 July 2018  |               |              |          |
| Gross book value   | 62,598        | 166,252      | 228,850  |
| Accumulated depreciation/amortisation and  |               |              |          |
| impairment   | (4,488)       | (18,150)     | (22,638) |
| Opening net book balance   | 58,110        | 148,102      | 206,212  |
| CAPITAL ASSET ADDITIONS<br>Estimated expenditure on new or<br>replacement assets |               |              |          |
| By purchase—appropriation equity   | 1,608         | -            | 1,608    |
| Total additions  | 1,608         | -            | 1,608    |
| Other movements  |               |              |          |
| Depreciation/amortisation expense  | (1,638)       | (8,033)      | (9,671)  |
| Total other movements  | (1,638)       | (8,033)      | (9,671)  |
| As at 30 June 2019   |               |              |          |
| Gross book value   | 64,206        | 166,252      | 230,458  |
| Accumulated depreciation/amortisation and  |               |              |          |
| impairment   | (6,126)       | (26,183)     | (32,309) |
| Closing net book balance   | 58,080        | 140,069      | 198,149  |

# Table 3.11: Statement of administered asset movements (Budget year 2018–19)

# **AUSTRALIA COUNCIL**

# ENTITY RESOURCES AND PLANNED PERFORMANCE

# AUSTRALIA COUNCIL

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# **AUSTRALIA COUNCIL**

## **SECTION 1: ENTITY OVERVIEW AND RESOURCES**

#### **1.1 STRATEGIC DIRECTION STATEMENT**

The Australia Council (the Council) is the Australian Government's arts funding and advisory body. The Council is the national advocate for the arts and its purpose is to champion and invest in Australian arts. The Council invests in and strengthens Australia's artistic and cultural life by fostering excellence in the arts, increasing national and international engagement with Australian arts, and promoting the appreciation, knowledge and understanding of the arts.

The Council's overarching outcome is: supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad.

The Council achieves this by:

- delivering Australian Government directed initiatives and frameworks that support the government's broader priorities for Australian arts and culture
- providing funding to support artists and arts organisations across a range of art forms
- undertaking strategic research and analysis to build the evidence base for the arts
- delivering strategic investment to build markets and audiences nationally and internationally and promote the reputation of Australian arts
- advocating for Australian arts and artists.

The Council's corporate plan for 2017 to 2021 has four goals to achieve a vision of Australia as a culturally ambitious nation and is approved by the Minister for the Arts. The Council's strategic goals are informed by the functions outlined in the *Australia Council Act 2013*, and reflect the needs and aspirations of Australia's diverse and vibrant arts sector. The Council's strategic goals and objectives are:

- Australian arts are without borders
  - Australian artists are enabled to discover and develop across borders.
  - Global audiences are captivated by diverse and excellent Australian work.
  - The profile and influence of Australian arts internationally is strengthened.

- Australia is known for its great art and artists
  - Australian artists and arts organisations lead in innovation, risk-taking and experimentation, and vibrancy.
  - Australia is well known for diverse, excellent artistic practice.
- The arts enrich daily life for all
  - Australian life is enriched through the arts.
  - Australian audiences are captivated by artistic experiences.
  - More Australians have access to and engage with the arts.
- Australians cherish Aboriginal and Torres Strait Islander arts and cultures
  - More Australians experience Aboriginal and Torres Strait Islander arts and cultures, and international collaborations strengthen connections.
  - Investment supports Aboriginal and Torres Strait Islander works of artistic excellence.
  - Younger Aboriginal and Torres Strait Islander people practise and experience their culture.
  - Australians understand and respect the role of Aboriginal and Torres Strait Islander elders and master artists in arts and culture.

### **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to the Council for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for Australia Council's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses for Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

# Table 1.1: Australia Council resource statement—Budget estimates for 2018–19 as at Budget May 2018

|  | 2017–18   | 2018–19  |
|--|-----------|----------|
|  | estimated | estimate |
|  | actual    | \$'000   |
|  | \$'000    |          |
| Opening balance/cash reserves at 1 July            | 10,210    | 4,890    |
| Funds from Government                              |           |          |
| Annual appropriations—ordinary annual services (a) |           |          |
| Outcome 1  | 209,393   | 208,186  |
| Total annual appropriations                        | 209,393   | 208,186  |
| Total funds from Government                        | 209,393   | 208,186  |
| Funds from other sources                           |           |          |
| Interest   | 1,300     | 1,300    |
| Rental income                                      | 725       | 740      |
| Other  | 950       | 1,000    |
| Total funds from other sources                     | 2,975     | 3,040    |
| Total net resourcing for Australia Council         | 222,578   | 216,116  |

|  | 2017–18 | 2018–19 |
|--|---------|---------|
| Average staffing level (number)        | 109     | 108     |
| (a) Appropriation Bill (No.1) 2018–19. |         |         |

Australia Council is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to Australia Council and are considered "departmental" for all purposes.

Please note: All figures shown above are GST exclusive—these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

### **1.3 BUDGET MEASURES**

Budget measures in Part 1 relating to Australia Council since the 2017–18 Budget are summarised below.

#### Table 1.2: Australia Council 2018–19 Budget measures

# Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

There are no measures relating to the Australia Council announced since the 2017–18 MYEFO.

#### Part 2: Other measures not previously reported in a portfolio statement

|         | <b>,</b>          |                                 |   |  |   |
|---------|-------------------|---------------------------------|---|--|---|
| Program | 2017–18<br>\$'000 | 2018–19<br>\$'000               | 2019–20<br>\$'000   | 2020–21<br>\$'000  | 2021–22<br>\$'000   |
|         |                   |                                 |   |  |   |
|         |                   |                                 |   |  |   |
| 1.1     |                   |                                 |   |  |   |
|         | -                 | (1,780)                         | (1,810)   | (1,841)  | (1,878)   |
|         | -                 | (1,780)                         | (1,810)   | (1,841)  | (1,878)   |
|         |                   |                                 |   |  |   |
|         | -                 | (1,780)                         | (1,810)   | (1,841)  | (1,878)   |
|         | -                 | (1,780)                         | (1,810)   | (1,841)  | (1,878)   |
|         |                   | Program \$'000<br>1.1<br>-<br>- | Program         \$'000         \$'000           1.1         -         (1,780)         -           0         -         (1,780)         -           0         -         (1,780)         - | Program         \$'000         \$'000         \$'000           1.1         -         (1,780)<br>(1,780)         (1,810)<br>(1,810)           -         (1,780)         (1,810)           -         (1,780)         (1,810) | Program         \$'000         \$'000         \$'000         \$'000           1.1         -         (1,780)         (1,810)         (1,841)           -         (1,780)         (1,810)         (1,841)           -         (1,780)         (1,810)         (1,841) |

(a) This measure was published in the 2017–18 Mid-Year Economic and Fiscal Outlook Statement. Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

### SECTION 2: OUTCOMES AND PLANNED PERFORMANCE

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for Australia Council can be found at: www.australiacouncil.gov.au/about/strategic-plan-and-corporate-plan/.

The most recent annual performance statement can be found at: www.australiacouncil.gov.au/about/annual-report-2016-17/.

### 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

# Outcome 1: Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad

#### **Budgeted expenses for Outcome 1**

This table shows how much the Council intends to spend (on an accrual basis) on achieving the outcome, broken down by Departmental funding sources.

| i able 2.1.1. Duuyeleu expelise      | S IOI OULCO    |         |          |          |          |
|--------------------------------------|----------------|---------|----------|----------|----------|
|                                      | 2017–18        | 2018–19 | 2019–20  | 2020–21  | 2021-22  |
|                                      | Estimated      | Budget  | Forward  | Forward  | Forward  |
|                                      | actual         | -       | estimate | estimate | estimate |
|                                      | \$'000         | \$'000  | \$'000   | \$'000   | \$'000   |
| Program 1.1: To champion and invest  | t in Australia | n arts  |          |          |          |
| Revenue from Government              |                |         |          |          |          |
| Ordinary annual services             |                |         |          |          |          |
| (Appropriation Bill No. 1)           | 209,393        | 208,186 | 211,829  | 215,220  | 218,237  |
| Expenses not requiring appropriation |                |         |          |          |          |
| in the budget year                   | 900            | -       | -        | -        | -        |
| Revenues from other independent      |                |         |          |          |          |
| sources                              | 2,975          | 3,040   | 1,880    | 2,300    | 1,700    |
| Total expenses for Program 1.1       | 213,268        | 211,226 | 213,709  | 217,520  | 219,937  |
| Outcome 1 totals by resource type    |                |         |          |          |          |
| Revenue from Government              |                |         |          |          |          |
| Ordinary annual services             |                |         |          |          |          |
| (Appropriation Bill No. 1)           | 209,393        | 208,186 | 211,829  | 215,220  | 218,237  |
| Expenses not requiring appropriation |                |         |          |          |          |
| in the budget year                   | 900            | -       | -        | -        | -        |
| Revenues from other independent      |                |         |          |          |          |
| sources                              | 2,975          | 3,040   | 1,880    | 2,300    | 1,700    |
| Total expenses for Outcome 1         | 213,268        | 211,226 | 213,709  | 217,520  | 219,937  |
|                                      |                |         |          |          |          |
|                                      | 2017–18        | 2018–19 |          |          |          |
| Average staffing level (number)      | 109            | 108     |          |          |          |
|                                      |                |         |          |          |          |

#### Table 2.1.1: Budgeted expenses for Outcome 1

#### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

# Outcome 1—Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad

**Program 1.1**—To champion and invest in Australian arts through grants and initiatives that foster and develop Australia's arts sector and raise the profile of Australian arts nationally and internationally

#### Delivery

Administering the National Framework for Governments' support of the Major Performing Arts Sector Administering Government programs including National Regional Touring Programs and the Visual Arts and Craft Strategy

Undertaking research and knowledge management activity to inform policy and program analysis and awareness of Australia's arts sector.

Delivering an integrated suite of programs that support artists and arts organisations across the arts sector, including:

- · Peer assessed grant funding for individual artists, groups and arts organisations
- Four Year core program funding for small-to-medium arts organisations
- Strategic national and international market, audience and artistic development activity
- Capacity building activity for arts leaders and organisations
- Aboriginal and Torres Strait Islander Arts initiatives

| Performance informa | Performance information   |   |  |  |  |  |
|---------------------|---|---|--|--|--|--|
| Year                | Performance criteria  | Targets   |  |  |  |  |
| 2017–18             | <b>Engage, educate and inspire</b> —<br>continue to increase engagement with<br>national and international visitors<br>through innovative exhibitions and<br>programs that are accessed in a<br>variety of ways.                                      | Expected to meet criterion<br>11 million attendances at Australia<br>Council supported arts activities<br>150 culturally diverse projects or events<br>funded with total funding of \$10 million<br>provided  |  |  |  |  |
|                     | Lead and collaborate—continue<br>being leaders in the sector and<br>fostering long-term relationships<br>through partnerships and<br>collaborations with key stakeholder<br>and similar organisations/institutions<br>nationally and internationally. | Expected to meet criterion<br>5,700 new Australian artwork projects<br>supported with total funding of<br>\$7.5 million provided<br>4,500 artistic works exhibited,<br>performed, published<br>30 initiatives that strengthen ties with<br>other countries<br>50 countries presented in |  |  |  |  |

| Performance informa | Performance information   |   |  |  |  |  |  |
|---------------------|---|---|--|--|--|--|--|
| Year                | Performance criteria  | Targets   |  |  |  |  |  |
| 2018–19             | Engage, educate and inspire—<br>continue to increase engagement with<br>national and international visitors<br>through innovative exhibitions and<br>programs that are accessed in a<br>variety of ways   | 13 million attendances at Australia<br>Council supported arts activities<br>150 culturally diverse applications with<br>total funding of \$10 million provided  |  |  |  |  |  |
|                     | Lead and collaborate—continue<br>being leaders in the sector and<br>fostering long-term relationships<br>through partnerships and<br>collaborations with key stakeholder<br>and similar organisations/institutions<br>nationally and internationally. | <ul> <li>5,700 new Australian artworks supported</li> <li>\$7.5 million provided in support of<br/>projects creating new Australian art work</li> <li>4,500 new Australian artistic works with<br/>a public outcome (performed, exhibited,<br/>published or recorded)</li> <li>30 initiatives that strengthen ties with<br/>other countries</li> <li>50 countries where Australia Council<br/>supported arts activities were delivered</li> </ul> |  |  |  |  |  |
| 2019–20 and beyond  | As per 2018–19  | As per 2018–19  |  |  |  |  |  |
| Purposes            | Purposes To champion and invest in Australian arts.   |   |  |  |  |  |  |

### **SECTION 3: BUDGETED FINANCIAL STATEMENTS**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the Council's finances for the 2018–19 budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

The Council's 2018–19 Budget has been built on the underlying principle of a balanced, breakeven budget, that is, annual expense matches the annual revenue forecast to be received.

A technical operating loss of \$0.9 million has been approved for 2017–18 as a result of an accounting entry to impair computer software (refer details below).

#### **Comprehensive income statement**

The Council's base appropriation will decrease by \$1.2 million, from \$209.4 million in 2017–18 to \$208.2 million in 2018–19 due to a combination of the following:

- an increase to the 2017–18 appropriation of \$5.0 million (in addition to \$5.0 million provided in 2016–17) enabled by the Council utilising its reserves in both years to support the small to medium arts sector
- the measure (refer Table 1.2) redirecting funding from Australia Council to support Creative Partnerships Australia commencing in 2018–19
- the 2015–16 Budget measure relating to the Book Council which terminates in 2017– 18
- indexation, net of the applicable annual efficiency dividend.

Other revenue for 2018-19 includes:

- returned grant monies, rental income and interest income
- income received from third parties for the Venice Biennale exhibition of \$0.7 million (2017–18 income is \$0.1 million). The next exhibition will be held in the 2019 calendar year with consequent higher income expected in 2018–19.

The Council's total expenses are budgeted at \$211.2 million, compared to \$213.2 million in 2017–18, reflecting:

- grant expenditure of \$187.1 million budgeted to support individual artists, major performing arts companies, small to medium arts organisations and for initiatives to increase national and international audiences and markets for Australian arts. The budgeted expenditure in 2018–19 is \$1.5 million lower than 2017–18 primarily due to lower government appropriation income, as mentioned above.
- one off charge in 2017–18 for impairment of computer software of \$0.9 million. A decision was taken in 2017–18 to replace Council's current online grants

management system with a new cloud-based system, which will be implemented in 2018–19.

• employee benefits expense increased by \$0.1 million while average staffing reduced to 108 from 109 in 2017–18 primarily as a result of an agreed salary uplift for those staff employed under the Council's Enterprise Agreement 2017-2020.

#### Budgeted departmental balance sheet

Financial assets are budgeted to remain relatively flat at \$12.5 million, with cash and cash equivalents balance expected to be \$5.0 million by the end of the year.

Non-financial assets are also budgeted to remain relatively flat at \$10.8 million, with total capital expenditure of \$0.7 million.

The capital expenditure investment includes components to assist the Council in efficient delivery of its strategic objectives including ongoing development of its core operating and online systems.

Reserves (other than retained surplus), remain level at \$8.0 million at 30 June 2019 and comprise \$6.3 million of private sector donation income received for the rebuild of the Venice Pavilion (completed in 2015), \$1.6 million in the asset revaluation reserve and \$0.1 million in Venice Biennale Donation Fund Reserve.

### 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

# Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| the period ended be build              |           |           |           |           |           |
|--|-----------|-----------|-----------|-----------|-----------|
|  | 2017–18   | 2018–19   | 2019–20   | 2020–21   | 2021–22   |
|  | Estimated | Budget    | Forward   | Forward   | Forward   |
|  | actual    |           | estimate  | estimate  | estimate  |
|  | \$'000    | \$'000    | \$'000    | \$'000    | \$'000    |
| EXPENSES                               |           |           |           |           |           |
| Employee benefits                      | 12,943    | 13,067    | 13,195    | 13,311    | 13,850    |
| Suppliers                              | 10,003    | 10,237    | 8,860     | 9,460     | 9,300     |
| Grants                                 | 188,592   | 187,092   | 190,824   | 193,919   | 195,957   |
| Depreciation and amortisation          | 830       | 830       | 830       | 830       | 830       |
| Write-down and impairment of assets    | 900       | -         | -         | -         | -         |
| Total expenses                         | 213,268   | 211,226   | 213,709   | 217,520   | 219,937   |
| LESS:                                  |           |           |           |           |           |
| OWN-SOURCE INCOME                      |           |           |           |           |           |
| Own-source revenue                     |           |           |           |           |           |
| Interest                               | 1,300     | 1,300     | 1,300     | 1,300     | 1,300     |
| Rental income                          | 725       | 740       | 180       | -         | -         |
| Other                                  | 950       | 1,000     | 400       | 1,000     | 400       |
| Total own-source revenue               | 2,975     | 3,040     | 1,880     | 2,300     | 1,700     |
| Total own-source income                | 2,975     | 3,040     | 1,880     | 2,300     | 1,700     |
| Net (cost of)/contribution by services | (210,293) | (208,186) | (211,829) | (215,220) | (218,237) |
| Revenue from Government                | 209,393   | 208,186   | 211,829   | 215,220   | 218,237   |
| Surplus/(deficit) attributable to the  |           |           |           |           |           |
| Australian Government                  | (900)     | -         | -         | -         | -         |
| Total comprehensive income/(loss)      | (900)     | -         | -         | -         | -         |
| Total comprehensive income/(loss)      |           |           |           |           |           |
| attributable to the Australian         | (00-)     |           |           |           |           |
| Government                             | (900)     | -         | -         | -         | -         |

| Table 3.2: Budgeted departmental bal | ance sheet | (as at 30 Ju | ne) |
|--------------------------------------|------------|--------------|-----|
| 0017 10                              | 0040 40    | 0040 00      | 000 |

| <u> </u>                      | 2017–18   | 2018–19       | 2019–20  | 2020–21  | 2021–22  |
|-------------------------------|-----------|---------------|----------|----------|----------|
|                               | Estimated | Budget        | Forward  | Forward  | Forward  |
|                               | actual    | <b>A</b> 1000 | estimate | estimate | estimate |
|                               | \$'000    | \$'000        | \$'000   | \$'000   | \$'000   |
| ASSETS                        |           |               |          |          |          |
| Financial assets              |           |               |          |          |          |
| Cash and cash equivalents     | 4,890     | 5,020         | 5,150    | 5,280    | 5,410    |
| Trade and other receivables   | 7,523     | 7,523         | 7,523    | 7,523    | 7,523    |
| Total financial assets        | 12,413    | 12,543        | 12,673   | 12,803   | 12,933   |
| Non-financial assets          |           |               |          |          |          |
| Land and buildings            | 8,333     | 8,178         | 8,024    | 7,879    | 7,734    |
| Property, plant and equipment | 1,278     | 1,258         | 1,237    | 1,207    | 1,177    |
| Intangibles                   | 855       | 900           | 945      | 990      | 1,035    |
| Prepayments                   | 502       | 502           | 502      | 502      | 502      |
| Total non-financial assets    | 10,968    | 10,838        | 10,708   | 10,578   | 10,448   |
| Assets held for sale          | 384       | 384           | 384      | 384      | 384      |
| Total assets                  | 23,765    | 23,765        | 23,765   | 23,765   | 23,765   |
| LIABILITIES                   |           |               |          |          |          |
| Payables                      |           |               |          |          |          |
| Suppliers                     | 1,928     | 1,928         | 1,928    | 1,928    | 1,928    |
| Grants                        | 4,153     | 4,153         | 4,153    | 4,153    | 4,153    |
| Other payables                | 898       | 898           | 898      | 898      | 898      |
| Total payables                | 6,979     | 6,979         | 6,979    | 6,979    | 6,979    |
| Provisions                    |           |               |          |          |          |
| Employee provisions           | 2,179     | 2,179         | 2,179    | 2,179    | 2,179    |
| Other provisions              | 2,096     | 2,096         | 2,096    | 2,096    | 2,096    |
| Total provisions              | 4,275     | 4,275         | 4,275    | 4,275    | 4,275    |
| Total liabilities             | 11,254    | 11,254        | 11,254   | 11,254   | 11,254   |
| Net assets                    | 12,511    | 12,511        | 12,511   | 12,511   | 12,511   |
| EQUITY                        |           |               |          |          |          |
| Contributed equity            | -         | -             | -        | -        | -        |
| Reserves                      | 8,014     | 8,014         | 8,014    | 8,014    | 8,014    |
| Retained surplus              | ·         |               | -        | -        |          |
| (accumulated deficit)         | 4,497     | 4,497         | 4,497    | 4,497    | 4,497    |
| Total equity                  | 12,511    | 12,511        | 12,511   | 12,511   | 12,511   |

|  | Retained | Asset                  | Other    | Total  |
|--|----------|------------------------|----------|--------|
|  | earnings | revaluation<br>reserve | reserves | equity |
|  | \$'000   | \$'000                 | \$'000   | \$'000 |
| Opening balance as at 1 July 2018                            |          |                        |          |        |
| Balance carried forward from previous period                 | 4,497    | 1,625                  | 6,389    | 12,511 |
| Adjusted opening balance                                     | 4,497    | 1,625                  | 6,389    | 12,511 |
| Closing balance attributable to the<br>Australian Government | 4,497    | 1,625                  | 6,389    | 12,511 |

# Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

| Table 3.4: Budgeted departmental statement of cash flows (for the period ended | ł |
|--|---|
| 30 June)   |   |

|   | 2017–18   | 2018–19      | 2019–20  | 2020–21  | 2021–22  |
|---|-----------|--------------|----------|----------|----------|
|   | Estimated | Budget       | Forward  | Forward  | Forward  |
|   | actual    | <b>MICOO</b> | estimate | estimate | estimate |
|   | \$'000    | \$'000       | \$'000   | \$'000   | \$'000   |
| OPERATING ACTIVITIES  |           |              |          |          |          |
| Cash received   |           |              |          |          |          |
| Appropriations  | 209,393   | 208,186      | 211,829  | 215,220  | 218,237  |
| Interest  | 1,300     | 1,300        | 1,300    | 1,300    | 1,300    |
| Rental income   | 725       | 815          | 198      | -        | -        |
| Net GST received  | -         | 16,500       | 16,500   | 16,500   | 16,500   |
| Other <sup>(a)</sup>  | 950       | 1,100        | 440      | 1,100    | 440      |
| Total cash received   | 212,368   | 227,901      | 230,267  | 234,120  | 236,477  |
| Cash used   |           |              |          |          |          |
| Employees   | 12,943    | 13,067       | 13,195   | 13,311   | 13,850   |
| Suppliers   | 10,003    | 11,005       | 9,525    | 10,170   | 10,000   |
| s74 Retained revenue receipts   |           |              |          |          |          |
| transferred to OPA  | 5,000     | -            | -        | -        | -        |
| Grants  | 188,592   | 202,929      | 206,647  | 209,739  | 211,727  |
| Total cash used   | 216,538   | 227,001      | 229,367  | 233,220  | 235,577  |
| Net cash from/(used by) operating                                     |           |              |          |          |          |
| activities  | (4,170)   | 900          | 900      | 900      | 900      |
| INVESTING ACTIVITIES  |           |              |          |          |          |
| Cash used   |           |              |          |          |          |
| Purchase of property, plant and                                       |           |              |          |          |          |
| equipment and intangibles   | 1,150     | 770          | 770      | 770      | 770      |
| Total cash used   | 1,150     | 770          | 770      | 770      | 770      |
| Net cash from/(used by) investing                                     |           |              |          |          |          |
| activities  | (1,150)   | (770)        | (770)    | (770)    | (770)    |
| Net increase/(decrease) in cash                                       |           |              |          |          |          |
| held  | (5,320)   | 130          | 130      | 130      | 130      |
| Cash and cash equivalents at the<br>beginning of the reporting period | 10,210    | 4,890        | 5,020    | 5,150    | 5,280    |
| Cash and cash equivalents at the<br>end of the reporting period       | 4,890     | 5,020        | 5,150    | 5,280    | 5,410    |

(a) Other cash receipts includes returned grants and income received from third parties for the Venice Biennale exhibition. The Venice Biennale exhibition is held every two years and the next exhibition will be held in 2019 calendar year with consequential higher income expected in 2018–19.
 Prepared on Australian Accounting Standards basis.

Australia Council Budget Statements

| Table 3.3. Departmental capital     | buuget sta | tement (n | or the per | iou enuel | 1 30 Julie) |
|-------------------------------------|------------|-----------|------------|-----------|-------------|
|                                     | 2017–18    | 2018–19   | 2019–20    | 2020–21   | 2021–22     |
|                                     | Estimated  | Budget    | Forward    | Forward   | Forward     |
|                                     | actual     |           | estimate   | estimate  | estimate    |
|                                     | \$'000     | \$'000    | \$'000     | \$'000    | \$'000      |
| PURCHASE OF NON-FINANCIAL           |            |           |            |           |             |
| ASSETS                              |            |           |            |           |             |
| Funded internally from departmental |            |           |            |           |             |
| resources <sup>(a)</sup>            | 1,150      | 770       | 770        | 770       | 770         |
| TOTAL                               | 1,150      | 770       | 770        | 770       | 770         |
| RECONCILIATION OF CASH USED         |            |           |            |           |             |
| TO ACQUIRE ASSETS TO ASSET          |            |           |            |           |             |
| MOVEMENT TABLE                      |            |           |            |           |             |
| Total purchases                     | 1,150      | 770       | 770        | 770       | 770         |
| Total cash used to acquire assets   | 1,150      | 770       | 770        | 770       | 770         |
|                                     |            |           |            |           |             |

### Table 3.5: Departmental capital budget statement (for the period ended 30 June)

(a) Funded from annual appropriations and may include donations and contributions, gifts, internally developed assets, and proceeds from sale of assets.
 Prepared on Australian Accounting Standards basis.

## Australia Council Budget Statements

| Table 5.0. Otatement of a               | 5361 1110 | venients ( | Dudget ye | ai <b>20</b> 10–13) |        |          |
|---|-----------|------------|-----------|---------------------|--------|----------|
|   | Land      | Buildings  | Other     | Computer            | Other  | Total    |
|   |           |            | property, | software            |        |          |
|   |           |            | plant and | and                 |        |          |
|   |           |            | equipment | intangibles         |        |          |
|   | \$'000    | \$'000     | \$'000    | \$'000              | \$'000 | \$'000   |
| As at 1 July 2018                       |           |            |           |                     |        |          |
| Gross book value                        | 149       | 12,547     | 2,153     | 5,699               | 396    | 20,944   |
| Accumulated                             |           |            |           |                     |        |          |
| depreciation/amortisation               |           |            |           |                     |        |          |
| and impairment                          | -         | (4,363)    | (875)     | (4,844)             | (12)   | (10,094) |
| Opening net book balance                | 149       | 8,184      | 1,278     | 855                 | 384    | 10,850   |
| Capital asset additions                 |           |            |           |                     |        |          |
| Estimated expenditure on                |           |            |           |                     |        |          |
| new or replacement assets               |           |            |           |                     |        |          |
| By purchase—appropriation               |           |            |           |                     |        |          |
| ordinary annual services <sup>(a)</sup> | -         | 45         | 155       | 500                 | -      | 700      |
| Total additions                         | -         | 45         | 155       | 500                 | -      | 700      |
| Other movements                         |           |            |           |                     |        |          |
| Depreciation/amortisation               |           |            |           |                     |        |          |
| expense                                 | -         | (200)      | (175)     | (455)               | -      | (830)    |
| Total other movements                   | -         | (200)      | (175)     | (455)               | -      | (830)    |
| As at 30 June 2019                      |           |            |           |                     |        |          |
| Gross book value                        | 149       | 12,592     | 2,308     | 6,199               | 396    | 21,644   |
| Accumulated depreciation/               |           |            |           |                     |        |          |
| amortisation and impairment             | -         | (4,563)    | (1,050)   | (5,299)             | (12)   | (10,924) |
| Closing net book balance                | 149       | 8,029      | 1,258     | 900                 | 384    | 10,720   |
|   |           |            |           |                     |        |          |

## Table 3.6: Statement of asset movements (Budget year 2018–19)

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018–19 for depreciation/amortisation expenses, DCBs or other operational expenses.
 Prepared on Australian Accounting Standards basis.

# AUSTRALIAN BROADCASTING CORPORATION

# ENTITY RESOURCES AND PLANNED PERFORMANCE

## **AUSTRALIAN BROADCASTING CORPORATION**

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## **AUSTRALIAN BROADCASTING CORPORATION**

## **SECTION 1: ENTITY OVERVIEW AND RESOURCES**

## **1.1 STRATEGIC DIRECTION STATEMENT**

The Australian Broadcasting Corporation (ABC) is one of the country's largest and most important cultural institutions. As the primary national public broadcaster, it reflects Australia's national identity and cultural diversity, informs and educates, facilitates public debate and fosters the performing arts.

The ABC plays a significant role in the lives of all Australians, not only through the broadcasting and digital media services it delivers, but also through direct engagement with local communities around the country. It also underpins the creative industries and Australia's wider economy by buying services from writers, directors, actors, production companies and the businesses that serve them.

The recent rapid growth of digital platforms has provided Australians with access to an abundance of global entertainment and information choices. The ABC provides a counterpoint to these services by producing high-quality Australian drama, entertainment for children, and trusted news services that offer local context and analysis not available on foreign platforms. To better meet the challenge represented by those services, the ABC is also investing in new technology that enables it to provide content to Australian audiences wherever, whenever and however they wish to consume it.

The ABC's place in the Australian media environment is distinctive because of its Charter (section 6 of the *Australian Broadcasting Corporation Act 1983* (the 'ABC Act')). The Charter and other provisions of the ABC Act give the Corporation particular responsibilities, such as providing independent news and information. The ABC Act guarantees the editorial and administrative independence of the ABC from the Government. The ABC Board is charged with a number of duties, including 'to ensure the functions of the Corporation are performed efficiently and with maximum benefit to the people of Australia', and 'to maintain the independence and integrity of the Corporation'.

The functions of the Corporation, set out in section 6(1) of the ABC Act, are:

- To provide, within Australia, innovative and comprehensive broadcasting services of a high standard as part of the Australian broadcasting system, consisting of national, commercial and community sectors and to provide:
  - broadcasting programs that contribute to a sense of national identity and inform and entertain, and reflect the cultural diversity of, the Australian community.
  - broadcasting programs of an educational nature.

### Australian Broadcasting Corporation Budget Statements

- To transmit to countries outside Australia, broadcasting programs of news, current affairs, entertainment and cultural enrichment that will:
  - encourage awareness of Australia and an international understanding of Australian attitudes on world affairs
  - enable Australian citizens living or travelling outside Australia to obtain information about Australian affairs and Australian attitudes on world affairs.
- To provide digital media services.
- To encourage and promote the musical, dramatic and other performing arts in Australia.

The ABC provides unique and often critically important points of connection and support for communities throughout Australia. These include formal agreements with Federal and State and Territory authorities for the provision of emergency services information when local communities are affected by natural disasters.

The ABC Board will assess the Government's funding decisions, and the impact these will have on the Corporation's activities, and will confirm specific allocations in line with the strategic direction it has set for the future.

## **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to the ABC for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the ABC's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

### Table 1.1: ABC resource statement—Budget estimates for 2018–19 as at Budget May 2018

|  | 2017–18   | 2018–19   |
|--|-----------|-----------|
|  | estimated | estimate  |
|  | actual    | \$'000    |
|  | \$'000    |           |
| Opening balance/cash reserves at 1 July            | 5,024     | 5,024     |
| Funds from Government                              |           |           |
| Annual appropriations—ordinary annual services (a) |           |           |
| Outcome 1  | 1,043,680 | 1,045,911 |
| Total annual appropriations                        | 1,043,680 | 1,045,911 |
| Total funds from Government                        | 1,043,680 | 1,045,911 |
| Funds from other sources                           |           |           |
| Sale of goods and services                         | 57,279    | 57,279    |
| Interest   | 6,415     | 6,553     |
| Other  | 19,506    | 8,006     |
| Total funds from other sources                     | 83,200    | 71,838    |
| Total net resourcing for ABC                       | 1,131,904 | 1,122,773 |
|  |           |           |
|  | 2017–18   | 2018–19   |
| Average staffing level (number)                    | 4,111     | 4,141     |

|   | 2017-18 | 2018–19 |
|---|---------|---------|
| Average staffing level (number)         | 4,111   | 4,141   |
| (a) Appropriation Dill (No. 1) 2018, 10 |         |         |

(a) Appropriation Bill (No.1) 2018–19.

The ABC is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to the ABC and are considered "departmental" for all purposes.

Please note: All figures shown above are GST exclusive-these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

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## **1.3 BUDGET MEASURES**

Budget measures in Part 1 relating to ABC are detailed in Budget Paper No. 2 and are summarised below.

### Table 1.2: ABC 2018–19 Budget measures

## Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

|                                 |         |         |         | 2019–  | 2020-  | 2021-  |
|---------------------------------|---------|---------|---------|--------|--------|--------|
|                                 |         | 2017–18 | 2018–19 | 20     | 21     | 22     |
|                                 | Program | \$'000  | \$'000  | \$'000 | \$'000 | \$'000 |
| Expense measures                |         |         |         |        |        |        |
| Funding for Australian Film and |         |         |         |        |        |        |
| Television Content and the      |         |         |         |        |        |        |
| National Broadcasters (a)       | 1.1     |         |         |        |        |        |
| Departmental expenses           |         | -       | -       | -      | -      | -      |
| Total                           |         | -       | -       | -      | -      | -      |
| Total expense measures          |         |         |         |        |        |        |
| Departmental                    |         | -       | -       | -      | -      | -      |
| Total                           |         | -       | -       | -      | -      | -      |

(a) This measure reduces funding to the ABC by \$14.623 million in 2019-20; \$27.842 million in 2020-21; and \$41.284 million in 2021-22.

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

## **SECTION 2: OUTCOMES AND PLANNED PERFORMANCE**

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

## Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for ABC can be found at: <u>http://about.abc.net.au/reports-publications/abc-corporate-plan-2017-18/</u>.

The most recent annual performance statement can be found at: www.abc.net.au/corp/annual-report/2017/annual-performance-statements.html.

#### 2.1 **BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1**

Outcome 1: Informed, educated and entertained audiences-throughout Australia and overseas-through innovative and comprehensive media and related services.

### **Budgeted expenses for Outcome 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by Departmental funding sources.

| Table 2.1.1: Budgeted expense      | es for Outco   | ome 1     |           |           |           |
|------------------------------------|----------------|-----------|-----------|-----------|-----------|
| <b>.</b> .                         | 2017–18        | 2018–19   | 2019–20   | 2020-21   | 2021–22   |
|                                    | Estimated      | Budget    | Forward   | Forward   | Forward   |
|                                    | actual         | -         | estimate  | estimate  | estimate  |
|                                    | \$'000         | \$'000    | \$'000    | \$'000    | \$'000    |
| Program 1.1: ABC General Operation | nal Activities |           |           |           |           |
| Revenue from Government            |                |           |           |           |           |
| Ordinary annual services           |                |           |           |           |           |
| (Appropriation Bill No. 1)         | 865,459        | 865,063   | 864,264   | 864,214   | 865,739   |
| Revenues from other independent    |                |           |           |           |           |
| sources                            | 65,536         | 56,871    | 57,250    | 57,277    | 62,992    |
| Total expenses for Program 1.1     | 930,995        | 921,934   | 921,514   | 921,491   | 928,731   |
| Program 1.2: ABC Transmission and  | Distribution   | Services  |           |           |           |
| Revenue from Government            |                |           |           |           |           |
| Ordinary annual services           |                |           |           |           |           |
| (Appropriation Bill No. 1)         | 178,221        | 180,848   | 183,699   | 186,776   | 190,272   |
| Total expenses for Program 1.2     | 178,221        | 180,848   | 183,699   | 186,776   | 190,272   |
| Outcome 1 totals by resource type  |                |           |           |           |           |
| Revenue from Government            |                |           |           |           |           |
| Ordinary annual services           |                |           |           |           |           |
| (Appropriation Bill No. 1)         | 1,043,680      | 1,045,911 | 1,047,963 | 1,050,990 | 1,056,011 |
| Revenues from other independent    |                |           |           |           |           |
| sources                            | 65,536         | 56,871    | 57,250    | 57,277    | 62,992    |
| Total expenses for Outcome 1       | 1,109,216      | 1,102,782 | 1,105,213 | 1,108,267 | 1,119,003 |
|                                    |                |           |           |           |           |
|                                    | 2017–18        | 2018–19   |           |           |           |
| Average staffing level (number)    | 4,111          | 4,141     |           |           |           |

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as Government priorities change.

### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

## Outcome 1—Informed, educated and entertained audiences—throughout Australia and overseas—through innovative and comprehensive media and related services

### Program 1.1—ABC General Operational Activities

The ABC will provide Australian and international audiences with innovative and high-quality radio, television and digital media services.

#### Delivery

1

The ABC will provide radio, television and digital media services to satisfy diverse audience needs, nationally and internationally, including programs of wide appeal and more specialised interest. It will provide distinctive radio programs that serve all local and regional communities throughout Australia; television programs that contribute to the diversity, quality and innovation of the industry generally; and will engage audiences through digital media services, including on broadband and mobile platforms.

| Performance informa | ation  |   |
|---------------------|--|---|
| Year                | Performance criteria   | Targets   |
| 2017–18             | Net reach of ABC services in Australia                       | Expected to meet criterion<br>Maintain or improve on prior year |
|                     | Percentage of Australians who value the ABC                  | Maintain or improve on prior year                               |
| 2018–19             | Net reach of ABC services in Australia                       | Maintain or improve on prior year                               |
|                     | Percentage of Australians who value the ABC                  | Maintain or improve on prior year                               |
| 2019–20 and beyond  | As per 2018–19   | As per 2018–19  |
| Purpose             | The ABC's purpose is to fulfil its function the ABC Charter. | s as set out in the ABC Act, particularly                       |

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|                     | ransmission and Distribution Services<br>the broadcast and transmission of its radio<br>y to audiences.     | and television services within Australia   |
|---------------------|---|--|
|                     | Transmission Service Agreements for the<br>rrestrial radio transmission services, digita                    |  |
| Performance informa | ation   |  |
| Year                | Performance criteria  | Targets                                    |
| 2017–18             | Percentage of the Australian<br>population who are able to receive<br>ABC analog radio transmissions        | Expected to meet criterion<br>At least 99% |
|                     | Degree to which the five mainland<br>state capital cities have access to ABC<br>digital radio transmissions | 100%                                       |
|                     | Percentage of Australian homes able<br>to receive ABC digital television<br>transmissions                   | 100%                                       |
| 2018–19             | Percentage of the Australian<br>population who are able to receive<br>ABC analog radio transmissions        | At least 99%                               |
|                     | Degree to which the five mainland<br>state capital cities have access to ABC<br>digital radio transmissions | 100%                                       |
|                     | Percentage of Australian homes able<br>to receive ABC digital television<br>transmissions                   | 100%                                       |
| 2019–20 and beyond  | As per 2018–19  | As per 2018–19                             |
| Purpose             | The ABC's purpose is to fulfil its function the ABC Charter.  | is as set out in the ABC Act, particularly |

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## **SECTION 3: BUDGETED FINANCIAL STATEMENTS**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ABC finances for the 2018–19 budget year, including the impact of budget measures and resourcing on financial statements.

## 3.1 BUDGETED FINANCIAL STATEMENTS

## 3.1.1 Explanatory notes and analysis of budgeted financial statements

The ABC is budgeting for an operating surplus of \$15.0 million in 2018–19.

### **Comprehensive income statement**

Total revenue from Government is budgeted to increase by \$2.2 million in 2018–19 compared to 2017–18, reflecting an increase in base funding indexation, offset by the impact of year on year increase of efficiency savings previously announced in the 2014-15 Mid-Year Economic and Fiscal Outlook.

Own-source revenues are principally comprised of revenues from ABC Commercial activities, as well as other minor amounts from co-production arrangements, facilities hire, services provided, interest and commissions. These revenues are largely offset by related costs of sales or represent recoveries of costs incurred.

Total expenses are budgeted to decrease by a net \$6.4 million overall for 2018–19. This relates primarily to reduced salary and related costs associated with the Investing in Audiences Strategy and reduced supplier expenses associated with efficiency savings measures, partly offset by increases in staff costs from Enterprise Agreement increases and increased depreciation costs arising from the completion of the Melbourne Accommodation Project.

### **Departmental Balance Sheet**

The ABC's budgeted net asset position for 2018–19 of \$1.1 billion represents an increase of \$15.0 million from the estimated actual for 2017–18, reflecting the budgeted operating surplus of \$15.0 million for 2018–19.

Australian Broadcasting Corporation Budget Statements

## 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

## Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| the period ended 30 June                                |             |             |             |             |             |
|---|-------------|-------------|-------------|-------------|-------------|
|   | 2017–18     | 2018–19     | 2019–20     | 2020–21     | 2021–22     |
|   | Estimated   | Budget      | Forward     | Forward     | Forward     |
|   | actual      |             | estimate    | estimate    | estimate    |
|   | \$'000      | \$'000      | \$'000      | \$'000      | \$'000      |
| EXPENSES  |             |             |             |             |             |
| Employee benefits                                       | 494,481     | 485,740     | 483,825     | 495,310     | 505,483     |
| Suppliers   | 515,810     | 516,789     | 521,916     | 514,265     | 515,224     |
| Depreciation and amortisation                           | 96,184      | 98,292      | 98,292      | 98,292      | 98,292      |
| Finance costs   | 2,741       | 1,961       | 1,180       | 400         | 4           |
| Total expenses  | 1,109,216   | 1,102,782   | 1,105,213   | 1,108,267   | 1,119,003   |
| LESS:   |             |             |             |             |             |
| OWN-SOURCE INCOME                                       |             |             |             |             |             |
| Own-source revenue<br>Sale of goods and rendering of    |             |             |             |             |             |
| services  | 57.279      | 57,279      | 57,279      | 57,279      | 57,279      |
| Interest  | 6.415       | 6.553       | 6.694       | 6,838       | 6,723       |
| Other   | 8,006       | 8,006       | 8,006       | 8,006       | 8,006       |
| Total own-source revenue                                | 71,700      | 71,838      | 71,979      | 72,123      | 72,008      |
| Total own-source income                                 | 71,700      | 71,838      | 71,979      | 72,123      | 72,008      |
| Net (cost of)/contribution by                           |             |             |             |             | ·           |
| services  | (1,037,516) | (1,030,944) | (1,033,234) | (1,036,144) | (1,046,995) |
| Revenue from Government                                 | 1,043,680   | 1,045,911   | 1,047,963   | 1,050,990   | 1,056,011   |
| Surplus/(deficit) attributable to                       |             |             |             |             |             |
| the Australian Government                               | 6,164       | 14,967      | 14,729      | 14,846      | 9,016       |
| Total comprehensive                                     |             |             |             |             |             |
| income/(loss)   | 6,164       | 14,967      | 14,729      | 14,846      | 9,016       |
| Total comprehensive                                     |             |             |             |             |             |
| income/(loss) attributable to the Australian Government | 6,164       | 14,967      | 14,729      | 14,846      | 9,016       |
| Prenared on Australian Accounting St                    | ,           | 14,307      | 14,729      | 14,040      | 9,010       |

| Table 3.2: Budgeted departme       | Table 3.2: Budgeted departmental balance sheet (as at 30 June) |               |           |           |           |  |  |  |
|------------------------------------|--|---------------|-----------|-----------|-----------|--|--|--|
|                                    | 2017–18  | 2018–19       | 2019–20   | 2020–21   | 2021–22   |  |  |  |
|                                    | Estimated  | Budget        | Forward   | Forward   | Forward   |  |  |  |
|                                    | actual   | <b>\$1000</b> | estimate  | estimate  | estimate  |  |  |  |
|                                    | \$'000   | \$'000        | \$'000    | \$'000    | \$'000    |  |  |  |
| ASSETS                             |  |               |           |           |           |  |  |  |
| Financial assets                   |  |               |           |           |           |  |  |  |
| Cash and cash equivalents          | 5,024  | 5,024         | 5,024     | 5,024     | 5,024     |  |  |  |
| Trade and other receivables        | 9,431  | 9,431         | 9,431     | 9,431     | 9,431     |  |  |  |
| Other investments                  | 215,525  | 226,406       | 253,413   | 290,908   | 315,170   |  |  |  |
| Other financial assets             | 8,513  | 8,513         | 8,513     | 8,513     | 8,513     |  |  |  |
| Total financial assets             | 238,493  | 249,374       | 276,381   | 313,876   | 338,138   |  |  |  |
| Non-financial assets               |  |               |           |           |           |  |  |  |
| Land and buildings                 | 772,172  | 739,797       | 707,422   | 675,047   | 642,672   |  |  |  |
| Property, plant and equipment      | 254,063  | 254,122       | 253,817   | 253,141   | 270,079   |  |  |  |
| Intangibles                        | 24,509   | 24,509        | 24,509    | 24,509    | 24,509    |  |  |  |
| Inventories                        | 107,923  | 107,923       | 107,923   | 107,923   | 107,923   |  |  |  |
| Other non-financial assets         | 31,669   | 31,669        | 31,669    | 31,669    | 31,669    |  |  |  |
| Total non-financial assets         | 1,190,336  | 1,158,020     | 1,125,340 | 1,092,289 | 1,076,852 |  |  |  |
| Total assets                       | 1,428,829  | 1,407,394     | 1,401,721 | 1,406,165 | 1,414,990 |  |  |  |
| LIABILITIES                        |  |               |           |           |           |  |  |  |
| Payables                           |  |               |           |           |           |  |  |  |
| Suppliers                          | 70,183   | 70,183        | 70,183    | 70,183    | 70,183    |  |  |  |
| Other payables                     | 38,286   | 38,286        | 38,286    | 38,286    | 38,286    |  |  |  |
| Total payables                     | 108,469  | 108,469       | 108,469   | 108,469   | 108,469   |  |  |  |
| Interest bearing liabilities       |  |               |           |           |           |  |  |  |
| Loans                              | 51,397   | 30,995        | 10,593    | 191       | -         |  |  |  |
| Total interest bearing liabilities | 51,397   | 30,995        | 10,593    | 191       | -         |  |  |  |
| Provisions                         | ,  | ,             | ,         |           |           |  |  |  |
| Employee provisions                | 155,743  | 139,743       | 139,743   | 139,743   | 139,743   |  |  |  |
| Other provisions                   | 2,487  | 2,487         | 2,487     | 2,487     | 2,487     |  |  |  |
| Total provisions                   | 158,230  | 142,230       | 142,230   | 142,230   | 142,230   |  |  |  |
| Total liabilities                  | 318,096  | 281,694       | 261,292   | 250,890   | 250,699   |  |  |  |
| Net assets                         | 1,110,733  | 1,125,700     | 1,140,429 | 1,155,275 | 1,164,291 |  |  |  |
| EQUITY                             | , , ,  | , ,           | , , , -   | , , -     | , , , ,   |  |  |  |
| Contributed equity                 | 93,640   | 93,640        | 93,640    | 93,640    | 93,640    |  |  |  |
| Reserves                           | 750,175  | 750,175       | 750,175   | 750,175   | 750,175   |  |  |  |
| Retained surplus (accumulated      | ,  |               |           | ,         | ,         |  |  |  |
| deficit)                           | 266,918  | 281,885       | 296,614   | 311,460   | 320,476   |  |  |  |
| Total equity                       | 1,110,733  | 1,125,700     | 1,140,429 | 1,155,275 | 1,164,291 |  |  |  |

## Table 3.2: Budgeted departmental balance sheet (as at 30 June)

Australian Broadcasting Corporation Budget Statements

|                                       | Retained | Asset       | Contributed | Total     |
|---------------------------------------|----------|-------------|-------------|-----------|
|                                       | earnings | revaluation | equity/     | equity    |
|                                       |          | reserve     | capital     |           |
|                                       | \$'000   | \$'000      | \$'000      | \$'000    |
| Opening balance as at 1 July 2018     |          |             |             |           |
| Balance carried forward from previous |          |             |             |           |
| period                                | 266,918  | 750,175     | 93,640      | 1,110,733 |
| Adjusted opening balance              | 266,918  | 750,175     | 93,640      | 1,110,733 |
| Comprehensive income                  |          |             |             |           |
| Surplus/(deficit) for the period      | 14,967   | -           | -           | 14,967    |
| Total comprehensive income            | 14,967   | -           | -           | 14,967    |
| Estimated closing balance as at       |          |             |             |           |
| 30 June 2019                          | 281,885  | 750,175     | 93,640      | 1,125,700 |
| Closing balance attributable to the   |          |             |             |           |
| Australian Government                 | 281,885  | 750,175     | 93,640      | 1,125,700 |

# Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

| <i>i</i>  | 2017–18   | 2018–19   | 2019–20   | 2020–21   | 2021–22   |
|---|-----------|-----------|-----------|-----------|-----------|
|   | Estimated | Budget    | Forward   | Forward   | Forward   |
|   | actual    |           | estimate  | estimate  | estimate  |
|   | \$'000    | \$'000    | \$'000    | \$'000    | \$'000    |
| OPERATING ACTIVITIES  |           |           |           |           |           |
| Cash received   |           |           |           |           |           |
| Appropriations  | 1,043,680 | 1,045,911 | 1,047,963 | 1,050,990 | 1,056,011 |
| Sale of goods and rendering of                                  | ,,        | ,,-       | ,- ,      | , ,       | , , -     |
| services  | 57,279    | 57,279    | 57,279    | 57,279    | 57,279    |
| Interest  | 6,415     | 6,553     | 6,694     | 6,838     | 6,723     |
| Net GST received  | 61,365    | 57,185    | 57,570    | 56,742    | 58,541    |
| Other   | 8,006     | 8,006     | 8,006     | 8,006     | 8,006     |
| Total cash received   | 1,176,745 | 1,174,934 | 1,177,512 | 1,179,855 | 1,186,560 |
| Cash used   |           |           |           |           |           |
| Employees   | 492,815   | 501,740   | 483,825   | 495,310   | 505,483   |
| Suppliers   | 515,810   | 516,789   | 521,916   | 514,265   | 515,224   |
| Net GST paid  | 61,365    | 57,185    | 57,570    | 56,742    | 58,541    |
| Borrowing costs   | 2,741     | 1,961     | 1,180     | 400       | 4         |
| Total cash used   | 1,072,731 | 1,077,675 | 1,064,491 | 1,066,717 | 1,079,252 |
| Net cash from/(used by) operating                               |           |           |           |           |           |
| activities  | 104,014   | 97,259    | 113,021   | 113,138   | 107,308   |
| INVESTING ACTIVITIES  |           |           |           |           |           |
| Cash received   |           |           |           |           |           |
| Proceeds from sales of property                                 |           |           |           |           |           |
| plant and equipment   | 11,500    | -         | -         | -         | -         |
| Total cash received   | 11,500    | -         | -         | -         | -         |
| Cash used   |           |           |           |           |           |
| Purchase of property, plant and                                 |           |           |           |           |           |
| equipment and intangibles                                       | 109,887   | 65,976    | 65,612    | 65,241    | 82,855    |
| Other   | (14,775)  | 10,881    | 27,007    | 37,495    | 24,262    |
| Total cash used   | 95,112    | 76,857    | 92,619    | 102,736   | 107,117   |
| Net cash from/(used by) investing                               |           |           |           |           |           |
| activities  | (83,612)  | (76,857)  | (92,619)  | (102,736) | (107,117) |
| FINANCING ACTIVITIES  |           |           |           |           |           |
| Cash used   |           |           |           |           |           |
| Repayments of borrowings  | 20,402    | 20,402    | 20,402    | 10,402    | 191       |
| Total cash used   | 20,402    | 20,402    | 20,402    | 10,402    | 191       |
| Net cash from/(used by) financing                               |           |           |           |           |           |
| activities  | (20,402)  | (20,402)  | (20,402)  | (10,402)  | (191)     |
| Net increase/(decrease) in cash                                 |           |           |           |           |           |
| held  | -         | -         | -         | -         | -         |
| Cash and cash equivalents at the                                | E 004     | E 004     | E 004     | F 004     | E 004     |
| beginning of the reporting period                               | 5,024     | 5,024     | 5,024     | 5,024     | 5,024     |
| Cash and cash equivalents at the<br>end of the reporting period | 5,024     | 5,024     | 5,024     | 5,024     | 5,024     |
| Dressend on Australian Association Stan                         | 5,024     | 5,024     | 5,024     | 3,024     | 5,024     |

## Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

Australian Broadcasting Corporation Budget Statements

| Table 3.5: Departmental capital I         | ouaget sta    | tement (fo    | or the per   | ioa enaec     | រ 30 June)   |
|---|---------------|---------------|--------------|---------------|--------------|
|   | 2017–18       | 2018–19       | 2019–20      | 2020–21       | 2021–22      |
|   | Estimated     | Budget        | Forward      | Forward       | Forward      |
|   | actual        |               | estimate     | estimate      | estimate     |
|   | \$'000        | \$'000        | \$'000       | \$'000        | \$'000       |
| PURCHASE OF NON-FINANCIAL                 |               |               |              |               |              |
| ASSETS                                    |               |               |              |               |              |
| Funded internally from departmental       |               |               |              |               |              |
| resources <sup>(a)</sup>                  | 109,887       | 65,976        | 65,612       | 65,241        | 82,855       |
| TOTAL                                     | 109,887       | 65,976        | 65,612       | 65,241        | 82,855       |
| RECONCILIATION OF CASH USED               |               |               |              |               |              |
| TO ACQUIRE ASSETS TO ASSET                |               |               |              |               |              |
| MOVEMENT TABLE                            |               |               |              |               |              |
| Total purchases                           | 109,887       | 65,976        | 65,612       | 65,241        | 82,855       |
| Total cash used to acquire assets         | 109,887       | 65,976        | 65,612       | 65,241        | 82,855       |
| (a) Funded from annual appropriations and | d may include | internally de | veloped asse | ets, and proc | eeds from sa |

## Table 3.5: Departmental capital budget statement (for the period ended 30 June)

(a) Funded from annual appropriations and may include internally developed assets, and proceeds from sale of assets.

|   | Land    | Buildings            | Other                  | Computer              | Total                |
|---|---------|----------------------|------------------------|-----------------------|----------------------|
|   |         | 0.                   | property,<br>plant and | software<br>and       |                      |
|   | \$'000  | \$'000               | equipment<br>\$'000    | intangibles<br>\$'000 | \$'000               |
| As at 1 July 2018   |         |                      |                        |                       |                      |
| Gross book value<br>Accumulated   | 228,653 | 610,169              | 682,128                | 127,633               | 1,648,583            |
| depreciation/amortisation and<br>impairment   | (198)   | (66,452)             | (428,065)              | (103,124)             | (597,839)            |
| Opening net book balance  | 228,455 | 543,717              | 254,063                | 24,509                | 1,050,744            |
| Capital asset additions<br>Estimated expenditure on new<br>or replacement assets<br>By purchase—appropriation |         |                      | 10.057                 | 11 500                | 05.070               |
| ordinary annual services <sup>(a)</sup>   | -       | 11,819               | 42,657                 | 11,500                | 65,976               |
| Total additions   | -       | 11,819               | 42,657                 | 11,500                | 65,976               |
| Other movements<br>Depreciation/amortisation  |         | (44 104)             | (42 508)               | (11 500)              | (08 202)             |
| expense<br>Total other movements  |         | (44,194)<br>(44,194) | (42,598)<br>(42,598)   | (11,500)              | (98,292)<br>(98,292) |
| As at 30 June 2019  |         | (44,194)             | (42,590)               | (11,500)              | (90,292)             |
| Gross book value<br>Accumulated   | 228,653 | 621,988              | 704,785                | 139,133               | 1,694,559            |
| depreciation/amortisation and<br>impairment   | (198)   | (110,646)            | (450,663)              | (114,624)             | (676,131)            |
| Closing net book balance  | 228,455 | 511,342              | 254,122                | 24,509                | 1,018,428            |

## Table 3.6: Statement of asset movements (Budget year 2018–19)

 circles intermediate
 zzo,455
 511,342
 z34,122
 z4,909
 1,018,428

 (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018–19 for depreciation/amortisation expenses, or other operational expenses.
 Prepared on Australian Accounting Standards basis.

# AUSTRALIAN COMMUNICATIONS AND MEDIA AUTHORITY

# ENTITY RESOURCES AND PLANNED PERFORMANCE

## AUSTRALIAN COMMUNICATIONS AND MEDIA AUTHORITY

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## AUSTRALIAN COMMUNICATIONS AND MEDIA AUTHORITY

## SECTION 1: ENTITY OVERVIEW AND RESOURCES

## **1.1 STRATEGIC DIRECTION STATEMENT**

The Australian Communications and Media Authority (the ACMA) is an independent statutory agency established to regulate communications and media in Australia. Our purpose is to ensure public interest objectives are achieved in the planning and allocating of radiofrequency spectrum, and other public resources, and in relation to the provision of telecommunications, broadcasting and online services and the content that these services deliver to end users. We do this by fostering a communications and media environment that balances the needs of industry and the Australian community through regulation, education and advice.

Every day the Australian community relies on communication and media channels, technologies and networks to access information, entertainment and essential services, and connect to the world and each other. To achieve our purpose in this environment, the ACMA has adopted the following three strategies:

- Provide regulatory safeguards, education and advice to promote confidence in media and communication services in Australia
- Manage the radiofrequency spectrum and other public communication resources for the benefit of all Australians
- Deliver valued services and expertise to support public interest outcomes and our stakeholders.

In promoting the public interest through these strategies, the ACMA consults regularly with industry and the community, seeking their views on the often complex technical, economic and public interest issues for which the ACMA is responsible. Collaboration enables us to deliver guidance, services and education programs that ensure standards protect public safety; user needs are met in a timely manner and that the public benefit derived from Australia's spectrum and numbering resources is maximised.

This year the ACMA is focussed on delivering results and new capabilities in the following priority areas:

- Interactive gambling
- Spectrum reform and allocation of radiofrequency spectrum in line with our fiveyear spectrum outlook
- Stronger regulatory protections for consumers migrating to the National Broadband Network.

The Office of the eSafety Commissioner (the Office) is an independent statutory office that is committed to empowering all Australians to have safer, more positive experiences online. In accordance with the *Enhancing Online Safety Act 2015*, the Office aims to support positive online experiences through national leadership, administration of statutory schemes, and education and awareness activities that promote online safety for all Australians.

## **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for ACMA's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

## Table 1.1: ACMA resource statement—Budget estimates for 2018–19 as at Budget May 2018

|   | 2017–18   | 2018–19  |
|---|-----------|----------|
|   | Estimated | Estimate |
|   | actual    |          |
|   | \$'000    | \$'000   |
| Departmental  |           |          |
| Annual appropriations—ordinary annual services <sup>(a)</sup> |           |          |
| Prior year appropriations available                           | 20,312    | 7,120    |
| Departmental appropriation <sup>(b)</sup>                     | 82,097    | 88,874   |
| s74 retained revenue receipts <sup>(c)</sup>                  | 3,449     | 900      |
| Departmental capital budget <sup>(d)</sup>                    | 7,242     | 6,913    |
| Annual appropriations—other services—non-operating            |           |          |
| Prior year appropriations available                           | 658       | -        |
| Equity injection  | 50        | 535      |
| Total departmental annual appropriations                      | 113,808   | 104,342  |
| Special Accounts (e)  |           |          |
| Opening balance   | 5,112     | 1,572    |
| Appropriation receipts <sup>(f)</sup>                         | 10,721    | 14,413   |
| Total special accounts  | 15,833    | 15,985   |
| less departmental appropriations drawn from annual/special    | · · · ·   |          |
| appropriations and credited to special accounts               | 10,721    | 14,413   |
| Total departmental resourcing                                 | 118,920   | 105,914  |
| Administered  |           |          |
| Annual appropriations—ordinary annual services (a)            |           |          |
| Outcome 1   | 8,156     | 22,921   |
| s74 retained revenue receipts <sup>(d)</sup>                  | 406       | -        |
| Total administered annual appropriations                      | 8,562     | 22,921   |
| Total administered special appropriations                     | 6,300     | 5,100    |
| Special accounts <sup>(e)</sup>                               | · · · · · |          |
| Appropriation receipts <sup>(f)</sup>                         | 8,156     | 6,921    |
| Non-appropriation receipts                                    | 406       | -        |
| Total special account receipts                                | 8,562     | 6,921    |
| less administered appropriations drawn from annual/special    |           | -,       |
| appropriations and credited to special accounts               | 8,156     | 6,921    |
| Total administered resourcing                                 | 15,268    | 28,021   |
| Total resourcing for ACMA                                     | 134,188   | 133,935  |

### Table 1.1: ACMA resource statement—Budget estimates for 2018–19 as at Budget May 2018 (continued)

|  | 2017–18 | 2018–19 |
|--|---------|---------|
| Average staffing level (number) <sup>(g)</sup> | 421     | 427     |
| (a) Appropriation Bill (No. 1) 2018–19.        |         |         |

(b) Excludes departmental capital budget (DCB).

(f) Amounts credited to the special account(s) from ACMA's annual and special appropriations.

(g) Agreement has been reached to re-allocate six ASL to the Office of the eSafety Commissioner from within the existing Portfolio ASL Cap.

Please note: All figures shown above are GST exclusive-these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

## **1.3 BUDGET MEASURES**

Budget measures in Part 1 relating to ACMA are detailed in Budget Paper No. 2 and are summarised below.

### Table 1.2: ACMA 2018–19 Budget measures

### Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal **Outlook (MYEFO)**

|                                 |         | 2017–18 | 2018–19 | 2019–20 | 2020–21 | 2021–22 |
|---------------------------------|---------|---------|---------|---------|---------|---------|
|                                 | Program | \$'000  | \$'000  | \$'000  | \$'000  | \$'000  |
| Expense measures                |         |         |         |         |         |         |
| Office of the eSafety           |         |         |         |         |         |         |
| Commissioner—additional funding | 1.3     |         |         |         |         |         |
| Departmental expenses           |         | -       | 3,505   | 3,607   | 3,377   | 3,197   |
| Total                           |         | -       | 3,505   | 3,607   | 3,377   | 3,197   |
| Total expense measures          |         |         |         |         |         |         |
| Departmental                    |         | -       | 3,505   | 3,607   | 3,377   | 3,197   |
| Total                           |         | -       | 3,505   | 3,607   | 3,377   | 3,197   |
| Capital measures                |         |         |         |         |         |         |
| Australian Communications and   |         |         |         |         |         |         |
| Media Authority property—       |         |         |         |         |         |         |
| divestment                      | 1.1     |         |         |         |         |         |
| Departmental capital            |         | -       | -       | nfp     | -       | -       |
| Total                           |         | -       | -       | nfp     | -       | -       |
| Office of the eSafety           |         |         |         |         |         |         |
| Commissioner—additional funding | 1.3     |         |         |         |         |         |
| Departmental capital            |         | -       | 500     | -       | -       | -       |
| Total                           |         | -       | 500     | -       | -       | -       |
| Total capital measures          |         |         |         |         |         |         |
| Departmental                    |         | -       | 500     | nfp     | -       | -       |
| Total                           |         | -       | 500     | nfp     | -       | -       |

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

 <sup>(</sup>c) Estimated retained revenue receipts under section 74 of the PGPA Act.
 (d) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

<sup>(</sup>e) Excludes trust money and "other CRF money" held in accounts like Other Trust Monies accounts (OTM), Services for Other Government and Non-agency Bodies accounts (SOG) or Services for Other Entities and Trust Moneys accounts (SOETM)). For further information on special appropriations and special accounts, please refer to Budget Paper No. 4—Agency Resourcing. Please also see Table 2.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.

## SECTION 2: OUTCOMES AND PLANNED PERFORMANCE

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

## Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for the ACMA can be found at: www.acma.gov.au/theACMA/Library/Corporate-library/Corporate-plan-2017-21.

The most recent annual performance statement can be found at: www.acma.gov.au/theACMA/annual-report.

## 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice.

## LINKED PROGRAMS

## Department of Communications and the Arts

### Program

• Program 1.1 – Digital Technologies and Communications Services

### Contribution to Outcome 1 made by linked program

Universal Service Obligation (USO), which ensures that standard telephone services and payphones are to be reasonably accessible to all people in Australia on an equitable basis, wherever they reside or carry on business.

National Relay Service (NRS), which assists people who are deaf, or have a hearing and/or speech impairment, to access a telephone service equivalent to the standard telephone service available to all Australians.

## The Treasury

### Program

• Program 1.9-National Partnership Payments to the States

## Contribution to Outcome 1 made by linked program

The National Partnership on online safety programs in schools will be administered by the Office of the eSafety Commissioner through funding provided from the Commonwealth. This will support the delivery of online safety programs in schools from providers that have been certified by the Office of the eSafety Commissioner.

## **BUDGETED EXPENSES FOR OUTCOME 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

|  | 2017–18        | 2018–19         | 2019–20  | 2020–21  | 2021–22  |
|--|----------------|-----------------|----------|----------|----------|
|  | Estimated      | Budget          | Forward  | Forward  | Forward  |
|  | actual         |                 | estimate | estimate | estimate |
|  | \$'000         | \$'000          | \$'000   | \$'000   | \$'000   |
| Program 1.1: Communications, re                    | gulation, plar | nning and lic   | ensing   |          |          |
| Administered expenses                              |                |                 |          |          |          |
| Ordinary annual services                           |                |                 |          |          |          |
| (Appropriation Bill No. 1)                         | 50             | 50              | 50       | 50       | 50       |
| Administered total                                 | 50             | 50              | 50       | 50       | 5        |
| Departmental expenses                              |                |                 |          |          |          |
| Departmental appropriation                         | 36,939         | 39,296          | 39,341   | 37,772   | 37,67    |
| s74 Retained revenue receipts <sup>(a)</sup>       | 3,023          | 471             | 471      | 471      | 5        |
| Expenses not requiring                             | ,              |                 |          |          |          |
| appropriation in the Budget                        |                |                 |          |          |          |
| year <sup>(b)</sup>                                | 5,127          | 5,127           | 5,127    | 5,127    | 5,12     |
| Departmental total                                 | 45,089         | 44,894          | 44,939   | 43,370   | 42,85    |
| Total expenses for Program 1.1                     | 45,139         | 44,944          | 44,989   | 43,420   | 42,90    |
| Program 1.2: Consumer safeguare                    | ds, education  | and information | ation    |          |          |
| Administered expenses                              |                |                 |          |          |          |
| Ordinary annual services                           |                |                 |          |          |          |
| (Appropriation Bill No. 1)                         | -              | 16,000          | 16,000   | 16,000   |          |
| Special appropriation—                             |                |                 |          |          |          |
| Telecommunications—                                | 000            | 000             | 000      | 000      | 00       |
| Consumer Codes                                     | 300            | 300             | 300      | 300      | 30       |
| Administered total                                 | 300            | 16,300          | 16,300   | 16,300   | 30       |
| Departmental expenses                              |                |                 |          |          |          |
| Departmental appropriation                         | 33,577         | 35,765          | 35,807   | 34,378   | 34,28    |
| s74 Retained revenue receipts <sup>(a)</sup>       | 426            | 429             | 429      | 429      | 4        |
| Expenses not requiring                             |                |                 |          |          |          |
| appropriation in the Budget<br>vear <sup>(b)</sup> | E 107          | E 107           | E 107    | E 107    | E 40     |
| <b>y</b> = -                                       | 5,127          | 5,127           | 5,127    | 5,127    | 5,12     |
| Departmental total                                 | 39,130         | 41,321          | 41,363   | 39,934   | 39,46    |
| Total expenses for Program 1.2                     | 39,430         | 57,621          | 57,663   | 56,234   | 39,76    |

### Table 2.1.1: Budgeted expenses for Outcome 1

|   | 2017–18    | 2018–19        | 2019–20  | 2020–21  | 2021–22  |
|---|------------|----------------|----------|----------|----------|
|   | Estimated  | Budget         | Forward  | Forward  | Forward  |
|   | actual     | <b>A</b> 10.00 | estimate | estimate | estimate |
|   | \$'000     | \$'000         | \$'000   | \$'000   | \$'000   |
| Program 1.3: Office of the eSafety              | Commission | er             |          |          |          |
| Administered expenses                           |            |                |          |          |          |
| Ordinary annual services                        | 0.450      | 0.004          | - 004    | - 004    | - 004    |
| (Appropriation Bill No. 1)                      | 8,156      | 6,921          | 5,381    | 5,381    | 5,381    |
| s74 Retained revenue receipts <sup>(a)</sup>    | 406        | -              | -        | -        |          |
| Special account<br>Online Safety Special        |            |                |          |          |          |
| Account—s72 Enhancing                           |            |                |          |          |          |
| Online Safety Act 2015 (c)                      | 8,562      | 6,921          | 5.381    | 5,381    | 5,381    |
| Administered total                              | 8,562      | 6,921          | 5,381    | 5,381    | 5,381    |
| Departmental expenses                           | 0,002      | 0,021          | 0,001    | 0,001    | 0,001    |
| Departmental appropriation                      | 14,161     | 13,813         | 13,856   | 13,715   | 13,596   |
| Special account                                 | 14,101     | 13,013         | 13,050   | 13,715   | 15,590   |
| Online Safety Special                           |            |                |          |          |          |
| Account—s72 Enhancing                           |            |                |          |          |          |
| Online Safety Act 2015 <sup>(c)</sup>           | 14,161     | 13.813         | 13.856   | 13,715   | 13,596   |
| Departmental total                              | 14,161     | 13,813         | 13,856   | 13,715   | 13,596   |
| Total expenses for Program 1.3                  | 22,723     | 20,734         | 19,237   | 19,096   | 18,977   |
| Outcome 1 Totals by appropriation               |            |                |          | - /      | - , -    |
| Administered expenses                           |            |                |          |          |          |
| Ordinary annual services                        |            |                |          |          |          |
| (Appropriation Bill No. 1)                      | 8,206      | 22,971         | 21,431   | 21,431   | 5,431    |
| s74 Retained revenue receipts (a)               | 406        | -              | -        | -        |          |
| Special accounts <sup>(c)</sup>                 | 8,562      | 6,921          | 5,381    | 5,381    | 5,381    |
| Special appropriations                          | 300        | 300            | 300      | 300      | 300      |
| Administered total                              | 8,912      | 23,271         | 21,731   | 21,731   | 5,731    |
| Departmental expenses                           |            |                |          |          |          |
| Departmental appropriation                      | 84,677     | 88,874         | 89,004   | 85,865   | 85,556   |
| Special accounts <sup>(c)</sup>                 | 14,161     | 13,813         | 13,856   | 13,715   | 13,596   |
| s74 Retained revenue receipts <sup>(a)</sup>    | 3,449      | 900            | 900      | 900      | 100      |
| Expenses not requiring                          |            |                |          |          |          |
| appropriation in the Budget year <sup>(b)</sup> | 10,254     | 10,254         | 10,254   | 10,254   | 10,254   |
| Departmental total                              | 98,380     | 100,028        | 100,158  | 97,019   | 95,910   |
| Total expenses for Outcome 1                    | 107,292    | 123,299        | 121,889  | 118,750  | 101,641  |

### Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

Average staffing level (number) <sup>(d)</sup> 421

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

2017–18

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, and audit fees.

2018–19

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(c) Special account is funded from 'Ordinary annual service (Appropriation Bill No.1)' and s74 retained revenue receipts.

(d) Agreement has been reached to re-allocate six ASL to the Office of the eSafety Commissioner from within the existing Portfolio ASL Cap.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

| Outcome 1—A communications and media environment that balances the     |
|--|
| needs of the industry and the Australian community through regulation, |
| education and advice.  |

Program 1.1—Communications regulation, planning and licensing

This program contributes to the outcome by the allocation and use of critical public resources (radiofrequency spectrum and telephone numbers) to maximise their value to the Australian community.

#### Delivery

- Planning, licensing and allocating Australia's spectrum to optimise its value to the Australian community including ensuring adequate provision for Defence, public safety and community purposes.
- Managing the risk of spectrum interference and other harms through education programs and mandating technical standards for radiocommunications devices.
- Promoting compliance with communications and media laws and regulations and undertaking investigations and enforcement when necessary.
- Administering telecommunications licensing and number allocation arrangements which promote efficiency, innovation and competition in the Australian telecommunications industry.

#### Performance information

| Year       | Performance criteria   | Targets  |
|------------|--|--|
| 2017–18    | Regulatory arrangements support  | Expected to meet criterion   |
| value use. | movement of spectrum to its highest value use.   | Annually updated one and five year<br>spectrum management work<br>programs prepared in consultation<br>with government and industry. |
|            |  | Work programs identify potential<br>bands for assessment of changed<br>highest value use.  |
|            | Spectrum users are able to access  | Expected to meet criterion   |
|            | spectrum on terms and conditions that<br>meet their needs subject to other<br>users and spectrum management<br>objectives. | Needs of spectrum users identified in work programs.   |
|            | Administering licensing and number   | Expected to meet criterion   |
|            | allocation arrangements that promote<br>efficiency, innovation and competition<br>in the Australian telecommunications     | Apparatus licences allocated within<br>statutory timeframes.   |
|            | industry.  | Allocation of carrier licences within statutory timeframes and 100% met within 20 business days.                                     |
|            |  | Numbering provider meets 100% of contractual milestones.   |
|            | Compliance and enforcement work  | Criterion met  |
|            | informed by identification of priority compliance areas in consultation with industry.                                     | Priority compliance areas published<br>by end 2017 on the ACMA's website<br>following industry consultation.                         |

| Year                  | Performance criteria   | Targets  |
|-----------------------|--|--|
| 2017–18 continued     | Effective leadership and coordination<br>of Australian industry participation in<br>international spectrum harmonisation<br>and satellite coordination processes.  | Expected to meet criterion<br>International satellite coordination<br>services provided as required by<br>relevant deeds or the manual.  |
|                       | Technical rules and systems support<br>increasing levels of assignment<br>activities by third parties.   | Expected to meet criterion<br>At least 90% of licences assigned by<br>Accredited Persons.<br>100% of device requirements are   |
|                       | Program of work established to deliver reforms and manage transition to new  | performed by Accredited persons.<br>Expected to meet criterion   |
|                       | regulatory arrangements.   | Review implementation activities<br>delivered in accordance with one and<br>five year work plans.  |
| 2018–19               | Spectrum is planned, licensed and<br>allocated so that its value and utility to<br>industry and the community is<br>maximised.                                     | Annual spectrum work programs<br>identify potential bands for changes<br>in highest value use or other reform.<br>Licences are allocated within<br>statutory timeframes.                         |
|                       | Spectrum regulation is updated and<br>improved in response to evolving<br>technologies, markets and<br>international developments and is<br>delivered efficiently. | Spectrum reform activities, including<br>those arising from the 2015 Spectrur<br>Review Report and the 2018<br>Spectrum Pricing Review, deliver<br>reform and manage transition<br>arrangements. |
|                       |  | Enhanced user and third party<br>involvement in spectrum<br>management.  |
|                       | Compliance and enforcement is targeted and commensurate with risk.   | Industry consultation informs the identification of priority compliance areas and targets are published by 30 September 2018.  |
|                       | Telecommunications number<br>allocation arrangements promote<br>efficiency, innovation and competition<br>in the Australian telecommunications<br>industry.        | Administration of a responsive and effective numbering program with contractual milestones met.  |
| 2019–20 and<br>beyond | As per 2018–19   | As per 2018–19   |

#### Program 1.2—Communications safeguards, education and information

This program contributes to the outcome by ensuring efficient, effective and contemporary safeguards protect users of media and communication services so that the Australian community can confidently use those services.

#### Delivery

- Making rules and supporting the development of regulatory frameworks that balance the interests of consumers, citizens and industry in an evolving media and communications environment.
- Promoting industry compliance with communications and media laws and regulations and undertaking investigations and enforcement when necessary.
- Protecting and safeguarding the interests of consumers and citizens in a contemporary communications and media environment.
- Administering key government programs, including the Do Not Call Register.

| Performance information |  |  |
|-------------------------|--|--|
| Year                    | Performance criteria   | Targets  |
| 2017–18                 | The ACMA's knowledge of the<br>contemporary media and<br>communications environment, its<br>emerging issues and regulatory<br>pressures is comprehensive making it<br>a sound and authoritative source of<br>advice. | Expected to meet criterion<br>Stakeholder forums and working<br>groups are convened to gather<br>evidence and support consultative<br>processes.<br>Participation in international forums<br>dealing with multi-jurisdictional issues<br>and harms   |
|                         | Regulatory instruments and co-<br>regulatory industry codes meet<br>contemporary industry and user needs<br>and are registered or made promptly.   | Expected to meet criterion<br>Research is undertaken and published<br>that informs and supports regulatory<br>reviews, the development of industry<br>codes and other regulatory<br>instruments.<br>Statutory reviews and/or remaking of<br>rules and frameworks is undertaken<br>within published timeframes. |
|                         | Citizens have accessible information<br>about their user rights. Safeguards<br>and protections are available and<br>avenues for complaints are provided.   | <b>Expected to meet criterion</b><br>Relevant and current information is<br>available on the ACMA website and<br>social media channels are used to<br>deliver timely consumer alerts.  |

| Performance informa | tion  |  |
|---------------------|---|--|
| Year                | Performance criteria  | Targets  |
| 2017–18 continued   | Information about industry obligations<br>and compliance priorities is accessible<br>and potential industry non-compliance<br>is promptly addressed.  | <ul> <li>Expected to meet criterion</li> <li>Priority compliance areas for<br/>telecommunications, spam and Do Not<br/>Call are identified and published<br/>annually on the ACMA website.</li> <li>The average time for completion of:</li> <li>broadcasting and interactive<br/>gambling investigations is three<br/>months or fewer</li> <li>telecommunications investigations<br/>is six months or fewer</li> <li>spam and 'do not call'<br/>investigations is eight months or<br/>fewer.</li> </ul>                         |
|                     | Do Not Call Register is available to citizens and the telemarketing industry.   | Investigation outcomes are published<br>on the ACMA website.<br>Expected to meet criterion<br>The Do Not Call Register is managed<br>so that services are available 99% of<br>the time.  |
| 2018–19             | Understand the contemporary media<br>and communications environment and<br>regulate responsively.<br>Industry compliance with regulations<br>is fostered through consultation,<br>education, and, where necessary,<br>investigation and enforcement.<br>Citizens and consumers are informed<br>about available safeguards and<br>protections improving their<br>communications and media<br>experience.<br>Programs are delivered to support<br>public interest outcomes and our<br>stakeholders. | Regulatory instruments and<br>co-regulatory industry codes meet<br>contemporary industry and user<br>needs.<br>Information about industry obligations<br>and compliance priorities is relevant<br>and accessible and potential industry<br>non-compliance is identified and<br>promptly addressed.<br>Relevant and accessible information<br>about consumer protections and<br>avenues for complaints and enquiries<br>is made available.<br>Do Not Call Register is available to<br>citizens and the telemarketing<br>industry. |
| 2019–20 and beyond  | As per 2018–19  | As per 2018–19   |
| Purposes            | To make communications and media wo   | ork in Australia's public interest.  |

#### Program 1.3—Office of the eSafety Commissioner

Support positive online experiences through national leadership and administration of statutory schemes and educational and awareness activities that promote online safety for all Australians.

#### Delivery

The Office of the eSafety Commissioner will focus on the following in delivering this outcome:

- Service delivery—delivering efficient and effective services to achieve the Government's program
   objectives
- Statutory operations—administering statutory schemes efficiently and effectively
- **Strategic advice and research**—providing Government, industry, the not for profit sector and the Australian community with an understanding of and research into online safety issues
- **Collaborative stakeholder engagement**—working with Government, industry, the not for profit sector, and all Australians to ensure services are effective and meets the needs of the community.

| Performance information |  |   |  |  |  |
|-------------------------|--|---|--|--|--|
| Year                    | Performance criteria   | Targets   |  |  |  |
| 2017–18                 | That parents and children have<br>accessible and timely avenues of<br>complaint for serious cyberbullying<br>targeted at an Australian child.  | Expected to meet criterion<br>95% of complaints first actioned within<br>48 hours. 75% of complaints finalised<br>within five working days.   |  |  |  |
|                         | That Australians have accessible and timely avenues of complaint for image based abuse.  | Expected to meet criterion<br>Implementation of an image-based<br>abuse portal.   |  |  |  |
|                         | That Australians have accessible and<br>timely avenues of complaint for online<br>content that breaches legislative<br>standards and includes referral to<br>effective Australian and international<br>enforcement mechanisms. | Expected to meet criterion<br>90% of child sexual abuse items<br>actioned within two working days of<br>identification of the content type (except<br>complex items).<br>90% of other illegal content actioned<br>within two working days of identification<br>of the content type. |  |  |  |
|                         | That families, women and schools<br>have access to resources that enable<br>them to manage their online safety.  | Expected to meet criterion<br>Resources and programs are<br>accessible, evidence-based and<br>appropriate for targeted audiences.   |  |  |  |
|                         | That older Australians and their<br>families, peers, and community<br>organisations have access to<br>programs and content to help improve<br>the digital literacy, confidence and<br>skills of older Australians.             | <b>Expected to meet criterion</b><br>Implementation of a digital portal with<br>resources and programs that are<br>evidence based and appropriate for the<br>target audience.   |  |  |  |

### Performance information

| Performance information | Performance information  |  |  |  |  |  |
|-------------------------|--|--|--|--|--|--|
| Year                    | Performance criteria   | Targets  |  |  |  |  |
| 2018–19                 | Operation of a complaints scheme to deal<br>with serious cyberbullying affecting<br>Australian children. | Effectively and efficiently administer a complaints based scheme to deal with serious cyberbullying by providing a safety net, high quality advice, support pathways and targeted evidence based educational resources.    |  |  |  |  |
|                         | Operation of a complaints portal to deal with image based abuse affecting Australians.                   | Effectively and efficiently administer a<br>portal to address image based abuse<br>complaints including the provision of<br>high quality advice, support pathways<br>and targeted evidence based<br>educational resources. |  |  |  |  |
|                         | Operation of a complaints scheme for the removal of online content that breaches legislative standards.  | Effectively and efficiently deliver a<br>complaints scheme to take down illegal<br>online content including referral to<br>Australian and international enforcement<br>mechanisms.   |  |  |  |  |
|                         | Promote online safety for all Australians.   | Provide audience-specific and research<br>based advice, content, and programs to<br>raise awareness about key online safety<br>issues and empower all Australians to<br>have safer online experiences.                     |  |  |  |  |
| 2019–20 and beyond      | As per 2018–19   | As per 2018–19   |  |  |  |  |
| Purposes                | To take a national leadership role in onli   | ne safety for all Australians.   |  |  |  |  |

## **SECTION 3: BUDGETED FINANCIAL STATEMENTS**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ACMA's finances for the 2018–19 Budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

A recent review and analysis of the 2016–17 MYEFO measure Regional Broadband Scheme has resulted in the cash component of the levy, which is collected and lodged in the Official Public Account for expenses incurred by the Department of Communications and the Arts, to be moved from an Administered Expense to an Equity entry.

The ACMA is being appropriated \$13.7 million in operating funds and \$0.5 million in capital funding (Table 1.2) for a range of enhancements to Program 1.3 (Office of the eSafety Commissioner) whose objective is to 'Support positive online experiences through national leadership and administration of statutory schemes and educational and awareness activities that promote online safety for all Australians.'

Due to the Coordinated Procurement of Commonwealth Property Services savings initiative the ACMA's appropriation will reduce by \$0.2 million in 2020–21 and \$0.7 million in 2021–22 ongoing (Table 3.1).

### 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

## Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| ine period ended 50 June  | 0047 40              | 0010 10  | 0040 63             | 0000 01          | 0004 65            |
|---|----------------------|----------|---------------------|------------------|--------------------|
|   | 2017–18<br>Fatimated | 2018–19  | 2019–20             | 2020–21          | 2021–22<br>Forward |
|   | Estimated            | Budget   | Forward<br>estimate | Forward estimate | Forward estimate   |
|   | actual<br>\$'000     | \$'000   | \$'000              | \$'000           | \$'000             |
|   | \$ 000               | ψ 000    | ψ 000               | \$ 000           | φ000               |
| EXPENSES  |                      |          |                     |                  |                    |
| Employee benefits   | 55,957               | 58,690   | 59,509              | 55,928           | 56,002             |
| Suppliers   | 32,169               | 31,084   | 30,395              | 30,837           | 29,654             |
| Depreciation and amortisation   | 10,254               | 10,254   | 10,254              | 10,254           | 10,254             |
| Total expenses  | 98,380               | 100,028  | 100,158             | 97,019           | 95,910             |
| LESS:   |                      |          |                     |                  |                    |
| OWN-SOURCE INCOME   |                      |          |                     |                  |                    |
| Own-source revenue  |                      |          |                     |                  |                    |
| Sale of goods and rendering of services                               | 900                  | 900      | 900                 | 900              | 100                |
| Other   | 2,549                | -        | -                   | -                | -                  |
| Total own-source revenue  | 3,449                | 900      | 900                 | 900              | 100                |
| Total own-source income   | 3,449                | 900      | 900                 | 900              | 100                |
| Net (cost of)/contribution by services                                | (94,931)             | (99,128) | (99,258)            | (96,119)         | (95,810)           |
| Revenue from Government   | 82,097               | 88,874   | 89,004              | 85,865           | 85,556             |
| Surplus/(deficit) attributable to the                                 |                      |          |                     |                  |                    |
| Australian Government   | (12,834)             | (10,254) | (10,254)            | (10,254)         | (10,254)           |
| Total comprehensive income/(loss)                                     | (12,834)             | (10,254) | (10,254)            | (10,254)         | (10,254)           |
| Total comprehensive income/(loss)                                     |                      |          |                     |                  |                    |
| attributable to the Australian  |                      |          |                     |                  |                    |
| Government  | (12,834)             | (10,254) | (10,254)            | (10,254)         | (10,254)           |
| Note: Impact of net cash appropriation                                |                      |          |                     |                  |                    |
| arrangements  |                      |          |                     |                  |                    |
| Total comprehensive income/(loss)                                     |                      |          |                     |                  |                    |
| excluding depreciation/amortisation                                   |                      |          |                     |                  |                    |
| expenses previously funded through                                    |                      |          |                     |                  |                    |
| revenue appropriations  | (2,580)              | -        | -                   | -                | -                  |
| less depreciation/amortisation expenses                               |                      |          |                     |                  |                    |
| previously funded through revenue                                     | 10.054               | 10.054   | 10.054              | 40.054           | 40.054             |
| appropriations <sup>(a)</sup><br>Total comprehensive income/(loss)—as | 10,254               | 10,254   | 10,254              | 10,254           | 10,254             |
| TOTAL COMPRENENSIVE INCOME/UOSS)—AS                                   |                      |          |                     |                  |                    |
|   |                      |          |                     |                  |                    |
| per the statement of comprehensive income                             | (12,834)             | (10,254) | (10,254)            | (10,254)         | (10.254)           |

Account associated with the Enhancing Online Safety Act 2015 and do not lapse. The Office of the eSafety Commissioner has drawn unused revenue from prior years during 2017–18, which exceeds the total appropriation for 2017–18 therefore resulting in a technical loss being reported at the consolidated level for both the ACMA and the Office of the eSafety Commissioner.

| Table 3.2. Budgeted department         |                  |          |                    |                    |                    |
|--|------------------|----------|--------------------|--------------------|--------------------|
|  | 2017–18          | 2018–19  | 2019–20            | 2020-21            | 2021–22            |
|  | Estimated        | Budget   | Forward            | Forward            | Forward            |
|  | actual<br>\$'000 | \$'000   | estimate<br>\$'000 | estimate<br>\$'000 | estimate<br>\$'000 |
|  | \$ 000           | \$ 000   | \$ 000             | \$ 000             | \$ 000             |
| ASSETS                                 |                  |          |                    |                    |                    |
| Financial assets                       |                  |          |                    |                    |                    |
| Cash and cash equivalents              | 1,468            | 1,468    | 1,468              | 1,468              | 1,468              |
| Trade and other receivables            | 23,253           | 23,253   | 23,253             | 23,253             | 23,253             |
| Other investments                      | 1                | 1        | 1                  | 1                  | 1                  |
| Other financial assets                 | 505              | 505      | 505                | 505                | 505                |
| Total financial assets                 | 25,227           | 25,227   | 25,227             | 25,227             | 25,227             |
| Non-financial assets                   |                  |          |                    |                    |                    |
| Land and buildings                     | 22,333           | 21,917   | 21,501             | 21,053             | 20,611             |
| Property, plant and equipment          | 7,396            | 9,313    | 10,695             | 11,970             | 7,935              |
| Intangibles                            | 17,203           | 12,896   | 8,336              | 3,976              | 4,959              |
| Prepayments                            | 1,660            | 1,660    | 1,660              | 1,660              | 1,660              |
| Total non-financial assets             | 48,592           | 45,786   | 42,192             | 38,659             | 35,165             |
| Total assets                           | 73,819           | 71,013   | 67,419             | 63,886             | 60,392             |
| LIABILITIES                            |                  |          |                    |                    |                    |
| Payables                               |                  |          |                    |                    |                    |
| Suppliers                              | 6,419            | 6,419    | 6,419              | 6,419              | 6,419              |
| Personal benefits                      | 406              | 406      | 406                | 406                | 406                |
| Other payables                         | 12               | 12       | 12                 | 12                 | 12                 |
| Total payables                         | 6,837            | 6,837    | 6,837              | 6,837              | 6,837              |
| Interest bearing liabilities           |                  |          |                    |                    |                    |
| Other interest bearing liabilities     | 2,398            | 2,398    | 2,398              | 2,398              | 2,398              |
| Total interest bearing liabilities     | 2,398            | 2,398    | 2,398              | 2,398              | 2,398              |
| Provisions                             |                  |          |                    |                    |                    |
| Employee provisions                    | 16,872           | 16,872   | 16,872             | 16,872             | 16,872             |
| Other provisions                       | 2,575            | 2,575    | 2,575              | 2,575              | 2,575              |
| Total provisions                       | 19,447           | 19,447   | 19,447             | 19,447             | 19,447             |
| Total liabilities                      | 28,682           | 28,682   | 28,682             | 28,682             | 28,682             |
| Net assets                             | 45,137           | 42,331   | 38,737             | 35,204             | 31,710             |
| EQUITY                                 |                  |          |                    |                    |                    |
| Contributed equity                     | 114,605          | 122,053  | 128,713            | 135,434            | 142,194            |
| Reserves                               | 1,984            | 1,984    | 1,984              | 1,984              | 1,984              |
| Retained surplus (accumulated deficit) | (71,452)         | (81,706) | (91,960)           | (102,214)          | (112,468)          |
| Total equity                           | 45,137           | 42,331   | 38,737             | 35,204             | 31,710             |

## Table 3.2: Budgeted departmental balance sheet (as at 30 June)

|  | Retained | Asset       | Contributed | Total    |
|--|----------|-------------|-------------|----------|
|  | earnings | revaluation | equity/     | equity   |
|  |          | reserve     | capital     |          |
|  | \$'000   | \$'000      | \$'000      | \$'000   |
| Opening balance as at 1 July 2018<br>Balance carried forward from previous |          |             |             |          |
| period   | (71,452) | 1,984       | 114,605     | 45,137   |
| Adjusted opening balance   | (71,452) | 1,984       | 114,605     | 45,137   |
| Comprehensive income   |          |             |             |          |
| Surplus/(deficit) for the period   | (10,254) | -           | -           | (10,254) |
| Total comprehensive income   | (10,254) | -           | -           | (10,254) |
| Transactions with owners   |          |             |             |          |
| Contributions by owners  |          |             |             |          |
| Equity injection—Appropriation   | -        | -           | 535         | 535      |
| Departmental capital budget (DCB)  | -        | -           | 6,913       | 6,913    |
| Sub-total transactions with owners   | -        | -           | 7,448       | 7,448    |
| Estimated closing balance as at 30 June 2019                               | (81,706) | 1,984       | 122,053     | 42,331   |
| Closing balance attributable to the Australian Government                  | (81,706) | 1,984       | 122,053     | 42.331   |

## Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

| Table 3.4: Budgeted departmental statement of cash flows (for the period | od ended |
|--|----------|
| 30 June)   |          |

|                                   | 2017–18   | 2018–19 | 2019–20  | 2020–21  | 2021–22  |
|-----------------------------------|-----------|---------|----------|----------|----------|
|                                   | Estimated | Budget  | Forward  | Forward  | Forward  |
|                                   | actual    |         | estimate | estimate | estimate |
|                                   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| OPERATING ACTIVITIES              |           |         |          |          |          |
| Cash received                     |           |         |          |          |          |
| Appropriations                    | 85,637    | 88,874  | 89,004   | 85,865   | 85,556   |
| Sale of goods and rendering of    |           |         |          |          |          |
| services                          | 900       | 900     | 900      | 900      | 100      |
| Net GST received                  | -         | 181     | 191      | 166      | 147      |
| Other                             | 2,549     | -       | -        | -        | -        |
| Total cash received               | 89,086    | 89,955  | 90,095   | 86,931   | 85,803   |
| Cash used                         |           |         |          |          |          |
| Employees                         | 55,957    | 58,690  | 59,509   | 55,928   | 56,002   |
| Suppliers                         | 32,169    | 31,084  | 30,395   | 30,837   | 29,654   |
| Net GST paid                      | -         | 181     | 191      | 166      | 147      |
| Total cash used                   | 88,126    | 89,955  | 90,095   | 86,931   | 85,803   |
| Net cash from/(used by) operating |           |         |          |          |          |
| activities                        | 960       | -       | -        | -        | -        |
| INVESTING ACTIVITIES              |           |         |          |          |          |
| Cash used                         |           |         |          |          |          |
| Purchase of property, plant and   |           |         |          |          |          |
| equipment and intangibles         | 7,670     | 7,448   | 6,660    | 6,721    | 6,760    |
| Total cash used                   | 7,670     | 7,448   | 6,660    | 6,721    | 6,760    |
| Net cash from/(used by) investing |           |         |          |          |          |
| activities                        | (7,670)   | (7,448) | (6,660)  | (6,721)  | (6,760)  |
| FINANCING ACTIVITIES              |           |         |          |          |          |
| Cash received                     |           |         |          |          |          |
| Contributed equity                | 6,710     | 7,448   | 6,660    | 6,721    | 6,760    |
| Total cash received               | 6,710     | 7,448   | 6,660    | 6,721    | 6,760    |
| Net cash from/(used by) financing |           |         |          |          |          |
| activities                        | 6,710     | 7,448   | 6,660    | 6,721    | 6,760    |
| Net increase/(decrease) in cash   |           |         |          |          |          |
| held                              | -         | -       | -        | -        | -        |
| Cash and cash equivalents at the  | 4 465     | 4.465   | 1 100    | 4 400    | 4 465    |
| beginning of the reporting period | 1,468     | 1,468   | 1,468    | 1,468    | 1,468    |
| Cash and cash equivalents at the  | 4 400     | 4 400   | 4 460    | 4 460    | 4 469    |
| end of the reporting period       | 1,468     | 1,468   | 1,468    | 1,468    | 1,468    |

| Table 3.5: Departmental capital budget statement (for the period ended 30 June)     |           |         |          |          |          |  |  |
|---|-----------|---------|----------|----------|----------|--|--|
|   | 2017–18   | 2018–19 | 2019–20  | 2020–21  | 2021–22  |  |  |
|   | Estimated | Budget  | Forward  | Forward  | Forward  |  |  |
|   | actual    |         | estimate | estimate | estimate |  |  |
|   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |  |  |
| NEW CAPITAL APPROPRIATIONS  |           |         |          |          |          |  |  |
| Capital budget—Bill 1 (DCB)   | 7,242     | 6,913   | 6,660    | 6,721    | 6,760    |  |  |
| Equity injections—Bill 2  | 708       | 535     | -        | -        | -        |  |  |
| Total new capital appropriations  | 7,950     | 7,448   | 6,660    | 6,721    | 6,760    |  |  |
| Provided for:   |           |         |          |          |          |  |  |
| Purchase of non-financial assets  | 7,950     | 7,448   | 6,660    | 6,721    | 6,760    |  |  |
| Total items   | 7,950     | 7,448   | 6,660    | 6,721    | 6,760    |  |  |
| PURCHASE OF NON-FINANCIAL<br>ASSETS   |           |         |          |          |          |  |  |
| Funded by capital appropriations <sup>(a)</sup><br>Funded by capital appropriation— | 708       | 535     | -        | -        | -        |  |  |
| DCB <sup>(b)</sup>  | 6,962     | 6,913   | 6,660    | 6,721    | 6,760    |  |  |
| TOTAL   | 7,670     | 7,448   | 6,660    | 6,721    | 6,760    |  |  |
| RECONCILIATION OF CASH USED<br>TO ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE         |           |         |          |          |          |  |  |
| Total purchases   | 7,670     | 7,448   | 6,660    | 6,721    | 6,760    |  |  |
| Total cash used to acquire assets   | 7,670     | 7,448   | 6,660    | 6,721    | 6,760    |  |  |

#### Table 3.5: Departmental capital budget statement (for the period ended 30 June)

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.
 (b) Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental capital budgets (DCBs).
 Prepared on Australian Accounting Standards basis.

|                                       | Land   | Buildings      | Other     | Computer    | Total          |
|---------------------------------------|--------|----------------|-----------|-------------|----------------|
|                                       |        | Ū.             | property, | software    |                |
|                                       |        |                | plant and | and         |                |
|                                       |        | <b>A</b> 10.00 | equipment | intangibles | <b>A</b> 10.00 |
|                                       | \$'000 | \$'000         | \$'000    | \$'000      | \$'000         |
| As at 1 July 2018                     |        |                |           |             |                |
| Gross book value                      | 7,190  | 16,627         | 10,651    | 73,200      | 107,668        |
| Accumulated depreciation/amortisation |        |                |           |             |                |
| and impairment                        | -      | (1,484)        | (3,255)   | (55,997)    | (60,736)       |
| Opening net book balance              | 7,190  | 15,143         | 7,396     | 17,203      | 46,932         |
| Capital asset additions               |        |                |           |             |                |
| Estimated expenditure on new or       |        |                |           |             |                |
| replacement assets                    |        |                |           |             |                |
| By purchase—appropriation equity (a)  | -      | 1,068          | 4,126     | 2,254       | 7,448          |
| Total additions                       | -      | 1,068          | 4,126     | 2,254       | 7,448          |
| Other movements                       |        |                |           |             |                |
| Depreciation/amortisation expense     | -      | (1,484)        | (2,209)   | (6,561)     | (10,254)       |
| Total other movements                 | -      | (1,484)        | (2,209)   | (6,561)     | (10,254)       |
| As at 30 June 2019                    |        |                |           |             |                |
| Gross book value                      | 7,190  | 17,695         | 14,777    | 75,454      | 115,116        |
| Accumulated depreciation/amortisation |        |                |           |             |                |
| and impairment                        | -      | (2,968)        | (5,464)   | (62,558)    | (70,990)       |
| Closing net book balance              | 7,190  | 14,727         | 9,313     | 12,896      | 44,126         |

### Table 3.6: Statement of asset movements (Budget year 2018–19)

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2018–19.

| Government (for the pe                                | nou enueu .       | so sulle)   |             |             |             |
|---|-------------------|-------------|-------------|-------------|-------------|
|   | 2017–18           | 2018–19     | 2019–20     | 2020–21     | 2021–22     |
|   | Estimated         | Budget      | Forward     | Forward     | Forward     |
|   | actual            |             | estimate    | estimate    | estimate    |
|   | \$'000            | \$'000      | \$'000      | \$'000      | \$'000      |
| EXPENSES  |                   |             |             |             |             |
| Suppliers   | 8,862             | 7,221       | 5,681       | 5,681       | 5,681       |
| Grants  | -                 | 16,000      | 16,000      | 16,000      | -           |
| Other expenses  | 50                | 50          | 50          | 50          | 50          |
| Total expenses  |                   |             |             |             |             |
| administered on behalf of                             |                   |             |             |             |             |
| Government  | 8,912             | 23,271      | 21,731      | 21,731      | 5,731       |
| LESS:   |                   |             |             |             |             |
| OWN-SOURCE INCOME                                     |                   |             |             |             |             |
| Own-source revenue                                    |                   |             |             |             |             |
| Taxation revenue                                      |                   |             |             |             |             |
| Other taxes   | 500,937           | 1,103,583   | 1,212,083   | 1,266,583   | 1,296,783   |
| Total taxation revenue                                | 500,937           | 1,103,583   | 1,212,083   | 1,266,583   | 1,296,783   |
| Non-taxation revenue                                  |                   |             |             |             |             |
| Sale of goods and                                     |                   |             |             |             |             |
| rendering of services                                 | 5,033             | 5,033       | 5,033       | 5,033       | 5,033       |
| Fees and fines  | 32,440            | 38,089      | 40,018      | 38,820      | 34,719      |
| Other revenue   | 4,536             | 4,130       | 4,130       | 4,130       | 4,130       |
| Total non-taxation                                    |                   |             |             |             |             |
| revenue   | 42,009            | 47,252      | 49,181      | 47,983      | 43,882      |
| Total own-source revenue<br>administered on behalf of |                   |             |             |             |             |
| Government  | 542,946           | 1,150,835   | 1,261,264   | 1,314,566   | 1,340,665   |
| Gains   |                   | ,,          | , - , -     | ,- ,        |             |
| Sale of assets  | 3,142,608         | 2,500       | 2,500       | 2,500       | -           |
| Total gains administered                              |                   |             |             |             |             |
| on behalf of Government                               | 3,142,608         | 2,500       | 2,500       | 2,500       | -           |
| Total own-sourced                                     |                   |             |             |             |             |
| income administered on                                |                   |             |             |             |             |
| behalf of Government                                  | 3,685,554         | 1,153,335   | 1,263,764   | 1,317,066   | 1,340,665   |
| Net (cost of)/contribution                            |                   |             |             |             |             |
| by services   | (3,676,642)       | (1,130,064) | (1,242,033) | (1,295,335) | (1,334,934) |
| Prepared on Australian Account                        | iting Standards I | basis.      |             |             |             |

## Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

|                                     | 2017–18   | 2018–19   | 2019–20  | 2020–21  | 2021–22  |
|-------------------------------------|-----------|-----------|----------|----------|----------|
|                                     | Estimated | Budget    | Forward  | Forward  | Forward  |
|                                     | actual    |           | estimate | estimate | estimate |
|                                     | \$'000    | \$'000    | \$'000   | \$'000   | \$'000   |
| ASSETS                              |           |           |          |          |          |
| Financial assets                    |           |           |          |          |          |
| Cash and cash equivalents           | 500       | 500       | 500      | 500      | 500      |
| Taxation receivables                | 90,439    | 615,439   | 750,439  | 810,439  | 845,439  |
| Trade and other receivables         | 897,131   | 464,760   | 32,431   | 32,431   | 32,431   |
| Total financial assets              | 988,070   | 1,080,699 | 783,370  | 843,370  | 878,370  |
| Total assets administered on behalf |           |           |          |          |          |
| of Government                       | 988,070   | 1,080,699 | 783,370  | 843,370  | 878,370  |
| LIABILITIES                         |           |           |          |          |          |
| Payables                            |           |           |          |          |          |
| Other payables                      | 129,985   | 129,985   | 129,985  | 129,985  | 129,985  |
| Total payables                      | 129,985   | 129,985   | 129,985  | 129,985  | 129,985  |
| Total liabilities administered on   |           | ·         |          |          |          |
| behalf of Government                | 129,985   | 129,985   | 129,985  | 129,985  | 129,985  |
| Net assets/(liabilities)            | 858,085   | 950,714   | 653,385  | 713,385  | 748,385  |

## Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

| 30 June)                                |             |             |             |           |           |
|---|-------------|-------------|-------------|-----------|-----------|
|   | 2017–18     | 2018–19     | 2019–20     | 2020–21   | 2021–22   |
|   | Estimated   | Budget      | Forward     | Forward   | Forward   |
|   | actual      |             | estimate    | estimate  | estimate  |
|   | \$'000      | \$'000      | \$'000      | \$'000    | \$'000    |
| OPERATING ACTIVITIES                    |             |             |             |           |           |
| Cash received                           |             |             |             |           |           |
| Sales of goods and rendering of         |             |             |             |           |           |
| services                                | 37,473      | 43,122      | 45,051      | 43,853    | 39,752    |
| Taxes                                   | 462,079     | 578,583     | 542,083     | 536,583   | 531,783   |
| Other                                   | 4,583       | 4,173       | 4,130       | 4,130     | 4,130     |
| Total cash received                     | 504,135     | 625,878     | 591,264     | 584,566   | 575,665   |
| Cash used                               |             |             |             |           |           |
| Grant                                   | -           | 16,000      | 16,000      | 16,000    | -         |
| Suppliers                               | 8,862       | 7,221       | 5,681       | 5,681     | 5,681     |
| Other                                   | 50          | 50          | 50          | 50        | 50        |
| Total cash used                         | 8,912       | 23,271      | 21,731      | 21,731    | 5,731     |
| Net cash from/(used by) operating       |             |             |             |           |           |
| activities                              | 495,223     | 602,607     | 569,533     | 562,835   | 569,934   |
| INVESTING ACTIVITIES                    |             |             |             |           |           |
| Cash received                           |             |             |             |           |           |
| Proceeds from sale of property, plant   |             |             |             |           |           |
| and equipment                           | 827,133     | 434,828     | 434,829     | 2,500     | -         |
| Total cash received                     | 827,133     | 434,828     | 434,829     | 2,500     | -         |
| Net cash from/(used by) investing       |             |             |             |           |           |
| activities                              | 827,133     | 434,828     | 434,829     | 2,500     | -         |
| Net increase/(decrease) in cash held    | 1,322,356   | 1,037,435   | 1,004,362   | 565,335   | 569,934   |
| Cash from Official Public Account for:  |             |             |             |           |           |
| - Appropriations                        | 14,456      | 28,021      | 26,481      | 26,481    | 10,481    |
| Total cash from Official Public Account | 14,456      | 28,021      | 26,481      | 26,481    | 10,481    |
| Cash to Official Public Account for:    |             |             |             |           |           |
| - Appropriations                        | (1,336,812) | (1,065,456) | (1,030,843) | (591,816) | (580,415) |
| Total cash to Official Public Account   | (1.336.812) | (1,065,456) | (1.030,843) | (591,816) | (580,415) |
| Effect of exchange rate movements on    | (.,,,       | (1,000,100) | (1,000,010) | (201,010) | 1200, 10) |
| cash and cash equivalents at the        |             |             |             |           |           |
| beginning of reporting period           | 500         | 500         | 500         | 500       | 500       |
| Cash and cash equivalents at end of     |             |             |             |           |           |
| reporting period                        | 500         | 500         | 500         | 500       | 500       |

# Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

## AUSTRALIAN FILM, TELEVISION AND RADIO SCHOOL

## ENTITY RESOURCES AND PLANNED PERFORMANCE

## AUSTRALIAN FILM, TELEVISION AND RADIO SCHOOL

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## **AUSTRALIAN FILM, TELEVISION AND RADIO SCHOOL**

## **SECTION 1: ENTITY OVERVIEW AND RESOURCES**

### **1.1 STRATEGIC DIRECTION STATEMENT**

The Australian Film, Television and Radio School (AFTRS) is the national institution for education, training and research for the screen and broadcast industries. AFTRS helps build a strong local industry, empowering storytelling talent to create great Australian content and position it to engage local and international audiences.

AFTRS offers world-class, industry-relevant education and skills training with a focus on creativity and cultural entrepreneurship. AFTRS also deepens and broadens skills in practitioners through industry training events and thought leadership—drawing on partnerships and input from the screen and broadcast sectors and beyond. AFTRS explores new frontiers of storytelling and technology via research projects and hosts conversations that help creative practitioners grapple with challenges, new practices and ideas.

AFTRS partners across Australia to find great storytellers, whatever their background, and equip them with the skills they need to become the leaders of screen and broadcast industries internationally.

AFTRS recognises that in the context of major disruptions to traditional models in the screen and broadcast sectors, the skills of creative problem solving, collaboration, communication, 'big-picture' innovation and entrepreneurialism will become even more important and key to the ongoing success of our professional workforce.

AFTRS' purpose is to find and empower Australian talent to shape and share their stories with the world by delivering future-focused, industry-relevant education, research and training. AFTRS' vision is to be the reference point for innovation in screen, sound and story-making globally.

AFTRS' strategies are:

- **Outreach:** Empower all Australians to tell their stories, wherever they come from and whoever they are.
- **Talent Development:** Educate and train new talent to ensure innovative, relevant Australian content creators are supported on their journey into the screen and broadcast industry.
- **Industry Training:** Ensure current Australian screen and broadcast practitioners have the highest levels of skills required to compete in the international marketplace.
- **Research and Development:** Drive innovation in the screen and broadcast industry and practice-based education through research to ensure relevance and growth.

#### Australian Film, Television and Radio School Budget Statements

- **Inclusion:** Ensure AFTRS reflects Australian society by supporting diversity across its activities.
- **Operations:** Ensure an efficient and effective financially sustainable organisation.
- **Communications:** Position AFTRS as a leading international cultural centre of excellence and innovation in education for the screen and broadcast industries.

These strategies ensure that AFTRS will achieve its Outcome and program in 2018–19 and over the forward estimates.

### **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to AFTRS for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the AFTRS's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

#### Table 1.1: AFTRS resource statement—Budget estimates for 2018–19 as at Budget May 2018

|  | 2017–18   | 2018–19  |
|--|-----------|----------|
|  | estimated | estimate |
|  | actual    |          |
|  | \$'000    | \$'000   |
| Opening balance/cash reserves at 1 July            | 7,405     | 6,820    |
| Funds from Government                              |           |          |
| Annual appropriations—ordinary annual services (a) |           |          |
| Outcome 1  | 22,683    | 22,584   |
| Total annual appropriations                        | 22,683    | 22,584   |
| Total funds from Government                        | 22,683    | 22,584   |
| Funds from other sources                           |           |          |
| Sale of goods and services                         | 9,106     | 9,900    |
| Interest   | 138       | 135      |
| Other  | 93        | 12       |
| Total funds from other sources                     | 9,337     | 10,047   |
| Total net resourcing for AFTRS                     | 39,425    | 39,451   |
|  |           |          |
|  | 2017–18   | 2018–19  |
| Average staffing level (number)                    | 149       | 145      |

Average staffing level (number)

(a) Appropriation Bill (No.1) 2018–19.

AFTRS is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to AFTRS and are considered "departmental" for all purposes.

Please note: All figures shown above are GST exclusive-these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

#### 1.3 **BUDGET MEASURES**

AFTRS has no budget measures in the 2018-19 Budget.

## **SECTION 2: OUTCOMES AND PLANNED PERFORMANCE**

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for AFTRS can be found at: <u>www.aftrs.edu.au/\_\_data/assets/pdf\_file/0020/71354/AFTRS12\_CorpPlan2017\_02.p</u> <u>df</u>.

The most recent annual performance statement can be found at: www.aftrs.edu.au/\_\_data/assets/pdf\_file/0008/73079/Annual-Report-20162017.pdf.

### 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

# Outcome 1: Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research

#### **Budgeted expenses for Outcome 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Departmental funding sources.

|  | 2017–18      | 2018–19  | 2019–20  | 2020–21  | 2021–22  |
|--|--------------|----------|----------|----------|----------|
|  | Estimated    | Budget   | Forward  | Forward  | Forward  |
|  | actual       |          | estimate | estimate | estimate |
|  | \$'000       | \$'000   | \$'000   | \$'000   | \$'000   |
| Program 1.1: Australian Film, Televisi | on and Radio | o School |          |          |          |
| Revenue from Government                |              |          |          |          |          |
| Ordinary annual services               |              |          |          |          |          |
| (Appropriation Bill No. 1)             | 22,683       | 22,584   | 22,627   | 22,825   | 23,005   |
| Revenues from other independent        |              |          |          |          |          |
| sources                                | 9,337        | 10,047   | 10,576   | 11,016   | 11,435   |
| Total expenses for Program 1.1         | 32,020       | 32,631   | 33,203   | 33,841   | 34,440   |
| Outcome 1 totals by resource type      |              |          |          |          |          |
| Revenue from Government                |              |          |          |          |          |
| Ordinary annual services               |              |          |          |          |          |
| (Appropriation Bill No. 1)             | 22,683       | 22,584   | 22,627   | 22,825   | 23,005   |
| Revenues from other independent        |              |          |          |          |          |
| sources                                | 9,337        | 10,047   | 10,576   | 11,016   | 11,435   |
| Total expenses for Outcome 1           | 32,020       | 32,631   | 33,203   | 33,841   | 34,440   |
|  |              |          |          |          |          |
|  | 2017–18      | 2018–19  |          |          |          |
| Average staffing level (number)        | 149          | 145      |          |          |          |

#### Australian Film, Television and Radio School Budget Statements

#### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018-19 Budget measures have created new programs or materially changed existing programs.

#### Outcome 1—Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research

**Program 1.1**—Delivery of specialist education to meet the diverse creative needs of students and the skill requirements of industry by means of award courses, activities and events and through its Open Program

#### Delivery

Program 1.1 is delivered through higher education award courses, industry skills courses and workshops, outreach and schools programs, corporate courses, and research activities and publications. Target groups comprise potential and current film, television and radio students, members of the screen and broadcast industry, cultural and industry partners, and Indigenous Australians.

| Performance inform | nation   |   |
|--------------------|--|---|
| Year               | Performance criteria   | Targets   |
| 2017–18            | Outreach: Build awareness and<br>appreciation of Australian screen<br>and broadcast culture and<br>empower all Australians to tell their<br>stories, wherever they come from<br>and whoever they are.  | <ul> <li>Expected to meet criterion</li> <li>250 Open Program and Indigenous Unit courses offered.</li> <li>40 forums for industry practitioners to share their expertise.</li> <li>100 cultural and industry events held.</li> <li>5,000 Open Program and Indigenous Unit enrolments.</li> </ul>                                     |
|                    | Talent Development: Educate and<br>train new talent to ensure<br>innovative, relevant Australian<br>content creators are supported on<br>their journey into the screen and<br>broadcast industry.<br>Industry Training: Ensure current<br>Australian screen and broadcast<br>practitioners have the highest<br>levels of skills required to compete<br>in the international marketplace. | <ul> <li>Expected to meet criterion</li> <li>6 higher educational levels offered.</li> <li>750 new student applications.</li> <li>530 new and ongoing student enrolments.</li> <li>90% eligible completions.</li> <li>Expected to meet criterion</li> <li>Annual consultation of national skills requirements of industry.</li> </ul> |

| Australian Film, | Television and | Radio School | Budget Statements |
|------------------|----------------|--------------|-------------------|
|------------------|----------------|--------------|-------------------|

| Performance informa | ation  |  |  |  |  |  |
|---------------------|--|--|--|--|--|--|
| Year                | Performance criteria   | Targets  |  |  |  |  |
| 2018–19             | Outreach: Build awareness and<br>appreciation of Australian screen and<br>broadcast culture and empower all<br>Australians to tell their stories,<br>wherever they come from and whoever<br>they are.<br>Talent Development: Educate and train<br>new talent to ensure innovative,<br>relevant Australian content creators are<br>supported on their journey into the<br>screen and broadcast industry.<br>Industry Training: Ensure current<br>Australian screen and broadcast<br>practitioners have the highest levels of<br>skills required to compete in the<br>international marketplace. | <ul> <li>3,000 participants in AFTRS training.</li> <li>50,000 views of AFTRS content and<br/>events.</li> <li>10 partnerships a year to deliver training<br/>nationally.</li> <li>425 award course applications received.</li> <li>300 new and ongoing Award Course<br/>student enrolments.</li> <li>80% eligible completions.</li> <li>200 industry practitioners.</li> <li>Triennial consultation on national skills<br/>requirements of industry.</li> <li>2 industry research projects per year.</li> </ul> |  |  |  |  |
| 2019–20 and beyond  | As per 2018–19   | As per 2018–19   |  |  |  |  |
| Purpose             | AFTRS' purpose is to find and empower Australian talent to shape and share their stories with the world by delivering future-focused, industry-relevant education, research and training.  |  |  |  |  |  |

Australian Film, Television and Radio School Budget Statements

## **SECTION 3: BUDGETED FINANCIAL STATEMENTS**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of AFTRS' finances for the 2018–19 Budget year, including the impact of Budget measures and resourcing on financial statements.

### 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

#### **Comprehensive income statement**

Own-source revenue in 2018–19 is expected to increase by 7.6 percent. Award course fee income of \$6.0 million is anticipated to remain broadly in line with the 2017–18 forecast, and then is expected to grow by 5 percent each year to 2021–22. Income from the Open Program is budgeted to be \$3.5 million for 2018–19 (\$2.6 million for 2017–18) and then is expected to increase by 5 percent each year throughout the forward estimates period.

Employee costs are expected to rise by 2.8 percent in 2018–19 to \$19.5 million. Average staffing level is planned to decrease to 145 and stay within the guideline. Overall, total expenses for 2018–19 (\$32.6 million) is an increase of 1.9 per cent from 2017–18. Employee costs are expected to rise 1.5 percent annually to \$20.4 million by 2021–22. AFTRS continues to maintain a break-even target.

#### Departmental balance sheet

The budgeted balance sheet is based on the latest June 2018 forecast with due consideration to flow-ons from the capital expenditure budget, income statements and cash inflows and outflows.

Net equity is forecast to be \$11.1 million at 30 June 2019 and remain stable across the forward estimates period.

### 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

# Table 3.1: Comprehensive income statement (showing net cost of services) forthe period ended 30 June

| ano portoa ortaea ee earre              |           |          |          |          |          |
|---|-----------|----------|----------|----------|----------|
|   | 2017–18   | 2018–19  | 2019–20  | 2020–21  | 2021–22  |
|   | Estimated | Budget   | Forward  | Forward  | Forward  |
|   | actual    |          | estimate | estimate | estimate |
|   | \$'000    | \$'000   | \$'000   | \$'000   | \$'000   |
| EXPENSES                                |           |          |          |          |          |
| Employee benefits                       | 18,973    | 19,497   | 19,789   | 20,086   | 20,410   |
| Suppliers                               | 10,952    | 11,141   | 11,364   | 11,591   | 11,823   |
| Depreciation and amortisation           | 2,095     | 1,993    | 2,050    | 2,164    | 2,207    |
| Total expenses                          | 32,020    | 32,631   | 33,203   | 33,841   | 34,440   |
| LESS:                                   |           |          |          |          |          |
| OWN-SOURCE INCOME                       |           |          |          |          |          |
| Own-source revenue                      |           |          |          |          |          |
| Sale of goods and rendering of services | 9,106     | 9,900    | 10,429   | 10,869   | 11,288   |
| Interest                                | 138       | 135      | 135      | 135      | 135      |
| Other                                   | 72        | 12       | 12       | 12       | 12       |
| Total own-source revenue                | 9,316     | 10,047   | 10,576   | 11,016   | 11,435   |
| Gains                                   |           |          |          |          |          |
| Sale of assets                          | 21        | -        | -        | -        | -        |
| Total gains                             | 21        | -        | -        | -        | -        |
| Total own-source income                 | 9,337     | 10,047   | 10,576   | 11,016   | 11,435   |
| Net (cost of)/contribution by services  | (22,683)  | (22,584) | (22,627) | (22,825) | (23,005) |
| Revenue from Government                 | 22,683    | 22,584   | 22,627   | 22,825   | 23,005   |
| Surplus/(deficit) attributable to the   |           | -        |          | -        | -        |
| Australian Government                   | -         | -        | -        | -        | -        |
| Total comprehensive income/(loss)       | -         | -        | -        | -        | -        |
| Total comprehensive income/(loss)       |           |          |          |          |          |
| attributable to the Australian          |           |          |          |          |          |
| Government                              | -         | -        | -        | -        | -        |

Australian Film, Television and Radio School Budget Statements

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|-------------------------------|-------------|---------|--------------|----------|----------|
|                               | 2017–18     | 2018–19 | 2019–20      | 2020–21  | 2021–22  |
|                               | Estimated   | Budget  | Forward      | Forward  | Forward  |
|                               | actual      |         | estimate     | estimate | estimate |
|                               | \$'000      | \$'000  | \$'000       | \$'000   | \$'000   |
| ASSETS                        |             |         |              |          |          |
| Financial assets              |             |         |              |          |          |
| Cash and cash equivalents     | 6,820       | 6,711   | 6,840        | 7,142    | 7,540    |
| Trade and other receivables   | 3,732       | 4,003   | 4,203        | 4,413    | 4,634    |
| Other financial assets        | 158         | 156     | 156          | 159      | 160      |
| Total financial assets        | 10,710      | 10,870  | 11,199       | 11,714   | 12,334   |
| Non-financial assets          |             | -       |              |          | -        |
| Property, plant and equipment | 7,491       | 7,359   | 7,011        | 6,583    | 5,988    |
| Intangibles                   | 1,463       | 1,568   | 1,646        | 1,730    | 1,788    |
| Prepayments                   | 445         | 445     | 445          | 345      | 345      |
| Total non-financial assets    | 9,399       | 9,372   | 9,102        | 8,658    | 8,121    |
| Total assets                  | 20,109      | 20,242  | 20,301       | 20,372   | 20,455   |
| LIABILITIES                   |             |         | ·            | •        |          |
| Payables                      |             |         |              |          |          |
| Suppliers                     | 1,225       | 1,246   | 1,270        | 1,295    | 1,321    |
| Other payables                | 4,582       | 4,668   | 4,683        | 4,708    | 4,744    |
| Total payables                | 5,807       | 5,914   | 5,953        | 6,003    | 6,065    |
| Provisions                    |             | -       |              |          | -        |
| Employee provisions           | 3,206       | 3,232   | 3,252        | 3,273    | 3,294    |
| Total provisions              | 3,206       | 3,232   | 3,252        | 3,273    | 3,294    |
| Total liabilities             | 9,013       | 9,146   | 9,205        | 9,276    | 9,359    |
| Net assets                    | 11,096      | 11,096  | 11,096       | 11,096   | 11,096   |
| EQUITY                        |             | ,       | ,            | ,        | ,        |
| Reserves                      | 175         | 175     | 175          | 175      | 175      |
| Retained surplus (accumulated |             | 110     |              |          |          |
| deficit)                      | 10,921      | 10,921  | 10,921       | 10,921   | 10,921   |
| Total equity                  | 11,096      | 11,096  | 11,096       | 11,096   | 11,096   |

### Table 3.2: Budgeted departmental balance sheet (as at 30 June)

|  | Retained | Asset       | Total  |
|--|----------|-------------|--------|
|  | earnings | revaluation | equity |
|  |          | reserve     |        |
|  | \$'000   | \$'000      | \$'000 |
| Opening balance as at 1 July 2018              |          |             |        |
| Balance carried forward from previous period   | 10,921   | 175         | 11,096 |
| Adjusted opening balance                       | 10,921   | 175         | 11,096 |
| Estimated closing balance as at 30 June 2019   | 10,921   | 175         | 11,096 |
| Closing balance attributable to the Australian |          |             |        |
| Government                                     | 10,921   | 175         | 11,096 |

# Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

Australian Film, Television and Radio School Budget Statements

| su June)                          |           |         |          |          |          |
|-----------------------------------|-----------|---------|----------|----------|----------|
| · · · · ·                         | 2017–18   | 2018–19 | 2019–20  | 2020–21  | 2021–22  |
|                                   | Estimated | Budget  | Forward  | Forward  | Forward  |
|                                   | actual    |         | estimate | estimate | estimate |
|                                   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| OPERATING ACTIVITIES              |           |         |          |          |          |
| Cash received                     |           |         |          |          |          |
| Appropriations                    | 22,683    | 22,584  | 22,627   | 22,825   | 23,005   |
| Sale of goods and rendering of    | ,         |         | ,        |          | ,        |
| services                          | 8,563     | 9,629   | 10,229   | 10,659   | 11,067   |
| Interest                          | 138       | 135     | 135      | 135      | 135      |
| Net GST received                  | 1,482     | 1,555   | 1,485    | 1,619    | 1,540    |
| Other                             | 72        | 60      | 60       | 60       | 60       |
| Total cash received               | 32,938    | 33,963  | 34,536   | 35,298   | 35,807   |
| Cash used                         |           | ,       |          |          |          |
| Employees                         | 18,940    | 19,471  | 19,769   | 20,065   | 20,389   |
| Suppliers                         | 11,968    | 12,438  | 12,680   | 12,929   | 13,183   |
| Total cash used                   | 30,908    | 31,909  | 32,449   | 32,994   | 33,572   |
| Net cash from/(used by) operating |           | 01,000  | 02,770   | 02,007   | 00,072   |
| activities                        | 2,030     | 2,054   | 2,087    | 2,304    | 2,235    |
| INVESTING ACTIVITIES              | ,         | ,       | ,        | ,        | ,        |
| Cash received                     |           |         |          |          |          |
| Proceeds from sales of property,  |           |         |          |          |          |
| plant and equipment               | 21        | -       | -        | -        | -        |
| Total cash received               | 21        | -       | -        | -        | -        |
| Cash used                         |           |         |          |          |          |
| Purchase of property, plant and   |           |         |          |          |          |
| equipment and intangibles         | 2,636     | 2,163   | 1,958    | 2,002    | 1,837    |
| Total cash used                   | 2,636     | 2,163   | 1,958    | 2,002    | 1,837    |
| Net cash from/(used by) investing |           | _,      | .,       | _,       | .,       |
| activities                        | (2,615)   | (2,163) | (1,958)  | (2,002)  | (1,837)  |
| Net increase/(decrease) in cash   |           |         |          |          |          |
| held                              | (585)     | (109)   | 129      | 302      | 398      |
| Cash and cash equivalents at the  |           |         |          |          |          |
| beginning of the reporting period | 7,405     | 6,820   | 6,711    | 6,840    | 7,142    |
| Cash and cash equivalents at the  |           |         |          |          |          |
|                                   |           |         |          |          |          |

## Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

| Australian Film, Television a | ind Radio School | Budget Statements |
|-------------------------------|------------------|-------------------|
|-------------------------------|------------------|-------------------|

| Table 3.5: Departmental capital b   | uuget sta | tement (it | n the per | iou enueu | i so June) |
|---|-----------|------------|-----------|-----------|------------|
|   | 2017–18   | 2018–19    | 2019–20   | 2020–21   | 2021–22    |
|   | Estimated | Budget     | Forward   | Forward   | Forward    |
|   | actual    |            | estimate  | estimate  | estimate   |
|   | \$'000    | \$'000     | \$'000    | \$'000    | \$'000     |
| PURCHASE OF NON-FINANCIAL<br>ASSETS   |           |            |           |           |            |
| Funded internally from departmental resources <sup>(a)</sup>                | 2,396     | 1,966      | 1,780     | 1,820     | 1,670      |
| TOTAL   | 2,396     | 1,966      | 1,780     | 1,820     | 1,670      |
| RECONCILIATION OF CASH USED<br>TO ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE |           | ·          | ·         | · ·       |            |
| Total purchases   | 2,396     | 1,966      | 1,780     | 1,820     | 1,670      |
| Total cash used to acquire assets   | 2.396     | 1.966      | 1.780     | 1.820     | 1.670      |

| Table 3 5. Departmental                             | l capital budget statemen   | t (for the perio | (anul 02 babna b |
|---|-----------------------------|------------------|------------------|
| I a D = J J = D = D = D = I = I = I = I = I = I = I | i cabilai buuuel slaleillei |                  | u enueu ju juner |

(a) Funded from annual appropriations and may include donations and contributions, gifts, internally developed assets, and proceeds from sale of assets.
 Prepared on Australian Accounting Standards basis.

| Table 3.6: Statement of asset movements (Budget year 2018–19) |           |             |          |  |  |
|---|-----------|-------------|----------|--|--|
|   | Other     | Computer    | Total    |  |  |
|   | property, | software    |          |  |  |
|   | plant and | and         |          |  |  |
|   | equipment | intangibles |          |  |  |
|   | \$'000    | \$'000      | \$'000   |  |  |
| As at 1 July 2018   |           |             |          |  |  |
| Gross book value  | 24,657    | 3,115       | 27,772   |  |  |
| Accumulated depreciation/amortisation                         |           |             |          |  |  |
| and impairment  | (17,166)  | (1,652)     | (18,818) |  |  |
| Opening net book balance                                      | 7,491     | 1,463       | 8,954    |  |  |
| Capital asset additions                                       |           |             |          |  |  |
| Estimated expenditure on new or                               |           |             |          |  |  |
| replacement assets  |           |             |          |  |  |
| By purchase—appropriation ordinary                            |           |             |          |  |  |
| annual services <sup>(a)</sup>                                | 1,520     | 446         | 1,966    |  |  |
| Total additions   | 1,520     | 446         | 1,966    |  |  |
| Other movements   |           |             |          |  |  |
| Depreciation/amortisation expense                             | (1,652)   | (341)       | (1,993)  |  |  |
| Total other movements   | (1,652)   | (341)       | (1,993)  |  |  |
| As at 30 June 2019  |           |             |          |  |  |
| Gross book value  | 26,177    | 3,561       | 29,738   |  |  |
| Accumulated depreciation/ amortisation                        |           |             |          |  |  |
| and impairment  | (18,818)  | (1,993)     | (20,811) |  |  |
| Closing net book balance                                      | 7,359     | 1,568       | 8,927    |  |  |

| Table 3.6: Statement of asset movements | (Budget | t year | 2018–19) |  |
|---|---------|--------|----------|--|
|   |         |        |          |  |

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018–19 for depreciation/amortisation expenses, DCBs or other operational expenses.
 Prepared on Australian Accounting Standards basis.

## AUSTRALIAN NATIONAL MARITIME MUSEUM

## ENTITY RESOURCES AND PLANNED PERFORMANCE

## **AUSTRALIAN NATIONAL MARITIME MUSEUM**

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| 1.2   | Entity resource statement                       |     |
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|       |   |     |

# **AUSTRALIAN NATIONAL MARITIME MUSEUM**

# **SECTION 1: ENTITY OVERVIEW AND RESOURCES**

### **1.1 STRATEGIC DIRECTION STATEMENT**

The mission of the Australian National Maritime Museum (ANMM) is to lead the promotion and conservation of Australia's maritime heritage and culture through:

- developing and sharing our collections, knowledge and expertise
- motivating learning through research, educational programs and products
- supporting community participation to retain our maritime heritage
- exploring contemporary issues of public interest and maritime relevance.

In 2018–19, the ANMM's work will be guided by Shaped by the Sea: ANMM Corporate Plan, which sets out ANMM's priorities and strategies to preserve, promote and share Australia's maritime heritage over the next four years.

During 2018–19 ANMM will focus on activities and programs to achieve our purpose, namely to:

- develop, preserve and showcase collections to expand our knowledge of, and expertise in, maritime heritage and to share it with the Australian public and the world
- understand our audiences and communities, support their aspirations to express and protect their heritage, and include them in decisions about Museum programs
- partner with communities, education institutions, other museums and researchers to create and share knowledge about our maritime heritage and our ongoing interactions with the sea and waterways
- identify and capitalise on entrepreneurial, media and marketing opportunities to drive a sustainable financial future
- collaborate with Indigenous communities and organisations to protect and promote their cultural heritage and to increase Indigenous participation in the Museum's activities
- work collaboratively with partners to increase our influence in decision-making, deliver results to communities across the nation, and promote ourselves internationally
- implement best-practice governance and continue to meet our budget.

Australian National Maritime Museum Budget Statements

#### **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to the ANMM for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the ANMM's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses for Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

# Table 1.1: ANMM resource statement—Budget estimates for 2018–19 as at Budget May 2018

|  | 2017–18   | 2018–19  |
|--|-----------|----------|
|  | estimated | estimate |
|  | actual    |          |
|  | \$'000    | \$'000   |
| Opening balance/cash reserves at 1 July            | 16,192    | 16,133   |
| Funds from Government                              |           |          |
| Annual appropriations—ordinary annual services (a) |           |          |
| Outcome 1  | 20,727    | 21,415   |
| Annual appropriations—other services (b)           |           |          |
| Equity injection                                   | 7,980     | 7,821    |
| Total annual appropriations                        | 28,707    | 29,236   |
| Amounts from portfolio department                  | 160       | 386      |
| Total amounts received from related entities       | 160       | 386      |
| Total funds from Government                        | 28,867    | 29,622   |
| Funds from other sources                           |           |          |
| Sale of goods and services                         | 9,537     | 10,038   |
| Interest   | 727       | 450      |
| Other  | 5,049     | 4,529    |
| Total funds from other sources                     | 15,313    | 15,017   |
| Total net resourcing for ANMM                      | 60,372    | 60,772   |
|  | 2017–18   | 2018-19  |

 Average staffing level (number)
 2017–18
 2018–19

 (a) Average staffing level (number)
 125
 125

(a) Appropriation Bill (No.1) 2018–19.(b) Appropriation Bill (No.2) 2018–19.

The ANMM is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to the ANMM and are considered "departmental" for all purposes.

Please note: All figures shown above are GST exclusive—these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

# **1.3 BUDGET MEASURES**

Budget measures in Part 1 relating to ANMM are detailed in Budget Paper No. 2 and are summarised below.

#### Table 1.2: ANMM 2018–19 Budget measures

#### Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

|   | Program | 2017–18<br>\$'000 | 2018–19<br>\$'000 | 2019–20<br>\$'000 | 2020–21<br>\$'000 | 2021–22<br>\$'000 |
|---|---------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Expense measures                              |         |                   |                   |                   |                   |                   |
| 250th Anniversary of James<br>Cook's Voyage - |         |                   |                   |                   |                   |                   |
| commemoration <sup>(a)</sup>                  | 1.1     |                   |                   |                   |                   |                   |
| Departmental expenses                         |         | -                 | -                 | -                 | -                 | -                 |
| Total   |         | -                 | -                 | -                 | -                 | -                 |
| Total expense measures                        |         |                   |                   |                   |                   |                   |
| Departmental                                  |         | -                 | -                 | -                 | -                 | -                 |
| Total   |         | -                 | -                 | -                 | -                 | -                 |

(a) This measure provides funding to ANMM of \$0.896 million in 2018–19; \$0.798 million in 2019–20; and \$0.101 million in 2020–21. Provision for this funding was included in the Contingency Reserve.
 Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

# SECTION 2: OUTCOMES AND PLANNED PERFORMANCE

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for ANMM can be found at: <a href="http://www.anmm.gov.au/~/media/Files/About%20us/ANMM\_Corporateplan\_1721\_05\_Final.pdf">www.anmm.gov.au/~/media/Files/About%20us/ANMM\_Corporateplan\_1721\_05\_Final.pdf</a>.

The most recent annual performance statement can be found at: <a href="http://www.anmm.gov.au/~/media/Files/About%20us/ANMM\_Annualreport\_1617\_pages.pdf">www.anmm.gov.au/~/media/Files/About%20us/ANMM\_Annualreport\_1617\_pages.pdf</a>.

## 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Increased knowledge, appreciation and enjoyment of Australia's maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events.

#### **Budgeted expenses for Outcome 1**

This table shows how much the ANMM intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Departmental funding sources.

| 2017-18         2018-19         2019-20         2020-21         2021-22           Estimated<br>actual         Budget<br>s'000         Forward<br>estimate         Forward<br>estimate         Forward<br>estimate           Program 1.1: Management of maritime heritage         \$'000         \$'000         \$'000         \$'000         \$'000         \$'000           Program 1.1: Management of maritime heritage         \$'000         \$'000         \$'000         \$'000         \$'000         \$'000         \$'000           Payment from Government<br>Ordinary annual services         20,727         21,415         21,230         20,562         20,480           Payment from related entities         160         386         476         -         -           Expenses not requiring appropriation<br>in the budget year         2,630         2,776         2,792         2,794         2,794           Revenues from other independent<br>sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Program 1.1         38,830         39,594         39,362         39,347         39,740           Outcome 1 totals by resource type   | Table 2.1.1: Budgeted expense        | s for Outco | ome 1   |         |         |          |
|--|--------------------------------------|-------------|---------|---------|---------|----------|
| $\begin{array}{c c c c c c } \hline \begin{tabular}{ c c } \hline \hline \begin{tabular}{ c c } \hline \hline t$ |                                      | 2017–18     | 2018–19 | 2019–20 | 2020-21 | 2021-22  |
| \$'000         \$'000         \$'000         \$'000         \$'000           Program 1.1: Management of maritime heritage           Revenue from Government<br>Ordinary annual services<br>(Appropriation Bill No. 1)         20,727         21,415         21,230         20,562         20,480           Payment from related entities         160         386         476         -         -           Expenses not requiring appropriation<br>in the budget year         2,630         2,776         2,792         2,794         2,794           Revenues from other independent<br>sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Program 1.1         38,830         39,594         39,962         39,347         39,740           Outcome 1 totals by resource type                 Revenue from Government<br>Ordinary annual services<br>(Appropriation Bill No. 1)         20,727         21,415         21,230         20,562         20,480           Payment from related entities         160         386         476         -         -           Ordinary annual services<br>(Appropriation Bill No. 1)         20,727         21,415         21,230         20,562         20,480           Payment from related entitites <td></td> <td>Estimated</td> <td>Budget</td> <td>Forward</td> <td>Forward</td> <td>Forward</td>  |                                      | Estimated   | Budget  | Forward | Forward | Forward  |
| Program 1.1: Management of maritime heritage           Revenue from Government<br>Ordinary annual services<br>(Appropriation Bill No. 1)         20,727         21,415         21,230         20,562         20,480           Payment from related entities         160         386         476         -         -           Expenses not requiring appropriation<br>in the budget year         2,630         2,776         2,792         2,794         2,794           Revenues from other independent<br>sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Program 1.1         38,830         39,594         39,962         39,347         39,740           Outcome 1 totals by resource type           20,727         21,415         21,230         20,562         20,480           Payment from related entities         160         386         476         -         -         -           Revenue from Government<br>Ordinary annual services         160         386         476         -         -         -           Repropriation Bill No. 1)         20,727         21,415         21,230         20,562         20,480           Payment from related entities         160         386         476         -         -         -   |                                      |             |         |         |         | estimate |
| Revenue from Government<br>Ordinary annual services<br>(Appropriation Bill No. 1)         20,727         21,415         21,230         20,562         20,480           Payment from related entities         160         386         476         -         -           Expenses not requiring appropriation<br>in the budget year         2,630         2,776         2,792         2,794         2,794           Revenues from other independent<br>sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Program 1.1         38,830         39,594         39,962         39,347         39,740           Outcome 1 totals by resource type         -  |                                      | \$'000      | \$'000  | \$'000  | \$'000  | \$'000   |
| Ordinary annual services<br>(Appropriation Bill No. 1)       20,727       21,415       21,230       20,562       20,480         Payment from related entities       160       386       476       -       -         Expenses not requiring appropriation<br>in the budget year       2,630       2,776       2,792       2,794       2,794         Revenues from other independent<br>sources       15,313       15,017       15,464       15,991       16,466         Total expenses for Program 1.1       38,830       39,594       39,962       39,347       39,740         Outcome 1 totals by resource type       -       -       -       -       -         Revenue from Government<br>Ordinary annual services<br>(Appropriation Bill No. 1)       20,727       21,415       21,230       20,562       20,480         Payment from related entities       160       386       476       -       -       -         Expenses not requiring appropriation<br>in the budget year       2,630       2,776       2,792       2,794       2,794         Revenues from other independent<br>sources       15,313       15,017       15,464       15,991       16,466         Total expenses for Outcome 1       38,830       39,594       39,962       39,347       39,740         2017-18   | Program 1.1: Management of maritim   | e heritage  |         |         |         |          |
| (Appropriation Bill No. 1)       20,727       21,415       21,230       20,562       20,480         Payment from related entities       160       386       476       -       -         Expenses not requiring appropriation in the budget year       2,630       2,776       2,792       2,794       2,794         Revenues from other independent sources       15,313       15,017       15,464       15,991       16,466         Total expenses for Program 1.1       38,830       39,594       39,962       39,347       39,740         Outcome 1 totals by resource type       -       -       -       -       -         Revenue from Government Ordinary annual services       20,727       21,415       21,230       20,562       20,480         Payment from related entities       160       386       476       -       -         Expenses not requiring appropriation in the budget year       2,630       2,776       2,792       2,794       2,794         Revenues from other independent sources       15,313       15,017       15,464       15,991       16,466         Total expenses for Outcome 1       38,830       39,594       39,962       39,347       39,740  | Revenue from Government              |             |         |         |         |          |
| Payment from related entities         160         386         476         -         -           Expenses not requiring appropriation<br>in the budget year         2,630         2,776         2,792         2,794         2,794           Revenues from other independent<br>sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Program 1.1         38,830         39,594         39,962         39,347         39,740           Outcome 1 totals by resource type           20,727         21,415         21,230         20,562         20,480           Payment from related entities         160         386         476         -         -         -           Payment from related entities         160         386         476         -         -         -           Expenses not requiring appropriation<br>in the budget year         2,630         2,776         2,792         2,794         2,794           Revenues from other independent<br>sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Outcome 1         38,830         39,594         39,962         39,347         39,740   | Ordinary annual services             |             |         |         |         |          |
| Expenses not requiring appropriation<br>in the budget year         2,630         2,776         2,792         2,794         2,794           Revenues from other independent<br>sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Program 1.1         38,830         39,594         39,962         39,347         39,740           Outcome 1 totals by resource type            21,230         20,562         20,480           Revenue from Government<br>Ordinary annual services<br>(Appropriation Bill No. 1)         20,727         21,415         21,230         20,562         20,480           Payment from related entities         160         386         476         -         -           Expenses not requiring appropriation<br>in the budget year         2,630         2,776         2,792         2,794         2,794           Revenues from other independent<br>sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Outcome 1         38,830         39,594         39,962         39,347         39,740   | (Appropriation Bill No. 1)           | 20,727      | 21,415  | 21,230  | 20,562  | 20,480   |
| in the budget year       2,630       2,776       2,792       2,794       2,794         Revenues from other independent sources       15,313       15,017       15,464       15,991       16,466         Total expenses for Program 1.1       38,830       39,594       39,962       39,347       39,740         Outcome 1 totals by resource type       Revenue from Government       0rdinary annual services       20,727       21,415       21,230       20,562       20,480         Payment from related entities       160       386       476       -       -         Expenses not requiring appropriation in the budget year       2,630       2,776       2,792       2,794       2,794         Sources       15,313       15,017       15,464       15,991       16,466         Total expenses for Outcome 1       38,830       39,594       39,962       39,347       39,740   | Payment from related entities        | 160         | 386     | 476     | -       | -        |
| Revenues from other independent<br>sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Program 1.1         38,830         39,594         39,962         39,347         39,740           Outcome 1 totals by resource type         Expenses for Government<br>Ordinary annual services<br>(Appropriation Bill No. 1)         20,727         21,415         21,230         20,562         20,480           Payment from related entities         160         386         476         -         -           Expenses not requiring appropriation<br>in the budget year         2,630         2,776         2,792         2,794         2,794           Revenues from other independent<br>sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Outcome 1         38,830         39,594         39,962         39,347         39,740  | Expenses not requiring appropriation |             |         |         |         |          |
| sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Program 1.1         38,830         39,594         39,962         39,347         39,740           Outcome 1 totals by resource type         Expense for M Government         20,727         21,415         21,230         20,562         20,480           Ordinary annual services         160         386         476         -         -           Payment from related entities         160         386         476         -         -           Expenses not requiring appropriation in the budget year         2,630         2,776         2,792         2,794         2,794           Revenues from other independent sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Outcome 1         38,830         39,594         39,962         39,347         39,740   | in the budget year                   | 2,630       | 2,776   | 2,792   | 2,794   | 2,794    |
| Total expenses for Program 1.1         38,830         39,594         39,962         39,347         39,740           Outcome 1 totals by resource type  | Revenues from other independent      |             |         |         |         |          |
| Outcome 1 totals by resource typeRevenue from Government<br>Ordinary annual services<br>(Appropriation Bill No. 1)20,727<br>20,72721,415<br>21,230<br>20,56220,562<br>20,480Payment from related entities<br>Expenses not requiring appropriation<br>in the budget year<br>sources2,630<br>2,7762,792<br>2,7922,794<br>2,794Revenues from other independent<br>sources15,313<br>38,83015,017<br>39,59415,464<br>39,96215,991<br>39,34716,466<br>39,740   | sources                              | 15,313      | 15,017  | 15,464  | 15,991  | 16,466   |
| Revenue from Government<br>Ordinary annual services<br>(Appropriation Bill No. 1)       20,727       21,415       21,230       20,562       20,480         Payment from related entities       160       386       476       -       -         Expenses not requiring appropriation<br>in the budget year       2,630       2,776       2,792       2,794       2,794         Revenues from other independent<br>sources       15,313       15,017       15,464       15,991       16,466         Total expenses for Outcome 1       38,830       39,594       39,962       39,347       39,740  | Total expenses for Program 1.1       | 38,830      | 39,594  | 39,962  | 39,347  | 39,740   |
| Ordinary annual services       20,727       21,415       21,230       20,562       20,480         Payment from related entities       160       386       476       -       -         Expenses not requiring appropriation in the budget year       2,630       2,776       2,792       2,794       2,794         Revenues from other independent sources       15,313       15,017       15,464       15,991       16,466         Total expenses for Outcome 1       38,830       39,594       39,962       39,347       39,740   | Outcome 1 totals by resource type    |             |         |         |         |          |
| (Appropriation Bill No. 1)       20,727       21,415       21,230       20,562       20,480         Payment from related entities       160       386       476       -       -         Expenses not requiring appropriation in the budget year       2,630       2,776       2,792       2,794       2,794         Revenues from other independent sources       15,313       15,017       15,464       15,991       16,466         Total expenses for Outcome 1       38,830       39,594       39,962       39,347       39,740   | Revenue from Government              |             |         |         |         |          |
| Payment from related entities         160         386         476         -         -           Expenses not requiring appropriation<br>in the budget year         2,630         2,776         2,792         2,794         2,794           Revenues from other independent<br>sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Outcome 1         38,830         39,594         39,962         39,347         39,740   | Ordinary annual services             |             |         |         |         |          |
| Expenses not requiring appropriation<br>in the budget year         2,630         2,776         2,792         2,794         2,794           Revenues from other independent<br>sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Outcome 1         38,830         39,594         39,962         39,347         39,740   | (Appropriation Bill No. 1)           | 20,727      | 21,415  | 21,230  | 20,562  | 20,480   |
| in the budget year       2,630       2,776       2,792       2,794       2,794         Revenues from other independent sources       15,313       15,017       15,464       15,991       16,466         Total expenses for Outcome 1       38,830       39,594       39,962       39,347       39,740  | Payment from related entities        | 160         | 386     | 476     | -       | -        |
| Revenues from other independent<br>sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Outcome 1         38,830         39,594         39,962         39,347         39,740           2017–18         2018–19  | Expenses not requiring appropriation |             |         |         |         |          |
| sources         15,313         15,017         15,464         15,991         16,466           Total expenses for Outcome 1         38,830         39,594         39,962         39,347         39,740           2017–18         2018–19   | in the budget year                   | 2,630       | 2,776   | 2,792   | 2,794   | 2,794    |
| Total expenses for Outcome 1         38,830         39,594         39,962         39,347         39,740           2017-18         2018-19  | Revenues from other independent      |             |         |         |         |          |
| 2017-18 2018-19  | sources                              | 15,313      | 15,017  | 15,464  | 15,991  | 16,466   |
|  | Total expenses for Outcome 1         | 38,830      | 39,594  | 39,962  | 39,347  | 39,740   |
|  |                                      |             |         |         |         |          |
| Average staffing level (number)125125  |                                      | 2017–18     | 2018–19 |         |         |          |
|  | Average staffing level (number)      | 125         | 125     |         |         |          |

#### Table 2.1.1: Budgeted expenses for Outcome 1

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#### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

# Outcome 1—Increased knowledge, appreciation and enjoyment of Australia's maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events.

#### Program 1.1—Management of maritime heritage

#### Delivery

The ANMM's targets for 2018–19 are a variety of educational and entertaining programs, exhibitions and events focusing on Australia's maritime heritage and a digital outreach strategy.

| Performance infor | Performance information   |   |  |  |  |  |  |
|-------------------|---|---|--|--|--|--|--|
| Year              | Performance criteria  | Targets   |  |  |  |  |  |
| 2017–18           | Engage, educate and inspire—<br>continue to increase engagement with<br>national and international visitors | <b>Expected to meet criterion</b><br>1,189,724 number of visits to the<br>organisation. |  |  |  |  |  |
|                   | through innovative exhibitions and<br>programs that are accessed in a<br>variety of ways.                   | 717,751 number of visits to the organisation's website.                                 |  |  |  |  |  |
|                   |   | 55,000 people participating in public programs.   |  |  |  |  |  |
|                   |   | 75,000 students participating in<br>school programs.                                    |  |  |  |  |  |
|                   |   | 630 educational institutions<br>participating in organised school<br>learning programs. |  |  |  |  |  |
|                   |   | 90% of visitors who were satisfied or very satisfied with their visit.                  |  |  |  |  |  |
|                   |   | 90% of teachers reporting overall positive experience.                                  |  |  |  |  |  |
|                   |   | 95% of teachers reporting relevance to the classroom curriculum.                        |  |  |  |  |  |
|                   | Collect, share and digitise—continue  | Expected to meet criterion  |  |  |  |  |  |
|                   | to build and maintain a rich national collection for current and future                                     | 200 objects acquired (in the reporting period).   |  |  |  |  |  |
|                   | generations of Australians to enjoy and learn from.   | 500 objects accessioned (in the reporting period).                                      |  |  |  |  |  |
|                   |   | 21% of the total collection available to the public.                                    |  |  |  |  |  |
|                   |   | 65% of the total collection digitised.  |  |  |  |  |  |

| Australian National Maritime Museum | Budget Statements |
|-------------------------------------|-------------------|
|-------------------------------------|-------------------|

| Year               | Performance criteria   | Targets   |
|--------------------|--|---|
| 2018–19            | Engage, educate and inspire—<br>continue to increase engagement with   | 1,674,668 number of visits to the organisation.   |
|                    | national and international visitors<br>through innovative exhibitions and<br>programs that are accessed in a | 751,951 number of visits to the organisation's website.                                 |
|                    | variety of ways.   | 39,000 people participating in public programs.   |
|                    |  | 75,000 students participating in<br>school programs.                                    |
|                    |  | 630 educational institutions<br>participating in organised school<br>learning programs. |
|                    |  | 90% of visitors who were satisfied or very satisfied with their visit.                  |
|                    |  | 90% of teachers reporting overall positive experience.                                  |
|                    |  | 95% of teachers reporting relevance to the classroom curriculum.                        |
|                    | <b>Collect, share and digitise</b> —continue to build and maintain a rich national                           | 100 objects acquired (in the reporting period).   |
|                    | collection for current and future generations of Australians to enjoy  | 100 objects accessioned (in the reporting period).                                      |
|                    | and learn from.  | 69% of the total collection available to the public.                                    |
|                    |  | 61% of the total collection digitised.  |
| 2019–20 and beyond | Engage, educate and inspire—<br>continue to increase engagement with   | 1,758,401 number of visits to the organisation.   |
|                    | national and international visitors through innovative exhibitions and                                       | 827,146 number of visits to the organisation's website.                                 |
|                    | programs that are accessed in a variety of ways.   | 54,000 people participating in public programs.   |
|                    |  | 75,000 students participating in school programs.                                       |
|                    |  | 630 educational institutions<br>participating in organised school<br>learning programs. |
|                    |  | 90% of visitors who were satisfied or very satisfied with their visit.                  |
|                    |  | 90% of teachers reporting overall positive experience.                                  |
|                    |  | 95% of teachers reporting relevance to the classroom curriculum.                        |

| Performance information |  |   |  |  |  |  |  |
|-------------------------|--|---|--|--|--|--|--|
| Year                    | Performance criteria   | Targets   |  |  |  |  |  |
| 2019–20 and<br>beyond   | <b>Collect, share and digitise</b> —continue<br>to build and maintain a rich national<br>collection for current and future<br>generations of Australians to enjoy<br>and learn from.   | <ul> <li>100 objects acquired (in the reporting period).</li> <li>100 objects accessioned (in the reporting period).</li> <li>70% of the total collection available to the public.</li> <li>61% of the total collection digitised.</li> </ul> |  |  |  |  |  |
| Purpose                 | <ul> <li>The functions of the ANMM are prescribed by its enabling legislation, the <i>Australian National Maritime Museum Act 1990</i>, which requires the ANMM to:</li> <li>exhibit, or to make available for exhibition by others, in Australia or elsewhere, material included in the national maritime collection or maritime historical material that is otherwise in the possession of the Museum</li> <li>co-operate with other institutions (whether public or private) in the exhibiting, or in the making available for exhibition, of such material</li> <li>develop, preserve and maintain the national maritime collection in accordance with section 9</li> <li>disseminate information relating to Australian maritime history and information relating to the Museum and its functions</li> <li>conduct, arrange for and assist research into matters relating to Australian maritime history</li> <li>develop sponsorship, marketing and other commercial activities relating to the</li> </ul> |   |  |  |  |  |  |

# **SECTION 3: BUDGETED FINANCIAL STATEMENTS**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ANMM's finances for the 2018–19 budget year, including the impact of budget measures and resourcing on financial statements.

## 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

The budgeted financial statements include a new expenditure measure reflecting additional funding received by ANMM relating to the commemoration of the 250<sup>th</sup> anniversary of James Cook's first Pacific voyage.

The Comprehensive Income Statement shows a minor net surplus across the budget and forward estimates period, excluding heritage and cultural depreciation expenses that are not funded through revenue appropriations.

The Balance Sheet shows a net equity position of between \$258.9 million and \$261.1 million across the budget and forward estimates period, representing the surplus of assets over liabilities.

The ANMM received \$13.9 million in additional capital funding in 2017–18 from the Public Sector Modernisation Fund—Agency Sustainability measure to fund capital works. In 2018–19 \$6.1 million of that funding will be received and \$1.5 million in 2019–20 (\$6.3 million was received in 2017–18).

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## 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

#### Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| the period ended 30 Julie                          |           |          |          |           |          |
|--|-----------|----------|----------|-----------|----------|
|  | 2017–18   | 2018–19  | 2019–20  | 2020–21   | 2021–22  |
|  | Estimated | Budget   | Forward  | Forward   | Forward  |
|  | actual    | 0.000    | estimate | estimate  | estimate |
|  | \$'000    | \$'000   | \$'000   | \$'000    | \$'000   |
| EXPENSES   |           |          |          |           |          |
| Employee benefits                                  | 14,161    | 14,335   | 14,689   | 15,054    | 15,430   |
| Suppliers  | 14,712    | 15,270   | 15,264   | 14,269    | 14,286   |
| Grants   | 118       | 118      | 118      | 118       | 118      |
| Depreciation and amortisation                      | 9,839     | 9,871    | 9,891    | 9,906     | 9,906    |
| Total expenses                                     | 38,830    | 39,594   | 39,962   | 39,347    | 39,740   |
| LESS:  |           |          |          |           |          |
| OWN-SOURCE INCOME                                  |           |          |          |           |          |
| Own-source revenue                                 |           |          |          |           |          |
| Sale of goods and rendering of services            | 9,537     | 10,038   | 10,509   | 10,855    | 11,230   |
| Interest   | 727       | 450      | 450      | 450       | 450      |
| Other  | 5,209     | 4,915    | 4,981    | 4,686     | 4,786    |
| Total own-source revenue                           | 15,473    | 15,403   | 15,940   | 15,991    | 16,466   |
| Total own-source income                            | 15,473    | 15,403   | 15,940   | 15,991    | 16,466   |
| Net (cost of)/contribution by services             | (23,357)  | (24,191) | (24,022) | (23,356)  | (23,274) |
| Revenue from Government                            | 20,727    | 21,415   | 21,230   | 20,562    | 20,480   |
| Surplus/(deficit) attributable to the              | 20,121    | 21,410   | 21,200   | 20,002    | 20,400   |
| Australian Government                              | (2,630)   | (2,776)  | (2,792)  | (2,794)   | (2,794)  |
| Total comprehensive income/(loss)                  | (2,630)   | (2,776)  | (2,792)  | (2,794)   | (2,794)  |
| Total comprehensive income/(loss)                  | (_,000)   | (_,      | (_,: •_) | (_,: • :) | (=,:•:)  |
| attributable to the Australian                     |           |          |          |           |          |
| Government   | (2,630)   | (2,776)  | (2,792)  | (2,794)   | (2,794)  |
| Note: Impact of net cash appropriation             |           |          | • • •    |           |          |
| arrangements                                       |           |          |          |           |          |
| Total comprehensive income/(loss)                  |           |          |          |           |          |
| excluding depreciation/ amortisation               |           |          |          |           |          |
| expenses previously funded through                 |           |          |          |           |          |
| revenue appropriations                             | (97)      | 7        | 8        | 6         | 6        |
| less heritage and cultural depreciation            |           |          |          |           |          |
| expenses previously funded through                 | 0 500     | 0 700    | 0.000    | 0 000     |          |
| revenue appropriations <sup>(a)</sup>              | 2,533     | 2,783    | 2,800    | 2,800     | 2,800    |
| Total comprehensive income/(loss)—as               |           |          |          |           |          |
| per the Statement of comprehensive                 | (2 620)   | (2 776)  | (2 702)  | (2 704)   | (2 704)  |
| income<br>(a) From 2009-10, the Government replace | (2,630)   | (2,776)  | (2,792)  | (2,794)   | (2,794)  |

al (a) From 2009-10, the Government replaced bin in revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget (CDABs)) provided through Bill 2 equity appropriations. For information regarding CDAB, please refer to Table 3.5 Departmental Capital Budget Statement. Prepared on Australian Accounting Standards basis.

| l able 3.2: Budgeted depar    | tmental bala | ance sneet | (as at 30 Ju | ine)     |          |
|-------------------------------|--------------|------------|--------------|----------|----------|
|                               | 2017–18      | 2018–19    | 2019–20      | 2020–21  | 2021–22  |
|                               | Estimated    | Budget     | Forward      | Forward  | Forward  |
|                               | actual       |            | estimate     | estimate | estimate |
| -                             | \$'000       | \$'000     | \$'000       | \$'000   | \$'000   |
| ASSETS                        |              |            |              |          |          |
| Financial assets              |              |            |              |          |          |
| Cash and cash equivalents     | 16,133       | 13,362     | 11,771       | 11,337   | 10,738   |
| Trade and other receivables   | 1,196        | 1,196      | 1,196        | 1,196    | 1,196    |
| Total financial assets        | 17,329       | 14,558     | 12,967       | 12,533   | 11,934   |
| Non-financial assets          |              |            |              |          |          |
| Land and buildings            | 151,784      | 152,786    | 153,097      | 153,017  | 152,418  |
| Property, plant and equipment | 16,033       | 22,800     | 25,037       | 25,353   | 26,366   |
| Heritage and cultural assets  | 71,712       | 71,659     | 70,967       | 69,926   | 68,841   |
| Intangibles                   | 5,501        | 5,601      | 5,701        | 5,846    | 6,037    |
| Inventories                   | 253          | 253        | 253          | 253      | 253      |
| Prepayments                   | 593          | 593        | 593          | 593      | 593      |
| Total non-financial assets    | 245,876      | 253,692    | 255,648      | 254,988  | 254,508  |
| Total assets                  | 263,205      | 268,250    | 268,615      | 267,521  | 266,442  |
| LIABILITIES                   |              |            |              |          |          |
| Payables                      |              |            |              |          |          |
| Suppliers                     | 2,500        | 2,500      | 2,500        | 2,500    | 2,500    |
| Other payables                | 2,200        | 2,200      | 2,200        | 2,200    | 2,200    |
| Total payables                | 4,700        | 4,700      | 4,700        | 4,700    | 4,700    |
| Provisions                    | ŕ            | ,          | ,            | ,        | ,        |
| Employee provisions           | 2,800        | 2,800      | 2,800        | 2,800    | 2,800    |
| Total provisions              | 2,800        | 2,800      | 2,800        | 2,800    | 2,800    |
| Total liabilities             | 7,500        | 7,500      | 7,500        | 7,500    | 7,500    |
| Net assets                    | 255,705      | 260,750    | 261,115      | 260,021  | 258,942  |
| EQUITY                        |              |            |              | / -      | ,-       |
| Contributed equity            | 23,617       | 31,438     | 34,593       | 36,294   | 38,009   |
| Reserves                      | 180,016      | 180,016    | 180,016      | 180,016  | 180,016  |
| Retained surplus              |              |            | ,            | ,        |          |
| (accumulated deficit)         | 52,072       | 49,296     | 46,506       | 43,711   | 40,917   |
| Total equity                  | 255,705      | 260,750    | 261,115      | 260,021  | 258,942  |

| Table 3 2 <sup>.</sup> | Budgeted  | departmental | balance she  | et (as at 30 | .lune) |
|------------------------|-----------|--------------|--------------|--------------|--------|
|                        | Duuuucicu | acpartmentar | Duluitue Sil |              | ouner. |

Australian National Maritime Museum Budget Statements

|                                       | Retained | Asset       | Contributed | Total   |
|---------------------------------------|----------|-------------|-------------|---------|
|                                       | earnings | revaluation | equity/     | equity  |
|                                       | carnings | reserve     | capital     | equity  |
|                                       | \$'000   | \$'000      | \$'000      | \$'000  |
| Opening balance as at 1 July 2018     |          |             |             |         |
| Balance carried forward from previous |          |             |             |         |
| period                                | 52,072   | 180,016     | 23,617      | 255,705 |
| Adjusted opening balance              | 52,072   | 180,016     | 23,617      | 255,705 |
| Comprehensive income                  |          |             |             |         |
| Surplus/(deficit) for the period      | (2,776)  | -           | -           | (2,776) |
| Total comprehensive income            | (2,776)  | -           | -           | (2,776) |
| Transactions with owners              |          |             |             |         |
| Contributions by owners               |          |             |             |         |
| Equity injection—Appropriation        | -        | -           | 7,821       | 7,821   |
| Sub-total transactions with owners    | -        | -           | 7,821       | 7,821   |
| Estimated closing balance as at       |          |             |             | -       |
| 30 June 2019                          | 49,296   | 180,016     | 31,438      | 260,750 |
| Closing balance attributable to the   |          |             |             |         |
| Australian Government                 | 49,296   | 180,016     | 31,438      | 260,750 |

# Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

| so Julie)                         |           |              |          |          |          |
|-----------------------------------|-----------|--------------|----------|----------|----------|
|                                   | 2017–18   | 2018–19      | 2019–20  | 2020–21  | 2021–22  |
|                                   | Estimated | Budget       | Forward  | Forward  | Forward  |
|                                   | actual    | <b>MICOO</b> | estimate | estimate | estimate |
|                                   | \$'000    | \$'000       | \$'000   | \$'000   | \$'000   |
| OPERATING ACTIVITIES              |           |              |          |          |          |
| Cash received                     |           |              |          |          |          |
| Appropriations                    | 20,727    | 21,415       | 21,230   | 20,562   | 20,480   |
| Sale of goods and rendering of    |           |              |          |          |          |
| services                          | 9,923     | 10,038       | 10,509   | 10,855   | 11,230   |
| Interest                          | 733       | 450          | 450      | 450      | 450      |
| Net GST received                  | 1,700     | 1,700        | 1,700    | 1,700    | 1,700    |
| Other                             | 3,241     | 3,215        | 2,483    | 2,885    | 3,086    |
| Total cash received               | 36,324    | 36,818       | 36,372   | 36,452   | 36,946   |
| Cash used                         |           |              |          |          |          |
| Employees                         | 14,078    | 14,335       | 14,689   | 15,054   | 15,430   |
| Suppliers                         | 14,137    | 15,270       | 14,466   | 14,168   | 14,286   |
| Other                             | 118       | 118          | 118      | 118      | 118      |
| Total cash used                   | 28,333    | 29,723       | 29,273   | 29,340   | 29,834   |
| Net cash from/(used by) operating |           |              |          |          |          |
| activities                        | 7,991     | 7,095        | 7,099    | 7,112    | 7,112    |
| INVESTING ACTIVITIES              |           |              | ,        |          | ,        |
| Cash used                         |           |              |          |          |          |
| Purchase of property, plant and   |           |              |          |          |          |
| equipment and intangibles         | 16,030    | 17,687       | 11,845   | 9,247    | 9,426    |
| Total cash used                   | 16,030    | 17,687       | 11,845   | 9,247    | 9,426    |
| Net cash from/(used by) investing |           | ,            | .,       |          |          |
| activities                        | (16,030)  | (17,687)     | (11,845) | (9,247)  | (9,426   |
| FINANCING ACTIVITIES              |           |              |          |          |          |
| Cash received                     |           |              |          |          |          |
| Contributed equity                | 7,980     | 7,821        | 3,155    | 1,701    | 1,715    |
| Total cash received               | 7,980     | 7,821        | 3,155    | 1.701    | 1,71     |
| Net cash from/(used by) financing | 1,000     | 7,021        | 0,100    | 1,707    |          |
| activities                        | 7,980     | 7,821        | 3,155    | 1,701    | 1,715    |
| Net increase/(decrease) in cash   | .,        | .,•=:        | 0,100    | .,       | .,       |
| held                              | (59)      | (2,771)      | (1,591)  | (434)    | (599)    |
| Cash and cash equivalents at the  | (         | (=, 1)       | (-, 1)   |          |          |
| beginning of the reporting period | 16,192    | 16,133       | 13,362   | 11,771   | 11,337   |
|                                   |           |              | ,        |          |          |
| Cash and cash equivalents at the  |           |              |          |          |          |

# Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

Australian National Maritime Museum Budget Statements

| Table 3.5: Departmental capital  | budget sta | tement (fo | or the per | iod ended | d 30 June |
|--|------------|------------|------------|-----------|-----------|
|  | 2017–18    | 2018–19    | 2019–20    | 2020–21   | 2021–22   |
|  | Estimated  | Budget     | Forward    | Forward   | Forward   |
|  | actual     | -          | estimate   | estimate  | estimate  |
|  | \$'000     | \$'000     | \$'000     | \$'000    | \$'000    |
| NEW CAPITAL APPROPRIATIONS   |            |            |            |           |           |
| Equity injections—Bill 2   | 7,980      | 7,821      | 3,155      | 1,701     | 1,715     |
| Total new capital appropriations   | 7,980      | 7,821      | 3,155      | 1,701     | 1,715     |
| Provided for:  |            |            |            |           |           |
| Purchase of non-financial assets   | 7,980      | 7,821      | 3,155      | 1,701     | 1,715     |
| Total items  | 7,980      | 7,821      | 3,155      | 1,701     | 1,715     |
| PURCHASE OF NON-FINANCIAL<br>ASSETS  |            |            |            |           |           |
| Funded by capital appropriations <sup>(a)</sup><br>Funded internally from departmental | 7,980      | 7,821      | 3,155      | 1,701     | 1,715     |
| resources <sup>(b)</sup>   | 8,050      | 9,866      | 8,690      | 7,546     | 7,711     |
| TOTAL  | 16,030     | 17,687     | 11,845     | 9,247     | 9,426     |
| RECONCILIATION OF CASH USED<br>TO ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE            |            |            |            |           |           |
| Total purchases  | 16,030     | 17,687     | 11,845     | 9,247     | 9,426     |
| Total cash used to acquire assets  | 16,030     | 17,687     | 11,845     | 9,247     | 9,426     |

(a) Incudes both current Bill 2 and prior Act 2 appropriations.
 (b) Includes sources of funding from current Bill and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.
 Prepared on Australian Accounting Standards basis.

|   |        |           | <u> </u>  |          | /           |          |
|---|--------|-----------|-----------|----------|-------------|----------|
|   | Land   | Buildings | Other     | Heritage | Computer    | Total    |
|   | Edito  | Bananigo  | property, | and      | software    | i otai   |
|   |        |           | plant and | cultural | and         |          |
|   |        |           | equipment |          | intangibles |          |
|   | \$'000 | \$'000    | \$'000    | \$'000   | \$'000      | \$'000   |
| As at 1 July 2018   |        |           |           |          |             |          |
| Gross book value<br>Accumulated   | 52,380 | 111,284   | 45,797    | 83,210   | 14,920      | 307,591  |
| depreciation/amortisation   |        |           |           |          |             |          |
| and impairment  | -      | (11,880)  | (29,764)  | (11,498) | (9,419)     | (62,561) |
| Opening net book balance  | 52,380 | 99,404    | 16,033    | 71,712   | 5,501       | 245,030  |
| Capital asset additions<br>Estimated expenditure on<br>new or replacement assets<br>By purchase—appropriation |        |           |           |          |             |          |
| equity <sup>(a)</sup><br>By purchase—appropriation  | -      | -         | 5,800     | 2,021    | -           | 7,821    |
| ordinary annual services <sup>(b)</sup>   | -      | 4,157     | 3,500     | 709      | 1,500       | 9,866    |
| Total additions   | -      | 4,157     | 9,300     | 2,730    | 1,500       | 17,687   |
| Other movements<br>Depreciation/amortisation<br>expense   | -      | (3,155)   | (2,533)   | (2,783)  | (1,400)     | (9,871)  |
| Total other movements   | -      | (3,155)   | (2,533)   | (2,783)  | (1,400)     | (9,871)  |
| As at 30 June 2019  |        |           |           |          |             |          |
| Gross book value<br>Accumulated<br>depreciation/amortisation  | 52,380 | 115,441   | 55,097    | 85,940   | 16,420      | 325,278  |
| and impairment  | -      | (15,035)  | (32,297)  | (14,281) | (10,819)    | (72,432) |
| Closing net book balance  | 52,380 | 100,406   | 22,800    | 71,659   | 5,601       | 252,846  |

# Table 3.6: Statement of asset movements (Budget year 2018–19)

(a) 'Appropriation equity' refers to equity injections appropriations provided through Bill 2 2018–19, including CDABs.
(b) 'Appropriation ordinary annual services' refers to funding provided through Bill 1 2018–19 and cash

(b) 'Appropriation ordinary annual services' refers to funding provided through Bill 1 2018–19 and cash reserves for depreciation/amortisation expenses and other operational expenses.

# NATIONAL FILM AND SOUND ARCHIVE OF AUSTRALIA

# ENTITY RESOURCES AND PLANNED PERFORMANCE

# NATIONAL FILM AND SOUND ARCHIVE OF AUSTRALIA

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# **NATIONAL FILM AND SOUND ARCHIVE OF AUSTRALIA**

# **SECTION 1: ENTITY OVERVIEW AND RESOURCES**

### **1.1 STRATEGIC DIRECTION STATEMENT**

The legislative functions of the National Film and Sound Archive of Australia (NFSA) are outlined in the *National Film and Sound Archive of Australia Act 2008*. The NFSA is Australia's premier audiovisual archive and a place of engagement with Australian audiovisual production past and present.

The NFSA's mission is to collect and preserve Australian film, recorded sound, broadcast and new media, and their associated documents and artefacts, and to share the collection with audiences across Australia and overseas.

The NFSA exists to perform three vital functions:

- collect audiovisual works and associated documentation that reflect all aspects of Australian life and our diverse communities
- preserve the collection in accordance with international standards and working within our resources, to ensure permanent access
- share the collection so its stories form an ongoing part of the evolution of our culture.

#### **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to the NFSA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NFSA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses for Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NFSA resource statement—Budget estimates for 2018–19 as at Budget May 2018

|  | 2017–18   | 2018–19  |
|--|-----------|----------|
|  | estimated | estimate |
|  | actual    |          |
|  | \$'000    | \$'000   |
| Opening balance/cash reserves at 1 July            | 1,293     | 1,141    |
| Funds from Government                              |           |          |
| Annual appropriations—ordinary annual services (a) |           |          |
| Outcome 1  | 24,028    | 23,932   |
| Annual appropriations—other services (b)           |           |          |
| Equity injection                                   | 1,802     | 3,511    |
| Total annual appropriations                        | 25,830    | 27,443   |
| Amounts received from related entities             |           |          |
| Amounts from portfolio department                  | 280       | 521      |
| Amounts from other entities                        | 93        | -        |
| Total amounts received from related entities       | 373       | 521      |
| Total funds from Government                        | 26,203    | 27,964   |
| Funds from other sources                           |           |          |
| Sale of goods and services                         | 700       | 714      |
| Interest   | 467       | 367      |
| Royalties  | 195       | 195      |
| Other  | 237       | 242      |
| Total funds from other sources                     | 1,599     | 1,518    |
| Total net resourcing for NFSA                      | 29,095    | 30,623   |
|  | 001-10    |          |
|  | 2017–18   | 2018–19  |

Average staffing level (number)

(a) Appropriation Bill (No.1) 2018–19.

(b) Appropriation Bill (No.2) 2018–19.

The NFSA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to the NFSA and are considered "departmental" for all purposes.

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Please note: All figures shown above are GST exclusive—these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

#### **1.3 BUDGET MEASURES**

NFSA has no budget measures in the 2018-19 Budget.

# **SECTION 2: OUTCOMES AND PLANNED PERFORMANCE**

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

The NFSA's outcome is described below together with its related program. The following provides detailed information on expenses for the outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for the NFSA can be found at: www.nfsa.gov.au/about/corporate-information/publications/corporate-plan.

The most recent annual performance statement can be found at: <a href="http://www.nfsa.gov.au/about/corporate-information/publications/annual-reports">www.nfsa.gov.au/about/corporate-information/publications/annual-reports</a>.

## 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

# Outcome 1: Increased engagement with Australia's audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance.

#### Budgeted expenses for Outcome 1

This table shows how much the NFSA intends to spend (on an accrual basis) on achieving the outcome, broken down by Departmental funding sources.

| 2017–18                | 2018–19   | 2019–20   | 2020–21   | 2021–22  |
|------------------------|---|---|---|--|
| Estimated              | Budget  | Forward   | Forward   | Forward  |
| actual                 | -   | estimate  | estimate  | estimate   |
| \$'000                 | \$'000  | \$'000  | \$'000  | \$'000   |
| nare the natio         | nal audiovis  | ual collection  | on  |  |
|                        |   |   |   |  |
|                        |   |   |   |  |
| 24,028                 | 23,932  | 23,993  | 24,194  | 24,401   |
| 373                    | 521   | 550   | -   | -  |
|                        |   |   |   |  |
| 7,492                  | 7,715   | 7,905   | 8,590   | 8,785  |
|                        |   |   |   |  |
| 1,599                  | 1,518   | 1,537   | 1,557   | 1,577  |
| 33,492                 | 33,686  | 33,985  | 34,341  | 34,763   |
|                        |   |   |   |  |
|                        |   |   |   |  |
|                        |   |   |   |  |
| 24,028                 | 23,932  | 23,993  | 24,194  | 24,401   |
| 373                    | 521   | 550   | -   | _  |
|                        |   |   |   |  |
|                        | 021   | 000   |   |  |
| 7,492                  | 7,715   | 7,905   | 8,590   | 8,785  |
| 7,492                  |   |   | 8,590   | 8,785  |
| 7,492                  |   |   | 8,590<br>1,557  | 8,785  |
| , -                    | 7,715   | 7,905   |   |  |
| 1,599<br><b>33,492</b> | 7,715<br>1,518<br><b>33,686</b>   | 7,905<br>1,537  | 1,557   | 1,577  |
| 1,599                  | 7,715   | 7,905<br>1,537  | 1,557   | 1,577  |
|                        | 2017–18<br>Estimated<br>actual<br>\$'000<br>nare the natio<br>24,028<br>373<br>7,492<br>1,599<br>33,492<br>24,028 | Estimated actual<br>\$'000 \$'000<br>hare the national audiovis<br>24,028 23,932<br>373 521<br>7,492 7,715<br>1,599 1,518<br>33,492 33,686<br>24,028 23,932 | 2017–18         2018–19         2019–20           Estimated actual \$'000         Budget \$'000         Forward estimate \$'000           \$'000         \$'000         \$'000           nare the national audiovisual collection         23,932         23,993           373         521         550           7,492         7,715         7,905           1,599         1,518         1,537           33,492         33,686         33,985           24,028         23,932         23,993 | 2017-18         2018-19         2019-20         2020-21           Estimated actual \$'000         Budget \$'000         Forward estimate \$'000         Forward estimate \$'000           hare the national audiovisual collection         24,028         23,932         23,993         24,194           373         521         550         -           7,492         7,715         7,905         8,590           1,599         1,518         1,537         1,557           33,492         33,686         33,985         34,341 |

#### Table 2.1.1: Budgeted expenses for Outcome 1

#### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

Outcome 1: Increased engagement with Australia's audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance.

Program 1.1—Collect, preserve and share the national audiovisual collection

#### Delivery

The NFSA will continue to build and maintain a unique and comprehensive collection of Australian audiovisual material. The NFSA will store the collection in an environment that sustains long-term preservation and accessibility, and actively preserve material through both analogue copying and digitisation. The NFSA will facilitate access to the collection, nationally and internationally, online and through providing a variety of public programs that promote and enhance understanding, relevance, appreciation and interpretation of the collection.

| Performance i | nformation   |   |
|---------------|--|---|
| Year          | Performance criteria <sup>(a)</sup>  | Targets   |
| 2017–18       | Increase access to Australia's<br>national audiovisual collection for<br>enjoyment, study and cultural and<br>creative re-use        | Expected to meet criterion<br>13,500 people participating in public programs.<br>20,000 students participating in school<br>programs.<br>90% of teachers reporting overall positive<br>experience.<br>90% of teachers reporting relevance to the<br>classroom curriculum.                               |
|               | Develop, manage and preserve<br>the national audiovisual collection<br>to the highest curatorial standards                           | <b>Not expected to meet criterion</b> <sup>(b)</sup><br>75,000 visits to the organisation.<br>1,500,000 visits to the organisation's website.   |
|               |  | Expected to meet criterion<br>60,000 acquisitions made in the reporting<br>period.<br>100,000 items accessioned in the reporting<br>period.<br>230 years average collection lifespan.   |
|               | Provide leadership to advance<br>the digitisation and discoverability<br>of Australia's digital audiovisual<br>collections.          | Expected to meet criterion<br>8,000 titles preserved and made accessible.<br>Not expected to meet criterion <sup>(c)</sup><br>10% of total collection digitised.  |
|               | Celebrate and showcase the<br>stories of Australia's Indigenous<br>Peoples through the media of<br>recorded sound, film and digital. | <b>Expected to meet criterion</b><br>Four dedicated Indigenous program elements<br>delivered in the reporting period.   |
| 2018–19       | Digitise the National Audiovisual<br>Collection  | Digitise the national audiovisual collection so<br>that it is digitally preserved and accessible.<br>10,000 audiovisual collection items digitised in<br>reporting period.<br>Implement the NFSA Digitisation Strategy,<br>which commits to prioritising digitisation as a<br>core program of activity. |

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|---|
|---|

| Year                    | Performance criteria   | Targets  |  |
|-------------------------|--|--|--|
| 2018–19 continued       | Position the NFSA as the National<br>Centre for Excellence in Audiovisual<br>Heritage            | Build the NFSA's profile and<br>reputation as a thought leader in the<br>field of audiovisual archiving. 200<br>participants in the Digital Directions<br>conference.  |  |
|                         |  | Partner with the tertiary sector, industry collecting institutions and government to build our impact and output.  |  |
|                         |  | 8 partnerships.  |  |
|                         | Build our National Profile   | Establish a strong program of NFSA-<br>branded events, providing strong links<br>to the national audiovisual collection.<br>15,000 people participating in events.   |  |
|                         |  | Revitalise the NFSA's program of high profile temporary exhibitions. 15,000 exhibition visitors.   |  |
|                         |  | Build our digital profile and online engagement activities.  |  |
|                         |  | 1 million YouTube views.   |  |
|                         |  | 10 million Facebook users (daily reach   |  |
|                         | Collect, preserve and share<br>Multimedia and New Media  | 1 million visits to the website<br>Update our Collection Policy to<br>encompass multimedia and new<br>media.<br>Work with our GLAM partners<br>across Australia to ensure a<br>nationally coordinated approach to<br>collecting multimedia and new<br>media. |  |
|                         |  | Establish the NFSA as an archive of multimedia and new media content, along with more traditional formats for audiovisual content. 60,000 acquisition in the reporting period.   |  |
|                         | Redefine our physical presence   | Develop a business case for a new facility for the NFSA.   |  |
| 2019–20 and<br>beyond   | As per 2018–19   | As per 2018–19   |  |
| Purposes <sup>(d)</sup> | collection.<br>The NFSA plans to deliver on this purp<br>priorities (listed above as performance | criteria for 2018–19) in order to future ia. For further information, please see the   |  |

(a) New or modified performance criteria that reflect new or materially changed programs are shown in italics.
(b) Not expected to meet criterion due to the Australian Mediatheque closure and website redevelopment and legacy website deficiencies.

(c) Not expected to meet criterion due to transition to full-scale digital preservation workflows
 (d) Refers to updated purposes that will be reflected in the 2018–19 Corporate Plan.

# **SECTION 3: BUDGETED FINANCIAL STATEMENTS**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NFSA finances for the 2018–19 budget year, including the impact of budget measures and resourcing on financial statements.

## 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

#### **Comprehensive income statement**

Total income in 2018–19 is expected to be \$29.8 million, which includes \$24.4 million of revenue from Government, \$1.5 million of own source revenue and \$3.9 million of collection gains. This is comparable to the 2017–18 estimate.

Total expenses for 2018–19 are estimated to be \$33.7 million, which is an increase of \$0.2 million from the 2017–18 estimate. Employee benefits and supplier expenses are budgeted to increase by \$0.3 million and \$0.1 million respectively. This is offset by a decrease in depreciation expense.

#### Budgeted departmental balance sheet

The NFSA's net assets are budgeted to be \$294.8 million at 30 June 2019. This comprises mainly of the NFSA's heritage and cultural collection. This is independently valued on a regular basis. Depreciation is also incurred on the collection and is determined based on estimated useful lives.

An equity injection of \$3.5 million will be received in 2018–19 for investment in the collection and property, plant and equipment.

National Film and Sound Archive of Australia Budget Statements

## 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

# Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

|  | 2017–18   | 0010 10  |          |          |          |
|--|-----------|----------|----------|----------|----------|
|  | 2017-10   | 2018–19  | 2019–20  | 2020–21  | 2021–22  |
|  | Estimated | Budget   | Forward  | Forward  | Forward  |
|  | actual    |          | estimate | estimate | estimate |
| _  | \$'000    | \$'000   | \$'000   | \$'000   | \$'000   |
| EXPENSES   |           |          |          |          |          |
| Employee benefits  | 16,396    | 16,716   | 17,042   | 17,375   | 17,737   |
| Suppliers  | 7,710     | 7,842    | 7,977    | 8,114    | 8,254    |
| Depreciation and amortisation  | 9,386     | 9,128    | 8,966    | 8,852    | 8,772    |
| Total expenses   | 33,492    | 33,686   | 33,985   | 34,341   | 34,763   |
| LESS:  |           |          |          |          |          |
| OWN-SOURCE INCOME  |           |          |          |          |          |
| Own-source revenue   |           |          |          |          |          |
| Sale of goods and rendering of services                                  | 700       | 714      | 728      | 743      | 758      |
| Interest   | 467       | 367      | 367      | 367      | 367      |
| Royalties  | 195       | 195      | 195      | 195      | 195      |
| Other  | 610       | 763      | 797      | 252      | 257      |
| Total own-source revenue   | 1,972     | 2,039    | 2,087    | 1,557    | 1,577    |
| Gains  | ,         | ,        | ,        | ,        |          |
| Other  | 3,870     | 3,870    | 3,870    | 3,870    | 3,870    |
| Total gains  | 3,870     | 3,870    | 3,870    | 3,870    | 3,870    |
| Total own-source income  | 5,842     | 5,909    | 5,957    | 5,427    | 5,447    |
| Net cost of services   | (27,650)  | (27,777) | (28,028) | (28,914) | (29,292) |
| Revenue from Government  | 24,028    | 23,932   | 23,993   | 24,194   | 24,401   |
| Surplus/(deficit) attributable to the                                    | 1         | - ,      | - /      | , -      | , -      |
| Australian Government  | (3,622)   | (3,845)  | (4,035)  | (4,720)  | (4,915)  |
| Total comprehensive income/(loss)  | (3,622)   | (3,845)  | (4,035)  | (4,720)  | (4,915)  |
| Total comprehensive income/(loss)  |           |          |          |          |          |
| attributable to the Australian   |           |          |          |          |          |
| Government   | (3,622)   | (3,845)  | (4,035)  | (4,720)  | (4,915)  |
| Note: Impact of net cash appropriation                                   |           |          |          |          |          |
| arrangements   |           |          |          |          |          |
| Total comprehensive income/(loss)<br>excluding depreciation/amortisation |           |          |          |          |          |
| expenses previously funded through                                       |           |          |          |          |          |
| revenue appropriations   | 2,073     | 1,850    | 1,660    | 975      | 780      |
| less heritage and cultural depreciation                                  | 2,070     | 1,000    | 1,000    | 0.0      | , 50     |
| expenses previously funded through                                       |           |          |          |          |          |
| revenue appropriations <sup>(a)</sup>                                    | 5,695     | 5,695    | 5,695    | 5,695    | 5,695    |
| Total comprehensive income/(loss)—as                                     |           | ,        |          |          |          |
| per the Statement of comprehensive                                       |           |          |          |          |          |
| income   | (3,622)   | (3,845)  | (4,035)  | (4,720)  | (4,915)  |

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget (CDABs)) provided through Bill 2 equity appropriations. For information regarding CDAB, please refer to Table 3.5 Departmental Capital Budget Statement.

| Estimated<br>actual         Budget<br>s'000         Forward<br>estimate<br>s'000         Forward<br>estimate<br>s'000         Forward<br>estimate<br>s'000           ASSETS         \$'000         \$'000         \$'000         \$'000         \$'000           Asserts         5'000         \$'000         \$'000         \$'000         \$'000           Cash and cash equivalents         1,141         1,348         1,699         1,251         528           Trade and other receivables         186         186         186         186         186           Other investments         6,000         4,000         3,000         2,000         1,000           Total financial assets         7,327         5,534         4,885         3,437         1,714           Non-financial assets         7,327         5,634         4,885         3,0853         29,438           Property, plant and equipment         6,814         7,544         6,758         5,792         4,826           Intangibles         1,348         1,006         826         760         774           Inventories         583         583         583         583         292,775         288,678           LIABILITIES         292,741         294,200         291,798         289,338  | Table 3.2. Budgeled depart    | mental Dala | ince sneet | las al su ju |         |          |
|---|-------------------------------|-------------|------------|--------------|---------|----------|
| actual<br>\$'000         actual<br>\$'000         estimate<br>\$'000         estimate<br>\$'000         estimate<br>\$'000           ASSETS<br>Financial assets         1,141         1,348         1,699         1,251         528           Cash and cash equivalents         1,141         1,348         1,869         1,86         186  |                               | 2017–18     | 2018–19    |              | 2020–21 | 2021–22  |
| \$'000         \$'000 <th< td=""><td></td><td></td><td>Budget</td><td></td><td></td><td></td></th<> |                               |             | Budget     |              |         |          |
| ASSETS         Financial assets           Cash and cash equivalents         1,141         1,348         1,699         1,251         528           Trade and other receivables         186<  |                               |             |            |              |         |          |
| Financial assets         Image: Cash and cash equivalents         1,141         1,348         1,699         1,251         528           Trade and other receivables         186         183         1900         1,000         1,000         1,000         1,141         1,141         141         141         141         186         183         158         158         158         158         158         158         158         158         158         158         158         158  |                               | \$'000      | \$'000     | \$'000       | \$'000  | \$'000   |
| Cash and cash equivalents         1,141         1,348         1,699         1,251         528           Trade and other receivables         186         186         186         186         186         186         186           Other investments         6,000         4,000         3,000         2,000         1,000           Total financial assets         7,327         5,534         4,885         3,437         1,714           Non-financial assets         7,327         5,534         4,885         3,437         1,714           Non-financial assets         7,327         5,534         4,885         3,437         1,714           Non-financial assets         250,867         250,846         250,833         29,438           Property, plant and equipment         6,814         7,544         6,758         5,792         4,826           Intangibles         1,348         1,006         826         760         776           Inventories         583         583         583         583         583         583           Prepayments         76         76         76         76         76         76           Other non-financial assets         292,741         294,200         291,798   |                               |             |            |              |         |          |
| Trade and other receivables         186 <th111< <="" td=""><td></td><td></td><td></td><td></td><td></td><td></td></th111<>  |                               |             |            |              |         |          |
| Other investments         6,000         4,000         3,000         2,000         1,000           Total financial assets         7,327         5,534         4,885         3,437         1,714           Non-financial assets         32,590         33,683         32,268         30,853         29,438           Property, plant and equipment         6,814         7,544         6,758         5,792         4,826           Inangibles         1,348         1,006         826         760         774           Inventories         583   | •                             | ,           | <i>'</i>   | ,            | , -     |          |
| Total financial assets         7,327         5,534         4,885         3,437         1,714           Non-financial assets         25,534         4,885         3,437         1,714           Land and buildings         32,590         33,683         32,268         30,853         29,438           Property, plant and equipment         6,814         7,544         6,758         5,792         4,826           Heritage and cultural assets         250,889         250,867         250,846         250,833         250,826           Intangibles         1,348         1,006         826         760         774           Inventories         583         583         583         583         583         583           Prepayments         76         76         76         76         76         76           Total assets         292,741         294,200         291,798         289,338         286,964           LIABILITIES         300,068         299,734         296,683         292,775         288,678           LIABILITIES         948         948         948         948         948         948           Other payables         158         158         158         158         158   |                               | 186         | 186        | 186          | 186     | 186      |
| Non-financial assets         Jun  | Other investments             | 6,000       | 4,000      | 3,000        | 2,000   | 1,000    |
| Land and buildings         32,590         33,683         32,268         30,853         29,438           Property, plant and equipment         6,814         7,544         6,758         5,792         4,826           Heritage and cultural assets         250,889         250,867         250,846         250,833         250,826           Intangibles         1,348         1,006         826         760         774           Inventories         583         583         583         583         583           Prepayments         76         76         76         76         76           Other non-financial assets         292,741         294,200         291,798         289,338         286,964           Total assets         292,741         294,200         291,798         289,338         286,964           Total assets         300,068         299,734         296,683         292,775         288,678           LIABILITIES         948         948         948         948         948         948           Other payables         1,58         158         158         158         158         158           Total payables         1,106         1,106         1,106         1,106         1,106 </td <td>Total financial assets</td> <td>7,327</td> <td>5,534</td> <td>4,885</td> <td>3,437</td> <td>1,714</td>   | Total financial assets        | 7,327       | 5,534      | 4,885        | 3,437   | 1,714    |
| Property, plant and equipment<br>Heritage and cultural assets         6,814         7,544         6,758         5,792         4,826           Heritage and cultural assets         250,889         250,867         250,846         250,833         250,826           Intangibles         1,348         1,006         826         760         774           Inventories         583         286,964         706         76         76         76         76         76         75         288,678         LIABILITIES         292,775         288,678         11401         1410         1410  | Non-financial assets          |             |            |              |         |          |
| Heritage and cultural assets         250,889         250,867         250,846         250,833         250,826           Intangibles         1,348         1,006         826         760         774           Inventories         583         583         583         583         583         583           Prepayments         76         76         76         76         76         76           Other non-financial assets         441         441         441         441         441         441           Total non-financial assets         292,741         294,200         291,798         289,338         286,964           Total assets         300,068         299,734         296,683         292,775         288,678           LIABILITIES         300,068         299,734         296,683         292,775         288,678           Suppliers         948         948         948         948         948         948           Other payables         1,106         1,106         1,106         1,106         1,106           Provisions         198         198         198         198         198           Total payables         198         198         198         198         198<   | Land and buildings            | 32,590      | 33,683     | 32,268       | 30,853  | 29,438   |
| Intangibles         1,348         1,006         826         760         774           Inventories         583         286,964         766         76         76         75         288,678         LIABILITIES         293,734         296,683         292,775         288,678         158         158         158         158         15   | Property, plant and equipment | 6,814       | 7,544      | 6,758        | 5,792   | 4,826    |
| Inventories         583         583         583         583         583         583           Prepayments         76         76         76         76         76         76           Other non-financial assets         441         441         441         441         441           Total non-financial assets         292,741         294,200         291,798         289,338         286,964           Total assets         300,068         299,734         296,683         292,775         288,678           LIABILITIES         300,068         299,734         296,683         292,775         288,678           LIABILITIES         948         948         948         948         948         948           Other payables         158         158         158         158         158         158           Total payables         1,106         1,106         1,106         1,106         1,106         1,106           Provisions         3,669         3,669         3,669         3,669         3,669         3,669           Other provisions         198         198         198         198         198         198           Total provisions         3,867         3,867   | Heritage and cultural assets  | 250,889     | 250,867    | 250,846      | 250,833 | 250,826  |
| Prepayments         76   | Intangibles                   | 1,348       | 1,006      | 826          | 760     | 774      |
| Other non-financial assets         441         441         441         441         441           Total non-financial assets         292,741         294,200         291,798         289,338         286,964           Total assets         300,068         299,734         296,683         292,775         288,678           LIABILITIES         948         948         948         948         948         948           Payables         158         158         158         158         158         158           Total payables         1,106         1,106         1,106         1,106         1,106           Provisions         3,669         3,669         3,669         3,669         3,669           Other provisions         198         198         198         198         198           Total provisions         3,867         3,867         3,867         3,867         3,867           Total liabilities         4,973         4,973         4,973         4,973         4,973         4,973           Net assets         295,095         294,761         291,710         287,802         283,705           EQUITY         219,372         222,883         223,867         224,679         225,49  | Inventories                   | 583         | 583        | 583          | 583     | 583      |
| Total non-financial assets         292,741         294,200         291,798         289,338         286,964           Total assets         300,068         299,734         296,683         292,775         288,678           LIABILITIES         Payables         948         948         948         948         948         948           Other payables         158         158         158         158         158         158           Total payables         1,106         1,106         1,106         1,106         1,106         1,106           Provisions         3,669         3,669         3,669         3,669         3,669         3,669           Other provisions         198         198         198         198         198         198           Total provisions         3,867         3,867         3,867         3,867         3,867         3,867           Total liabilities         4,973         4,973         4,973         4,973         4,973           Net assets         295,095         294,761         291,710         287,802         283,705           EQUITY         Contributed equity         219,372         222,883         223,867         224,679         225,496  | Prepayments                   | 76          | 76         | 76           | 76      | 76       |
| Total assets         300,068         299,734         296,683         292,775         288,678           LIABILITIES         Payables         948   | Other non-financial assets    | 441         | 441        | 441          | 441     | 441      |
| LIABILITIES         Designer  | Total non-financial assets    | 292,741     | 294,200    | 291,798      | 289,338 | 286,964  |
| Payables         948         158         15   | Total assets                  | 300,068     | 299,734    | 296,683      | 292,775 | 288,678  |
| Suppliers         948         158         1   | LIABILITIES                   |             |            |              |         |          |
| Other payables         158         158         158         158         158         158         158           Total payables         1,106 <th< td=""><td>Payables</td><td></td><td></td><td></td><td></td><td></td></th<>   | Payables                      |             |            |              |         |          |
| Total payables         1,106  | Suppliers                     | 948         | 948        | 948          | 948     | 948      |
| Provisions         3,669         198         193         193         193         193         193         193         193         193 </td <td>Other payables</td> <td>158</td> <td>158</td> <td>158</td> <td>158</td> <td>158</td>  | Other payables                | 158         | 158        | 158          | 158     | 158      |
| Employee provisions         3,669         3,669         3,669         3,669         3,669         3,669         3,669         3,669         3,669         3,669         3,669         3,669         3,669         3,669         3,669         198         193         193         193         193   | Total payables                | 1,106       | 1,106      | 1,106        | 1,106   | 1,106    |
| Other provisions         198  | Provisions                    |             |            |              |         |          |
| Other provisions         198         198         198         198         198         198         198           Total provisions         3,867   | Employee provisions           | 3,669       | 3,669      | 3,669        | 3,669   | 3,669    |
| Total liabilities         4,973   | Other provisions              |             |            |              | -       |          |
| Total liabilities         4,973   | Total provisions              | 3.867       | 3.867      | 3.867        | 3.867   | 3.867    |
| Net assets         295,095         294,761         291,710         287,802         283,705           EQUITY         Contributed equity         219,372         222,883         223,867         224,679         225,496           Reserves         68,556         68,556         68,556         68,556         68,556         68,556           Retained surplus (accumulated deficit)         7,167         3,322         (713)         (5,433)         (10,348)   | Total liabilities             |             | ,          | ,            |         | ·        |
| EQUITY         219,372         222,883         223,867         224,679         225,496           Reserves         68,556         68,55   | Net assets                    | 295.095     | 294,761    | 291,710      | 287,802 | 283,705  |
| Contributed equity         219,372         222,883         223,867         224,679         225,496           Reserves         68,556   | EQUITY                        | ,           |            |              |         |          |
| Reserves         68,556         68,55   |                               | 219.372     | 222,883    | 223.867      | 224.679 | 225,496  |
| Retained surplus (accumulated deficit)         7,167         3,322         (713)         (5,433)         (10,348)   | 1,5                           |             | ,          | ,            | ,       | ,        |
| deficit) 7,167 3,322 (713) (5,433) (10,348)   |                               | 00,000      | 00,000     | 00,000       | 00,000  | 00,000   |
|   | • •                           | 7,167       | 3,322      | (713)        | (5,433) | (10,348) |
|   | ,                             | 295,095     | · · · ·    |              |         |          |

#### Table 3.2: Budgeted departmental balance sheet (as at 30 June)

# National Film and Sound Archive of Australia Budget Statements

|  | Retained | Asset       | Contributed | Total   |
|--|----------|-------------|-------------|---------|
|  | earnings | revaluation | equity/     | equity  |
|  |          | reserve     | capital     |         |
| -  | \$'000   | \$'000      | \$'000      | \$'000  |
| Opening balance as at 1 July 2018              |          |             |             |         |
| Balance carried forward from previous period   | 7,167    | 68,556      | 219,372     | 295,095 |
| Adjusted opening balance                       | 7,167    | 68,556      | 219,372     | 295,095 |
| Comprehensive income                           |          |             |             |         |
| Deficit for the period                         | (3,845)  | -           | -           | (3,845) |
| Total comprehensive income                     | (3,845)  | -           | -           | (3,845) |
| Contributions by owners                        |          |             |             |         |
| Equity injection—Appropriation                 | -        | -           | 3,511       | 3,511   |
| Sub-total transactions with owners             | -        | -           | 3,511       | 3,511   |
| Estimated closing balance as at 30 June 2019   | 3,322    | 68,556      | 222,883     | 294,761 |
| Closing balance attributable to the Australian |          |             | ·           |         |
| Government                                     | 3,322    | 68,556      | 222,883     | 294,761 |

# Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

| su June)   |                       |         |                |          |          |
|--|-----------------------|---------|----------------|----------|----------|
|  | 2017–18               | 2018–19 | 2019–20        | 2020–21  | 2021–22  |
|  | Estimated             | Budget  | Forward        | Forward  | Forward  |
|  | actual                |         | estimate       | estimate | estimate |
|  | \$'000                | \$'000  | \$'000         | \$'000   | \$'000   |
| OPERATING ACTIVITIES   |                       |         |                |          |          |
| Cash received  |                       |         |                |          |          |
| Appropriations   | 24,028                | 23,932  | 23,993         | 24,194   | 24,401   |
| Receipts from Government                                     | 373                   | 521     | 550            | -        | -        |
| Sale of goods and rendering of                               |                       |         |                |          |          |
| services   | 776                   | 786     | 803            | 817      | 834      |
| Interest   | 467                   | 367     | 367            | 367      | 367      |
| Royalties  | 215                   | 215     | 215            | 215      | 215      |
| Net GST received   | 769                   | 784     | 798            | 811      | 825      |
| Other  | 236                   | 242     | 247            | 251      | 256      |
| Total cash received  | 26,864                | 26,847  | 26,973         | 26,655   | 26,874   |
| Cash used  |                       | ,       | ,              | ,        | ,        |
| Employees  | 16,403                | 16,716  | 17,042         | 17,375   | 17,713   |
| Suppliers  | 8,232                 | 8,627   | 8,777          | 8,925    | 9,079    |
| Net GST Paid   | 90                    | 91      | 93             | 93       | 95       |
| Total cash used  | 24,635                | 25,343  | 25,819         | 26,300   | 26,792   |
| Net cash from operating activities                           | 2,142                 | 1,413   | 1,061          | 262      | (13)     |
| INVESTING ACTIVITIES   | 2,142                 | 1,410   | 1,001          | 202      | (10)     |
| Cash received  |                       |         |                |          |          |
| Investments  |                       | 2,000   | 1,000          | 1,000    | 1,000    |
| Total cash received  |                       | 2,000   | 1,000<br>1,000 | 1,000    | 1,000    |
| Cash used  |                       | 2,000   | 1,000          | 1,000    | 1,000    |
|  |                       |         |                |          |          |
| Purchase of property, plant and<br>equipment and intangibles | 4,096                 | 6,717   | 2,694          | 2,522    | 2,528    |
| Total cash used  | 4,090<br><b>4.096</b> | 6,717   | 2,094          | 2,522    | 2,528    |
|  | 4,090                 | 0,717   | 2,094          | 2,522    | 2,520    |
| Net cash from/(used by) investing activities                 | (4,096)               | (4,717) | (1,694)        | (1,522)  | (1,528)  |
| FINANCING ACTIVITIES   | (4,090)               | (4,717) | (1,094)        | (1,522)  | (1,520)  |
| Cash received  |                       |         |                |          |          |
|  | 4 000                 | 0 544   | 004            | 040      | 040      |
| Contributed equity   | 1,802                 | 3,511   | 984            | 812      | 818      |
| Total cash received  | 1,802                 | 3,511   | 984            | 812      | 818      |
| Net cash from/(used by) financing                            | 4 000                 | 0.544   | 004            | 040      | 040      |
| activities   | 1,802                 | 3,511   | 984            | 812      | 818      |
| Net increase/(decrease) in cash<br>held                      | (152)                 | 207     | 254            | (440)    | (722)    |
| Cash and cash equivalents at the                             | (152)                 | 207     | 351            | (448)    | (723)    |
| beginning of the reporting period                            | 1,293                 | 1,141   | 1,348          | 1,699    | 1,251    |
| Cash and cash equivalents at the                             | 1,295                 | 1,141   | 1,040          | 1,039    | 1,201    |
| end of the reporting period                                  | 1,141                 | 1,348   | 1,699          | 1,251    | 528      |
| ena el ale leporting period                                  | 1,141                 | 1,040   | 1,000          | 1,201    | 520      |

# Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

National Film and Sound Archive of Australia Budget Statements

| i able 3.5: Departmental capital   | budget sta | tement (f | or the per | ioa endec | 1 30 June) |
|--|------------|-----------|------------|-----------|------------|
|  | 2017–18    | 2018–19   | 2019–20    | 2020–21   | 2021–22    |
|  | Estimated  | Budget    | Forward    | Forward   | Forward    |
|  | actual     |           | estimate   | estimate  | estimate   |
|  | \$'000     | \$'000    | \$'000     | \$'000    | \$'000     |
| NEW CAPITAL APPROPRIATIONS   |            |           |            |           |            |
| Equity injections—Bill 2   | 1,802      | 3,511     | 984        | 812       | 818        |
| Total new capital appropriations   | 1,802      | 3,511     | 984        | 812       | 818        |
| Provided for:  |            |           |            |           |            |
| Purchase of non-financial assets   | 1,802      | 3,511     | 984        | 812       | 818        |
| Total items  | 1,802      | 3,511     | 984        | 812       | 818        |
| PURCHASE OF NON-FINANCIAL<br>ASSETS  |            |           |            |           |            |
| Funded by capital appropriations <sup>(a)</sup><br>Funded internally from departmental | 806        | 4,507     | 984        | 812       | 818        |
| resources <sup>(b)</sup>   | 7,160      | 6,080     | 5,580      | 5,580     | 5,580      |
| TOTAL  | 7,966      | 10,587    | 6,564      | 6,392     | 6,397      |
| RECONCILIATION OF CASH USED<br>TO ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE            |            |           |            |           |            |
| Total purchases  | 7,966      | 10,587    | 6,564      | 6,392     | 6,398      |
| less gifted assets   | (3,870)    | (3,870)   | (3,870)    | (3,870)   | (3,870)    |
| Total cash used to acquire assets  | 4,096      | 6,717     | 2,694      | 2,522     | 2,528      |

## Table 3.5: Departmental capital budget statement (for the period ended 30 June)

(a) Incudes both current Bill 2 and prior Act 2 appropriations.
 (b) Includes sources of funding from current Bill and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.
 Prepared on Australian Accounting Standards basis.

| able 3.6: Statement of asset r          | Laved  | Destlations | Other         | Heritage | Computer      | <b>T</b> -4- |
|---|--------|-------------|---------------|----------|---------------|--------------|
|   | Land   | Buildings   | property,     | and      | software      | Tota         |
|   |        |             | plant and     | cultural | and           |              |
|   |        |             | equipment     | Cultural | intangibles   |              |
|   | \$'000 | \$'000      | s'000         | \$'000   | \$'000        | \$'000       |
| As at 1 July 2018                       |        |             | <b>\$ 600</b> | φ 000    | <b>\$ 660</b> |              |
| Gross book value                        | 6,050  | 29,763      | 9.871         | 261.887  | 4.832         | 312,403      |
| Accumulated depreciation/               | 0,000  | 20,100      | 0,011         | 201,007  | 1,002         | 012,10       |
| amortisation and impairment             | -      | (3,223)     | (3,057)       | (10,998) | (3,484)       | (20,762      |
| Dpening net book balance                | 6,050  | 26,540      | 6,814         | 250,889  | 1,348         | 291,64       |
| Capital asset additions                 |        |             | •             |          |               |              |
| Estimated expenditure on new            |        |             |               |          |               |              |
| or replacement assets                   |        |             |               |          |               |              |
| By purchase—appropriation               |        |             |               |          |               |              |
| equity <sup>(a)</sup>                   | -      | 2,708       | 996           | 803      | -             | 4,50         |
| By purchase—appropriation               |        |             |               |          |               |              |
| ordinary annual services <sup>(b)</sup> | -      | -           | 1,000         | 1,000    | 210           | 2,21         |
| Assets received as gifts/donations      | -      | -           | -             | 3,870    | -             | 3,87         |
| Total additions                         | -      | 2,708       | 1,996         | 5,673    | 210           | 10,58        |
| Other movements                         |        |             |               |          |               |              |
| Depreciation/amortisation expense       | -      | (1,615)     | (1,266)       | (5,695)  | (552)         | (9,128       |
| Total other movements                   | -      | (1,615)     | (1,266)       | (5,695)  | (552)         | (9,128       |
| As at 30 June 2019                      |        |             |               |          |               |              |
| Gross book value                        | 6,050  | 32,471      | 11,867        | 267,560  | 5,042         | 322,99       |
| Accumulated depreciation/               |        |             |               |          |               |              |
| amortisation and impairment             | -      | (4,838)     | (4,323)       | (16,693) | (4,036)       | (29,890      |
| Closing net book balance                | 6,050  | 27,633      | 7,544         | 250,867  | 1,006         | 293,10       |

| Table 3.6: Statement of as | sset movements | (Budget v | (ear 2018–19) |
|----------------------------|----------------|-----------|---------------|
|                            |                |           |               |

| Estimated operating expenditure in income statement for heritage and cultural assets | \$'000 |
|--|--------|
| Operations and Maintenance   | 3,070  |
| Preservation and Conservation  | 5,845  |
| Total operating expenditure on heritage and cultural assets                          | 8,915  |
|  |        |

(a) 'Appropriation equity' refers to equity injections appropriations provided through Bill 2 2018–19, including CDABs.
 (b) 'Appropriation ordinary annual services' refers to funding provided through Bill 1 2018–19 for depreciation/amortisation expenses and other operational expenses.
 Prepared on Australian Accounting Standards basis.

# **NATIONAL GALLERY OF AUSTRALIA**

# ENTITY RESOURCES AND PLANNED PERFORMANCE

# NATIONAL GALLERY OF AUSTRALIA

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# **NATIONAL GALLERY OF AUSTRALIA**

# SECTION 1: ENTITY OVERVIEW AND RESOURCES

#### **1.1 STRATEGIC DIRECTION STATEMENT**

The National Gallery of Australia (NGA) is Australia's flagship visual arts gallery. As Australia's leading visual arts institution, the NGA is recognised as the heart of the nation's visual culture, representing Australia's people, its ideas and aesthetic expression, its histories and broader relationship to the world, as expressed through its art. It is also distinct in two important ways: the role it plays in the service of all Australians through its extensive touring exhibition and collection loan programs and, secondly, its cultural diplomacy role in support of the Government's international priorities.

#### Vision

To inspire all Australians through the national art collection.

#### Mission

To enrich peoples' lives through engagement with the art of Australia, the art of our region and the great art movements of the 20<sup>th</sup> and 21<sup>st</sup> centuries.

#### Functions

The *National Gallery of Australia Act (1975)* expresses the functions of the NGA as being to:

- develop and maintain a national collection of works of art
- exhibit, or make available for exhibition by others, works of art from the national collection or works of art that are otherwise in possession of the NGA
- use every endeavour to make the most advantageous use of the national collection in the national interest.

The NGA's ongoing strategic priorities are outlined in Section 2 under the headings: *Collections and Exhibitions; Audiences and Engagement;* and *Partnerships and Sustainability.* 

In the year ahead, the NGA will reinvigorate its position and role in South East Asia with a strategy to send for display some of the best art from Australia to Asia. We will also seek to bring some of the best contemporary art of the region to Australia. Renewed collecting of the art of South East Asia will focus on contemporary art, artistic residency and collection engagement. A new major biennale exhibition event focussing on a deep engagement with a single country in the region every two years, commencing with Indonesia in 2019 will be launched. In partnership with the NGA's Indigenous Arts Partner, Wesfarmers Arts, the NGA will advance planning of the first comprehensive survey exhibition of two centuries of Indigenous Art to tour Asia. The Wesfarmers Indigenous Arts partnership will continue with the development of a new global platform for the sharing of Indigenous visual art and associated content.

In the year ahead the NGA will continue to present exhibitions of its own collections (and collecting history), exhibitions that throw light on the trajectory of Australian art and experience, and blockbuster exhibitions which bring global masterpieces to Australia.

In the year ahead the NGA will launch a 3 year Arts Education Strategy expanding the range of content provided, matched to school curriculum studies and linked to the national collection. This strategy will further support the national leadership role of the Gallery in respect of Arts Education and collection touring initiatives. The NGA Play children and family gallery and associated children's art activities throughout the year will continue to be developed as a much loved beacon for visitors – supported by a renewed vision which supports young Australians to connect with the national art collection.

A further focus of the year ahead is the prioritisation of contemporary art in the NGA's acquisition, collection display and public programming strategies, ensuring that engaging with art and living artists activates the NGA building and programs.

#### **Opportunity and Challenges**

Key priorities include the sustainability and financial risk management of the Summer blockbuster, major and touring exhibitions. The exhibition and collection display program of the NGA has been hugely successful in drawing larger numbers of people to Canberra, and reaching diverse regional audiences, with extremely high satisfaction levels. Significant opportunity exists to continue to grow audiences through popular and active programming, including student engagement through our tailored curriculum content. While the Gallery must continue to reduce its operational expenses, the pressures of rising salary and supplier costs, particularly freight and storage costs, represents a significant challenge for the NGA's continued service levels both in Canberra and across Australia.

The national and international demand for access to Australia's national collection is growing with more and more NGA artworks loaned to partner institutions each year. The NGA is experiencing difficulties in servicing this growth while also delivering a full program in the nation's capital. Consequently, in the year ahead a cap on the number of loan requests serviced and the maximum of works per request will be imposed, reducing the number of works being loaned, but not reducing the number of institutions where works are loaned.

### **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to the NGA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NGA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses for Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

# Table 1.1: NGA resource statement—Budget estimates for 2018–19 as at Budget May 2018

|  | 2017–18   | 2018–19  |
|--|-----------|----------|
|  | estimated | estimate |
|  | actual    |          |
|  | \$'000    | \$'000   |
| Opening balance/cash reserves at 1 July            | -         | -        |
| Funds from Government                              |           |          |
| Annual appropriations—ordinary annual services (a) |           |          |
| Outcome 1  | 30,787    | 30,610   |
| Annual appropriations—other services (b)           |           |          |
| Equity injection                                   | 16,628    | 22,669   |
| Total annual appropriations                        | 47,415    | 53,279   |
| Amounts from portfolio department                  | 400       | 665      |
| Total amounts received from related entities       | 400       | 665      |
| Total funds from Government                        | 47,815    | 53,944   |
| Funds from other sources                           |           |          |
| Sale of goods and services                         | 9,401     | 9,495    |
| Interest   | 385       | 385      |
| Dividends  | 150       | 150      |
| Industry contributions                             | 10,000    | 10,000   |
| Other  | 2,000     | 2,000    |
| Total funds from other sources                     | 21,936    | 22,030   |
| Total net resourcing for Entity NGA                | 69,751    | 75,974   |
| E E  | ·         |          |

|                                 | 2017–18 | 2018–19 |
|---------------------------------|---------|---------|
| Average staffing level (number) | 217     | 217     |
|                                 |         |         |

(a) Appropriation Bill (No.1) 2018–19
(b) Appropriation Bill (No.2) 2018–19

The NGA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriation are made to the Department of Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to the NGA and are considered "departmental" for all purposes.

Please note: All figures shown above are GST exclusive-these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

# **1.3 BUDGET MEASURES**

Budget measures in Part 1 relating to NGA are detailed in Budget Paper No. 2 and are summarised below.

### Table 1.2: Entity 2018–19 Budget measures

# Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

|   | Program | 2017–18<br>\$'000 | 2018–19<br>\$'000 | 2019–20<br>\$'000 | 2020–21<br>\$'000 | 2021–22<br>\$'000 |
|---|---------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Capital measures<br>National Gallery of Australia - |         |                   |                   |                   |                   |                   |
| additional capital funding                          | 1.1     |                   |                   |                   |                   |                   |
| Departmental capital                                |         | -                 | 6,064             | 5,183             | 5,307             | -                 |
| Total   |         | -                 | 6,064             | 5,183             | 5,307             | -                 |
| Total measures                                      |         |                   |                   |                   |                   |                   |
| Departmental  |         | -                 | 6,064             | 5,183             | 5,307             | -                 |
| Total   |         | -                 | 6,064             | 5,183             | 5,307             | -                 |

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

# SECTION 2: OUTCOMES AND PLANNED PERFORMANCE

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

NGA's outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for National Gallery of Australia can be found at: https://nga.gov.au/aboutus/download/2017-18ngacorporateplan.pdf

The most recent annual performance statement can be found at: <u>https://nga.gov.au/aboutus/reports/nga\_ar\_16-17.pdf</u>.

### 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally.

#### **Budgeted expenses for Outcome 1**

This table shows how much the NGA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Departmental funding sources.

#### Table 2.1.1: Budgeted expenses for Outcome 1

| <u> </u>                                    |             |             |          |          |          |
|---|-------------|-------------|----------|----------|----------|
|   | 2017–18     | 2018–19     | 2019–    | 2020-    | 2021–    |
|   | Estimated   | Budget      | 20       | 21       | 22       |
|   | actual      |             | Forward  | Forward  | Forward  |
|   | \$'000      | \$'000      | estimate | estimate | estimate |
|   |             |             | \$'000   | \$'000   | \$'000   |
| Program 1.1: Collection Development, mana   | igement, ac | cess and pr | omotion  |          |          |
| Revenue from Government                     |             |             |          |          |          |
| Ordinary annual services (Appropriation     |             |             |          |          |          |
| Bill No. 1)                                 | 30,787      | 30,610      | 30,562   | 30,792   | 31,008   |
| Expenses not requiring appropriation in the |             |             |          |          |          |
| budget year                                 | 20,280      | 20,280      | 20,280   | 20,280   | 20,280   |
| Revenues from other independent sources     | 22,336      | 22,695      | 22,852   | 22,550   | 22,535   |
| Total expenses for Program 1.1              | 73,403      | 73,585      | 73,694   | 73,622   | 73,823   |
| Outcome 1 totals by resource type           |             |             |          |          |          |
| Revenue from Government                     |             |             |          |          |          |
| Ordinary annual services (Appropriation     |             |             |          |          |          |
| Bill No. 1)                                 | 30,787      | 30,610      | 30,562   | 30,792   | 31,008   |
| Expenses not requiring appropriation in the |             |             |          |          |          |
| budget year                                 | 20,280      | 20,280      | 20,280   | 20,280   | 20,280   |
| Revenues from other independent sources     | 22,336      | 22,695      | 22,852   | 22,550   | 22,535   |
| Total expenses for Outcome 1                | 73,403      | 73,585      | 73,694   | 73,622   | 73,823   |
|   |             |             |          |          |          |
|   | 2017–       | 2018–       |          |          |          |
|   | 18          | 19          |          |          |          |
| Average staffing level (number)             | 217         | 217         |          |          |          |
|   |             |             |          |          |          |

#### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

# Outcome 1—Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally.

#### Program 1.1—Collection development, management, access and promotion

The NGA aims to build and maintain an outstanding national collection of works of art, providing access locally, nationally and internationally

#### Delivery

Program 1.1 will be achieved through the ongoing development of the national collection and delivery of inspirational exhibitions, supported by research, scholarship, education and public programs.

| Performance int | Performance information   |   |  |  |  |  |
|-----------------|---|---|--|--|--|--|
| Year            | Performance criteria <sup>(a)</sup>   | Targets   |  |  |  |  |
| 2017–18         | Engage, educate and inspire-  | Expected to meet criterion  |  |  |  |  |
|                 | continue to increase engagement with<br>national and international visitors<br>through innovative exhibitions and | 700,000 number of visits to the organisation.   |  |  |  |  |
|                 | programs that are accessed in a variety of ways.  | 1,450,000 number of visits to the organisation's website.   |  |  |  |  |
|                 |   | 90% of visitors who were satisfied or very satisfied with their visit.                            |  |  |  |  |
|                 |   | 70,000 people participating in public programs.   |  |  |  |  |
|                 |   | 75,000 students participating in school programs.   |  |  |  |  |
|                 |   | 1,500 educational institutions<br>participating in organised school learning<br>programs.         |  |  |  |  |
|                 |   | 95% of teachers reporting overall positive experience.  |  |  |  |  |
|                 |   | 90% of teachers reporting relevance to the classroom curriculum.                                  |  |  |  |  |
|                 | Collect, share and digitise—build   | Expected to meet criterion  |  |  |  |  |
|                 | and maintain a rich national collection<br>for future generations of Australians to                               | 900 acquisitions (made in the reporting period).  |  |  |  |  |
|                 | enjoy and learn from.   | 900 objects accessioned (in the reporting period).  |  |  |  |  |
|                 |   | 99% of the total collection available to the public online.                                       |  |  |  |  |
|                 |   | 62% of the total collection digitised.  |  |  |  |  |
|                 |   | 3,000,000 number of visitors to<br>exhibition that include works from the<br>national collection. |  |  |  |  |
|                 |   | 248,000 number of visitors to travelling exhibitions.   |  |  |  |  |
|                 |   | 1,300 works of art loaned.  |  |  |  |  |
|                 |   | 2,400 works of art subjected to conservation treatment.   |  |  |  |  |

| Performance in | nformation  |  |
|----------------|---|--|
| Year           | Performance criteria <sup>(a)</sup>   | Targets  |
| 2018–19        | <ul> <li>NGA: Collections and Exhibitions:<br/>Build and share Australia's national<br/>collection of art. Present compelling,<br/>relevant exhibitions.</li> <li>Develop and exhibit the collection<br/>with a focus on the Art of Australia,<br/>the Art of our region and the great<br/>art movements of our time.</li> <li>Present major exhibitions with broad<br/>appeal, concentrating on a Summer<br/>blockbuster show.</li> <li>Develop the Contemporary Worlds<br/>exhibition series supporting<br/>Australia's foreign affairs priorities<br/>through deeper engagement with<br/>nations in South East Asia.</li> <li>Audiences and Engagement<br/>Engage broad and diverse people with<br/>art and ideas.</li> <li>Enrich peoples' lives through<br/>exceptional programs and online<br/>experiences.</li> <li>Provide people with life-long<br/>learning and connection through<br/>NGA Educational initiatives, NGA<br/>Play, and regional programs.</li> <li>Engage with diverse people and<br/>communities, providing access to all<br/>Australians to the national collection</li> </ul> | Number of people who viewed an<br>NGA work of art in person.         Target: 3,000,000         Visitors to major exhibitions<br>satisfaction level         Target: 90%         Total number of NGA travelling<br>exhibition venues, capital city,<br>regional, international         Total Target: 25 venues         Value of art acquisitions         Target: \$8—\$10 million         Visits to NGA onsite.         Target: 750,000         Visits to NGA exhibition partner<br>venues         Target: 150,000         Onsite NGA visitor satisfaction level.         Target: 90%         Participation in NGA programs<br>(education & public—onsite)         Target: 180,000         (education & public—partner venues)         Target: 1,000,000         Social media followers         Target: 125,000         Social media views/likes/reach         Target: 1,000,000 |
|                | <ul> <li>Partnerships and Sustainability</li> <li>Build a community of government and<br/>non-government partners to support<br/>organisational capability and<br/>sustainability.</li> <li>Develop a strong national and</li> </ul>  | Target: 1,000,000<br>Non-Government revenue as a<br>percentage of total revenue<br>35%<br>Value of gifted works of art.<br>Target: \$2-4 million   |
|                | <ul> <li>international community of<br/>philanthropic and corporate<br/>supporters.</li> <li>Develop non-government revenue<br/>through commercial operations,<br/>sponsorship, grants, corporate and<br/>private patrons and partners.</li> </ul>  |  |
|                | <ul> <li>Celebrate and showcase the NGA community of supporters and partners.</li> </ul>  |  |

| Performance information |   |   |  |  |  |
|-------------------------|---|---|--|--|--|
| Year                    | Performance criteria <sup>(a)</sup>   | Targets   |  |  |  |
| 2019–20 and beyond      | As per 2018–19  | As per 2018–19  |  |  |  |
| Purposes                | The functions of the NGA are prescribed in its enabling legislation, <i>the National Gallery Act</i> 1975, which requires the NGA to: |   |  |  |  |
|                         | Exhibit, or make available f     national collection or works   | tional collection of works of art<br>for exhibition by others, works of art from the<br>s of art that are in the possession of the Gallery<br>ake the most advantageous use of the national |  |  |  |
| ) Now or modified       | collection in the national inf  |   |  |  |  |

(a) New or modified performance criteria that reflect new or materially changed programs are shown in italics.

# SECTION 3: BUDGETED FINANCIAL STATEMENTS

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NGA finances for the 2018–19 budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

#### **Comprehensive income statement**

The net cost of services for the NGA is expected to be \$49.2 million in 2018–19.

Total revenue is expected to be \$55.8 million for 2018–19, a reduction of \$0.6 million from the estimate in 2017–18. This reduction is primarily due to more conservative estimates of donations to be received by the NGA.

Total expenditure is expected to be \$74.4 million for 2018–19, which is broadly consistent with the estimate in 2017–18.

#### Budgeted departmental balance sheet

The NGA's total assets are budgeted to be \$6.3 billion in 2018–19. This value mainly comprises the NGA's collection of heritage and cultural assets.

The NGA will receive an equity injection of \$16.7 million in 2018–19 for the collection, development and acquisition functions with regards to the NGA permanent collection (see Table 3.5 Department Capital Budget Statement).

The NGA will receive additional capital funding of \$16.6 million over three years for capital works required to the NGA premises in Parkes, in the Australian Capital Territory.

# 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

# Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| he period ended 30 June   |                   |          |          |          |          |
|---|-------------------|----------|----------|----------|----------|
|   | 2017–18           | 2018–19  | 2019–20  | 2020–21  | 2021-22  |
|   | Estimated         | Budget   | Forward  | Forward  | Forward  |
|   | actual            |          | estimate | estimate | estimate |
|   | \$'000            | \$'000   | \$'000   | \$'000   | \$'000   |
| EXPENSES  |                   |          |          |          |          |
| Employee benefits   | 18,821            | 18,937   | 18,937   | 18,781   | 20,700   |
| Suppliers   | 25,037            | 25,547   | 25,093   | 24,796   | 24,804   |
| Depreciation and amortisation   | 30,280            | 29,836   | 30,399   | 30,835   | 30,38    |
| Write-down and impairment of  |                   |          |          |          |          |
| assets  | 50                | 50       | 50       | -        | 10       |
| Other expenses  | 5                 | 5        | 5        | -        | 5        |
| Total expenses  | 74,193            | 74,375   | 74,484   | 74,412   | 76,04    |
| LESS:   |                   | ,        | , -      | ,        | - / -    |
| OWN-SOURCE INCOME   |                   |          |          |          |          |
| Own-source revenue  |                   |          |          |          |          |
| Sale of goods and rendering of  |                   |          |          |          |          |
| services  | 9,401             | 9,495    | 9,495    | 9,500    | 9,50     |
| Interest  | 385               | 385      | ,        | ,        | ,        |
|   |                   |          | 385      | 400      | 38       |
| Dividends   | 150               | 150      | 150      | 150      | 15       |
| Industry Contributions  | 10,000            | 10,000   | 10,000   | 10,000   | 10,00    |
| Other   | 2,400             | 2,665    | 2,822    | 2,500    | 2,50     |
| Total own-source revenue  | 22,336            | 22,695   | 22,852   | 22,550   | 22,53    |
| Gains   |                   |          |          |          |          |
| Other   | 2,500             | 2,500    | 2,500    | 2,500    | 2,50     |
| Total gains   | 2,500             | 2,500    | 2,500    | 2,500    | 2,50     |
| Total own-source income   | 24,836            | 25,195   | 25,352   | 25,050   | 25,03    |
| Net (cost of)/contribution by   | ,                 | -,       | -,       |          | - ,      |
| services  | (49,357)          | (49,180) | (49,132) | (49,362) | (51,005  |
| Revenue from Government   | 30,787            | 30,610   | 30,562   | 30,792   | 31,01    |
| Surplus/(deficit) attributable to the   | 00,101            | 00,010   | 00,002   | 00,702   | 01,01    |
| Australian Government   | (18,570)          | (18,570) | (18,570) | (18,570) | (19,989  |
| Total comprehensive   | (10,010)          | (10,010) | (10,010) | (10,010) | (10,000  |
| income/(loss)   | (18,570)          | (18,570) | (18,570) | (18,570) | (19,989  |
| Total comprehensive   | (,)               | (,)      |          |          |          |
|   |                   |          | (10,010) | (10,010) | (10,000  |
|   |                   |          | (10,010) | (10,010) | (10,000  |
| income/(loss attributable to the  | (18.570)          | (18.570) |          |          |          |
| income/(loss attributable to the  | (18,570)          | (18,570) | (18,570) | (18,570) | (19,989  |
| income/(loss attributable to the<br>Australian Government<br>lote: Impact of net cash appropriatio  |                   |          |          |          |          |
| income/(loss attributable to the<br>Australian Government<br>lote: Impact of net cash appropriatio<br>Total comprehensive   |                   |          |          |          |          |
| income/(loss attributable to the<br>Australian Government<br>lote: Impact of net cash appropriatio<br>Total comprehensive<br>income/(loss) excluding  |                   |          |          |          |          |
| income/(loss attributable to the<br>Australian Government<br>lote: Impact of net cash appropriatio<br>Total comprehensive<br>income/(loss) excluding<br>depreciation/amortisation   |                   |          |          |          |          |
| income/(loss attributable to the<br>Australian Government<br>lote: Impact of net cash appropriatio<br>Total comprehensive<br>income/(loss) excluding<br>depreciation/amortisation<br>expenses previously funded   |                   |          |          |          |          |
| income/(loss attributable to the<br>Australian Government<br>lote: Impact of net cash appropriatio<br>Total comprehensive<br>income/(loss) excluding<br>depreciation/amortisation<br>expenses previously funded<br>through revenue appropriations   |                   |          |          |          |          |
| income/(loss attributable to the<br>Australian Government<br>lote: Impact of net cash appropriatio<br>Total comprehensive<br>income/(loss) excluding<br>depreciation/amortisation<br>expenses previously funded<br>through revenue appropriations<br>less heritage and cultural   |                   |          |          |          |          |
| income/(loss attributable to the<br>Australian Government<br>lote: Impact of net cash appropriatio<br>Total comprehensive<br>income/(loss) excluding<br>depreciation/amortisation<br>expenses previously funded<br>through revenue appropriations<br>less heritage and cultural<br>depreciation expenses previously   |                   |          |          |          |          |
| income/(loss attributable to the<br>Australian Government<br>lote: Impact of net cash appropriatio<br>Total comprehensive<br>income/(loss) excluding<br>depreciation/amortisation<br>expenses previously funded<br>through revenue appropriations<br>less heritage and cultural<br>depreciation expenses previously<br>funded through revenue   | n arrangemen<br>- |          | (18,570) | (18,570) | (19,985  |
| income/(loss attributable to the<br>Australian Government<br>lote: Impact of net cash appropriatio<br>Total comprehensive<br>income/(loss) excluding<br>depreciation/amortisation<br>expenses previously funded<br>through revenue appropriations<br>less heritage and cultural<br>depreciation expenses previously<br>funded through revenue<br>appropriations <sup>(a)</sup>  |                   |          |          |          | (19,985  |
| income/(loss attributable to the<br>Australian Government<br>lote: Impact of net cash appropriatio<br>Total comprehensive<br>income/(loss) excluding<br>depreciation/amortisation<br>expenses previously funded<br>through revenue appropriations<br>less heritage and cultural<br>depreciation expenses previously<br>funded through revenue<br>appropriations <sup>(a)</sup><br>Total comprehensive                             | n arrangemen<br>- |          | (18,570) | (18,570) | (19,985  |
| income/(loss attributable to the<br>Australian Government<br>lote: Impact of net cash appropriatio<br>Total comprehensive<br>income/(loss) excluding<br>depreciation/amortisation<br>expenses previously funded<br>through revenue appropriations<br>less heritage and cultural<br>depreciation expenses previously<br>funded through revenue<br>appropriations <sup>(a)</sup><br>Total comprehensive<br>income/(loss)—as per the | n arrangemen<br>- |          | (18,570) | (18,570) | (19,985  |
| income/(loss attributable to the<br>Australian Government<br>lote: Impact of net cash appropriatio<br>Total comprehensive<br>income/(loss) excluding<br>depreciation/amortisation<br>expenses previously funded<br>through revenue appropriations<br>less heritage and cultural<br>depreciation expenses previously<br>funded through revenue<br>appropriations <sup>(a)</sup><br>Total comprehensive                             | n arrangemen<br>- |          | (18,570) | (18,570) |          |

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget (CDABs)) provided through Bill 2 equity appropriations. For information regarding CDAB, please refer to Table 3.5 Departmental Capital Budget Statement.

| i able 3.2: Budgeted departmental balance sneet (as at 30 June) |   |  |  |  |  |  |  |
|---|---|--|--|--|--|--|--|
| 2017–18   | 2018–19   | 2019–20  | 2020–21  | 2021–22  |  |  |  |
| Estimated   | Budget  | Forward  | Forward  | Forward  |  |  |  |
| actual  |   | estimate   | estimate   | estimate   |  |  |  |
| \$'000  | \$'000  | \$'000   | \$'000   | \$'000   |  |  |  |
|   |   |  |  |  |  |  |  |
|   |   |  |  |  |  |  |  |
| 9,723   | 9,723   | 9,723  | 9,723  | 9,723  |  |  |  |
| 1,223   | 1,223   | 1,223  | 1,223  | 1,223  |  |  |  |
| 2,632   | 2,632   | 2,632  | 2,632  | 2,632  |  |  |  |
| 13,578  | 13,578  | 13,578   | 13,578   | 13,578   |  |  |  |
|   |   |  |  |  |  |  |  |
| 306,513   | 312,640   | 317,886  | 317,193  | 311,193  |  |  |  |
| 2,653   | 2,653   | 2,653  | 1,753  | 953  |  |  |  |
| 5,982,538   | 5,980,707   | 5,978,441  | 5,975,966  | 5,989,799  |  |  |  |
| 510   | 447   | 384  | 319  | 113  |  |  |  |
| 362   | 362   | 362  | 362  | 362  |  |  |  |
| 6,292,576   | 6,296,809   | 6,299,726  | 6,295,593  | 6,302,420  |  |  |  |
| 6,306,154   | 6,310,387   | 6,313,304  | 6,309,171  | 6,315,998  |  |  |  |
|   |   |  |  |  |  |  |  |
|   |   |  |  |  |  |  |  |
| 2,033   | 2,167   | 1,738  | 1,738  | 1,738  |  |  |  |
| 2,033   | 2,167   | 1,738  | 1,738  | 1,738  |  |  |  |
|   |   |  |  |  |  |  |  |
| 5,070   | 5,070   | 5,070  | 5,070  | 5,070  |  |  |  |
| 1,749   | 1,749   | 1,749  | 1,749  | 1,749  |  |  |  |
| 6,819   | 6,819   | 6,819  | 6,819  | 6,819  |  |  |  |
| 8,852   | 8,986   | 8,557  | 8,557  | 8,557  |  |  |  |
| 6,297,302   | 6,301,401   | 6,304,747  | 6,300,614  | 6,307,441  |  |  |  |
| 0,297,302   | 0,301,401   | 0,004,/4/  | 0,300,014  | 0,007,441  |  |  |  |
| 0,297,302   | 0,301,401   | 0,304,747  | 0,300,014  | 0,307,441  |  |  |  |
| 316,235   | 338,904   | 360,820  | 383,022  | 400,049  |  |  |  |
|   |   |  | , ,  |  |  |  |  |
| 316,235   | 338,904   | 360,820  | 383,022  | 400,049  |  |  |  |
| 316,235   | 338,904   | 360,820  | 383,022  | 400,049  |  |  |  |
|   | 2017–18<br>Estimated<br>actual<br>\$'000<br>9,723<br>1,223<br>2,632<br>13,578<br>306,513<br>2,653<br>5,982,538<br>510<br>362<br>6,292,576<br>6,306,154<br>2,033<br>2,033<br>2,033<br>5,070<br>1,749<br>6,819<br>8,852 | 2017–18         2018–19           Estimated actual \$'000         Budget           \$'000         \$'000           9,723         9,723           1,223         1,223           2,632         2,632           13,578         13,578           306,513         312,640           2,653         2,653           5,982,538         5,980,707           510         447           362         362           6,292,576         6,296,809           6,306,154         6,310,387           2,033         2,167           2,033         2,167           5,070         5,070           1,749         1,749           6,819         6,819           8,852         8,986 | 2017–18         2018–19         2019–20           Estimated<br>actual<br>\$'000         Budget<br>\$'000         Forward<br>estimate<br>\$'000           9,723         9,723         9,723           1,223         1,223         1,223           2,632         2,632         2,632           13,578         13,578         13,578           306,513         312,640         317,886           2,653         2,653         2,653           5,982,538         5,980,707         5,978,441           510         447         384           362         362         362           6,292,576         6,296,809         6,299,726           6,306,154         6,310,387         6,313,304           2,033         2,167         1,738           2,033         2,167         1,738           2,033         2,167         1,738           2,033         2,167         1,738           2,033         2,167         1,738           2,033         2,167         1,738           2,033         2,167         1,749           5,070         5,070         5,070           1,749         1,749         1,749           6,819 </td <td>2017–18         2018–19         2019–20         2020–21           Estimated<br/>actual<br/>\$'000         Budget<br/>\$'000         Forward<br/>estimate<br/>\$'000         Forward<br/>estimate<br/>\$'000         Forward<br/>estimate<br/>\$'000           9,723         9,723         9,723         9,723           1,223         1,223         1,223         1,223           2,632         2,632         2,632         2,632           13,578         13,578         13,578         13,578           306,513         312,640         317,886         317,193           2,653         2,653         2,653         1,753           5,982,538         5,980,707         5,978,441         5,975,966           510         447         384         319           362         362         362         362           6,292,576         6,296,809         6,299,726         6,295,593           6,306,154         6,310,387         6,313,304         6,309,171           2,033         2,167         1,738         1,738           2,033         2,167         1,738         1,738           5,070         5,070         5,070         5,070           1,749         1,749         1,749         1,749      <tr< td=""></tr<></td> | 2017–18         2018–19         2019–20         2020–21           Estimated<br>actual<br>\$'000         Budget<br>\$'000         Forward<br>estimate<br>\$'000         Forward<br>estimate<br>\$'000         Forward<br>estimate<br>\$'000           9,723         9,723         9,723         9,723           1,223         1,223         1,223         1,223           2,632         2,632         2,632         2,632           13,578         13,578         13,578         13,578           306,513         312,640         317,886         317,193           2,653         2,653         2,653         1,753           5,982,538         5,980,707         5,978,441         5,975,966           510         447         384         319           362         362         362         362           6,292,576         6,296,809         6,299,726         6,295,593           6,306,154         6,310,387         6,313,304         6,309,171           2,033         2,167         1,738         1,738           2,033         2,167         1,738         1,738           5,070         5,070         5,070         5,070           1,749         1,749         1,749         1,749 <tr< td=""></tr<> |  |  |  |

### Table 3.2: Budgeted departmental balance sheet (as at 30 June)

|                                       | Retained | Asset       | Contributed | Total     |
|---------------------------------------|----------|-------------|-------------|-----------|
|                                       | earnings | revaluation | equity/     | equity    |
|                                       |          | reserve     | capital     |           |
|                                       | \$'000   | \$'000      | \$'000      | \$'000    |
| Opening balance as at 1 July 2018     |          |             |             |           |
| Balance carried forward from previous |          |             |             |           |
| period                                | 596,932  | 5,384,135   | 316,235     | 6,297,302 |
| Adjusted opening balance              | 596,932  | 5,384,135   | 316,235     | 6,297,302 |
| Comprehensive income                  |          |             |             |           |
| Surplus/(deficit) for the period      | (18,570) | -           | -           | (18,570)  |
| Total comprehensive income            | (18,570) | -           | -           | (18,570)  |
| Contributions by owners               |          |             |             |           |
| Equity injection—Appropriation        | -        | -           | 22,669      | 22,669    |
| Sub-total transactions with owners    | -        | -           | 22,669      | 22,669    |
| Estimated closing balance as at       |          |             |             |           |
| 30 June 2019                          | 578,362  | 5,384,135   | 338,904     | 6,301,401 |
| Closing balance attributable to the   |          |             |             |           |
| Australian Government                 | 578,362  | 5,384,135   | 338,904     | 6,301,401 |

# Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

| o June)   |           |          |          |          |          |
|---|-----------|----------|----------|----------|----------|
|   | 2017–18   | 2018–19  | 2019–20  | 2020–21  | 2021–22  |
|   | Estimated | Budget   | Forward  | Forward  | Forward  |
|   | actual    |          | estimate | estimate | estimate |
|   | \$'000    | \$'000   | \$'000   | \$'000   | \$'000   |
| OPERATING ACTIVITIES  |           |          |          |          |          |
| Cash received   |           |          |          |          |          |
| Appropriations  | 31,187    | 31,275   | 31,384   | 31,292   | 31,508   |
| Sale of goods and rendering of                                  |           |          |          |          |          |
| services  | 9,396     | 9,490    | 9,490    | 9,500    | 9,450    |
| Interest  | 385       | 385      | 385      | 400      | 385      |
| Dividends   | 150       | 150      | 150      | 150      | 150      |
| Other   | 12,000    | 12,000   | 12,000   | 12,000   | 12,000   |
| Total cash received   | 53,118    | 53,300   | 53,409   | 53,342   | 53,493   |
| Cash used   |           |          |          |          |          |
| Employees   | 18,821    | 18,937   | 18,937   | 18,781   | 20,700   |
| Suppliers   | 25,364    | 25,463   | 25,572   | 24,796   | 24,896   |
| Total cash used   | 44,185    | 44,400   | 44,509   | 43,577   | 45,59    |
| Net cash from/(used by operating                                |           |          |          |          |          |
| activities  | 8,933     | 8,900    | 8,900    | 9,765    | 7,897    |
| INVESTING ACTIVITIES  |           |          |          |          |          |
| Cash used   |           |          |          |          |          |
| Purchase of property, plant and                                 |           |          |          |          |          |
| equipment and intangibles                                       | 23,561    | 29,569   | 28,850   | 28,974   | 22,907   |
| Total cash used   | 23,561    | 29,569   | 28,850   | 28,974   | 22,90    |
| Net cash from/(used by) investing                               |           |          |          |          |          |
| activities  | (23,561)  | (28,569) | (28,850) | (28,974) | (22,907  |
| FINANCING ACTIVITIES  |           |          |          |          |          |
| Cash received   |           |          |          |          |          |
| Contributed equity  | 16,628    | 22,669   | 21,950   | 22,202   | 17,010   |
| Total cash received   | 16,628    | 22,669   | 21,950   | 22,202   | 17,010   |
| Cash used   |           | ,        | ,        | , -      | ,        |
| Other   | 2,000     | 2,000    | 2,000    | 2,993    | 2,000    |
| Total cash used   | 2,000     | 2,000    | 2,000    | 2,993    | 2,000    |
| Net cash from/(used by) financing                               | 2,000     | 2,000    | 2,000    | 2,000    | 2,000    |
| activities  | 14,628    | 20,669   | 19,950   | 19,209   | 15,010   |
| Net increase/(decrease) in cash                                 |           | _0,000   | ,        | ,        | ,        |
| held  | -         | -        | -        | -        |          |
| Cash and cash equivalents at the                                |           |          |          |          |          |
|   |           | 0 700    | 9,723    | 9,723    | 9,723    |
| beginning of the reporting period                               | 9,723     | 9,723    | 9,723    | 9,723    | 0,120    |
| Cash and cash equivalents at the<br>end of the reporting period | 9,723     | 9,723    | 9,723    | 9,723    | 0,720    |

# Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

| Table 3.5: Departmental capital budget statement (for the period ended 30 June)        |           |         |          |          |          |  |  |
|--|-----------|---------|----------|----------|----------|--|--|
|  | 2017–18   | 2018–19 | 2019–20  | 2020–21  | 2021–22  |  |  |
|  | Estimated | Budget  | Forward  | Forward  | Forward  |  |  |
|  | actual    |         | estimate | estimate | estimate |  |  |
|  | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |  |  |
| NEW CAPITAL APPROPRIATIONS   |           |         |          |          |          |  |  |
| Equity injections—Bill 2   | 16,628    | 22,669  | 16,767   | 16,895   | 17,010   |  |  |
| Total new capital appropriations   | 16,628    | 22,669  | 16,767   | 16,895   | 17,010   |  |  |
| Provided for:  |           |         |          |          |          |  |  |
| Purchase of non-financial assets   | 16,628    | 22,669  | 16,767   | 16,895   | 17,010   |  |  |
| Total items  | 16,628    | 22,669  | 16,767   | 16,895   | 17,010   |  |  |
| PURCHASE OF NON-FINANCIAL<br>ASSETS  |           |         |          |          |          |  |  |
| Funded by capital appropriations <sup>(a)</sup><br>Funded internally from departmental | 16,628    | 22,669  | 21,950   | 22,020   | 17,010   |  |  |
| resources <sup>(b)</sup>   | 11,400    | 11,400  | 11,400   | 4,500    | 10,397   |  |  |
| TOTAL  | 28,028    | 34,069  | 33,350   | 26,520   | 27,407   |  |  |
| RECONCILIATION OF CASH USED<br>TO ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE            |           |         |          |          | <u> </u> |  |  |
| Total purchases  | 28,028    | 34,069  | 33,350   | 26,520   | 27,407   |  |  |
| Total cash used to acquire assets  | 28,028    | 34,069  | 33,350   | 26,520   | 27,407   |  |  |

### Table 3.5: Departmental capital budget statement (for the period ended 30 June)

(a) Incudes both current Bill 2 and prior Act 2 appropriations.
 (b) Includes sources of funding from current Bill and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.
 Prepared on Australian Accounting Standards basis.

| Table 3.6: Statement of | asset movements | (Budget | year 2018–19) |  |
|-------------------------|-----------------|---------|---------------|--|
|                         |                 |         | Heritage      |  |

|   | Land     | Buildings   | Other<br>property,<br>plant and<br>equipment | Heritage<br>and<br>cultural | Computer<br>software<br>and<br>intangibles | Tota      |
|---|----------|-------------|--|-----------------------------|--|-----------|
|   | \$'000   | \$'000      | equipment<br>\$'000                          | \$'000                      | \$'000                                     | \$'000    |
| As at 1 July 2018   |          |             |  |                             |  |           |
| Gross book value<br>Accumulated<br>depreciation/amortisation and  | 19,275   | 296,798     | 9,274  | 6,029,463                   | 3,408                                      | 6,358,218 |
| impairment  |          | (9,560)     | (6,621)                                      | (46,925)                    | (2,898)                                    | (66,004   |
| Opening net book balance  | 19,275   | 287,238     | 2,653  | 5,982,538                   | 510  | 6,292,214 |
| Capital asset additions<br>Estimated expenditure on new<br>or replacement assets<br>By purchase—appropriation |          |             |  |                             |  |           |
| equity <sup>(a)</sup><br>By purchase—appropriation  | -        | 6,064       | -  | 16,605                      | -  | 22,66     |
| ordinary annual services <sup>(b)</sup><br>Assets received as   | -        | 6,000       | 900  | -                           | -  | 6,90      |
| gifts/donations   | -        | -           | -  | 4,500                       | -  | 4,50      |
| Total additions   | -        | 12,064      | 900  | 21,105                      | -  | 34,06     |
| Other movements<br>Depreciation/amortisation  |          |             |  |                             |  |           |
| expense   |          | (5,937)     | (900)  | (22,936)                    | (63)                                       | (29,836   |
| Total other movements   |          | (5,937)     | (900)  | (22,936)                    | (63)                                       | (29,836   |
| As at 30 June 2019  |          |             |  |                             |  |           |
| Gross book value<br>Accumulated<br>depreciation/amortisation and  | 19,275   | 308,862     | 10,174                                       | 6,050,568                   | 3,408                                      | 6,392,28  |
| impairment  | -        | (15,497)    | (7,521)                                      | (69,861)                    | (2,961)                                    | (95,840   |
| Closing net book balance  | 19,275   | 293,365     | 2,653  | 5,980,707                   | 447  | 6,296,44  |
|   |          |             |  |                             |  |           |
| Estimated operating expenditure in income statement for heritage and cultural assets                          |          |             |  |                             | \$'00                                      |           |
| Operations and Maintenance  |          |             |  |                             |  | 6,90      |
| Preservation and Conservation   |          |             |  |                             |  | 22,93     |
| Total operating expenditure on  | heritage | and cultura | al assets                                    |                             |  | 29,83     |

 Total operating expenditure on heritage and cultural assets
 29,836

 (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2018–19, including CDABs.
 (b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018–19 for depreciation/amortisation expenses, DCBs or other operational expenses.

 Prepared on Australian Accounting Standards basis.
 Prepared on Australian Accounting Standards basis.

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# **NATIONAL LIBRARY OF AUSTRALIA**

# ENTITY RESOURCES AND PLANNED PERFORMANCE

# NATIONAL LIBRARY OF AUSTRALIA

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# **NATIONAL LIBRARY OF AUSTRALIA**

# SECTION 1: ENTITY OVERVIEW AND RESOURCES

### **1.1 STRATEGIC DIRECTION STATEMENT**

The functions of the National Library of Australia (NLA), as defined in the *National Library Act* 1960, are to:

- maintain and develop a national collection of library material, including a comprehensive collection of library material relating to Australia and the Australian people
- make library material in the national collection available
- make available such other services in relation to library matters and library material as determined by the NLA Council
- cooperate in library matters with authorities or persons, whether in Australia or elsewhere, concerned with library matters.

The NLA's objective is to ensure that all Australians can access, enjoy and learn from a national collection that documents Australian life and society. The NLA is committed to providing open access to the national collection and its online services. Australians – whoever they are and wherever they live – should be able to easily discover and obtain the information they are seeking and to engage with rich digital content to support their lifelong learning.

The NLA actively supports creative and intellectual endeavour and the dissemination of knowledge, ideas and information. The NLA has a strong national focus in its outlook, services, products and activities and takes a leadership role in sharing expertise and coordinating key projects across the research, collecting and cultural sectors.

### **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to the NLA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NLA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

# Table 1.1: NLA resource statement—Budget estimates for 2018–19 as at Budget May 2018

|  | 2017–18   | 2018–19  |
|--|-----------|----------|
|  | estimated | estimate |
|  | actual    |          |
|  | \$'000    | \$'000   |
| Opening balance/cash reserves at 1 July            | 4,977     | 5,968    |
| Funds from Government                              |           |          |
| Annual appropriations—ordinary annual services (a) |           |          |
| Outcome 1  | 51,836    | 55,557   |
| Annual appropriations—other services (b)           |           |          |
| Equity injection                                   | 9,563     | 9,514    |
| Total annual appropriations                        | 61,399    | 65,071   |
| Amounts received from related entities             |           |          |
| Amounts from portfolio department                  | 490       | 490      |
| Amounts from other entities                        | 60        | 60       |
| Total amounts received from related entities       | 550       | 550      |
| Total funds from Government                        | 61,949    | 65,621   |
| Funds from other sources                           |           |          |
| Sale of goods and services                         | 8,810     | 7,931    |
| Interest   | 1,045     | 1,015    |
| Dividends  | 41        | 35       |
| Other  | 2,027     | 607      |
| Total funds from other sources                     | 11,923    | 9,588    |
| Total net resourcing for the NLA                   | 78,849    | 81,177   |

|                                 | 2011 10 | 2018–19 |
|---------------------------------|---------|---------|
| Average staffing level (number) | 383     | 371     |

(a) Appropriation Bill (No.1) 2018–19.

(b) Appropriation Bill (No.2) 2018–19.

The NLA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriation are made to the Department of Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to the NLA and are considered "departmental" for all purposes.

Please note: All figures shown above are GST exclusive—these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

# **1.3 BUDGET MEASURES**

Budget measures in Part 1 relating to NLA are detailed in Budget Paper No. 2 and are summarised below.

#### Table 1.2: NLA 2018–19 Budget measures

# Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

|                              | Program | 2017–18<br>\$'000 | 2018–19<br>\$'000 | 2019–20<br>\$'000 | 2020–21<br>\$'000 | 2021–22<br>\$'000 |
|------------------------------|---------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Expense measures             |         |                   |                   |                   |                   |                   |
| 250th Anniversary of James   |         |                   |                   |                   |                   |                   |
| Cook's Voyage -              |         |                   |                   |                   |                   |                   |
| commemoration <sup>(a)</sup> | 1.1     |                   |                   |                   |                   |                   |
| Departmental expenses        |         | -                 | -                 | -                 | -                 | -                 |
| Total                        |         | -                 | -                 | -                 | -                 | -                 |
| Total expense measures       |         |                   |                   |                   |                   |                   |
| Departmental                 |         | -                 | -                 | -                 | -                 | -                 |
| Total                        |         | -                 | -                 | -                 | -                 | -                 |

(a) This measure provides revenue to NLA of \$0.900 million in 2017–18; \$2.728 million in 2018–19; \$0.499 million in 2019–20; and \$0.503 million in 2020–21. Provision for this funding was included in the Contingency Reserve.

Contingency Reserve. Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

# SECTION 2: OUTCOMES AND PLANNED PERFORMANCE

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act* 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for NLA can be found at: www.nla.gov.au/corporate-documents/corporate-plans.

The most recent annual performance statement can be found at: www.nla.gov.au/corporate-documents/annual-report/2016-2017.

# 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material.

#### **Budgeted expenses for Outcome 1**

This table shows how much the NLA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Departmental funding sources.

| able 2.1.1: Budgeted expense          | 2017–18   | 2018–19 | 2019–20  | 2020-21  | 2021-22  |
|---------------------------------------|-----------|---------|----------|----------|----------|
|                                       | Estimated | Budget  | Forward  | Forward  | Forward  |
|                                       | actual    | U       | estimate | estimate | estimate |
|                                       | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| Program 1.1: National Library of Aust | ralia     |         |          |          |          |
| Revenue from Government               |           |         |          |          |          |
| Ordinary annual services              |           |         |          |          |          |
| (Appropriation Bill No. 1)            | 52,736    | 54,657  | 52,557   | 47,537   | 47,142   |
| Payment from related entities         | 550       | 550     | 550      | 550      | 550      |
| Expenses not requiring appropriation  |           |         |          |          |          |
| in the budget year                    | 11,644    | 11,745  | 11,845   | 12,284   | 12,241   |
| Revenues from other independent       | , -       | , -     | ,        | , -      | ,        |
| sources                               | 11,573    | 11,038  | 9,878    | 9,638    | 9,638    |
| Total expenses for Program 1.1        | 76,503    | 77,990  | 74,830   | 70,009   | 69,571   |
| Outcome 1 totals by resource type     |           |         |          |          |          |
| Revenue from Government               |           |         |          |          |          |
| Ordinary annual services              |           |         |          |          |          |
| (Appropriation Bill No. 1)            | 52,736    | 54,657  | 52,557   | 47,537   | 47,142   |
| Payment from related entities         | 550       | 550     | 550      | 550      | 550      |
| Expenses not requiring appropriation  |           |         |          |          |          |
| in the budget year                    | 11,644    | 11,745  | 11,845   | 12,284   | 12,241   |
| Revenues from other independent       | 44 570    | 44.000  | 0.070    | 0.000    | 0.000    |
| sources                               | 11,573    | 11,038  | 9,878    | 9,638    | 9,638    |
| Total expenses for Outcome 1          | 76,503    | 77,990  | 74,830   | 70,009   | 69,571   |
|                                       | 2017–18   | 2018–19 |          |          |          |
| Average staffing level (number)       |           |         |          |          |          |
| Average staffing level (number)       | 383       | 371     |          |          |          |

#### Table 2.1.1: Budgeted expenses for Outcome 1

#### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018-19 Budget measures have created new programs or materially changed existing programs.

#### Outcome 1-Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material

Program 1.1—National Library of Australia

#### Delivery

The NLA program is delivered in the following ways:

- Through collecting, describing and preserving a comprehensive national collection—in print and digital forms-relating to Australia and the Australian people
- By connecting with communities through onsite and online program
- By building and maintaining national collections infrastructure, sharing expertise and collaborating across sectors.

| Performance inform | nation   |   |  |
|--------------------|--|---|--|
| Year               | Performance criteria   | Targets   |  |
| 2017–18            | Rich, diverse national collection relevant to Australians  | Expected to meet criterion<br>31,000 Australian published materials<br>collected, including digital |  |
|                    | National reach   | Expected to meet criterion  |  |
|                    |  | 18 million participants engaging with the Library   |  |
|                    | Trusted as a leader and partner by   | Expected to meet criterion  |  |
|                    | relevant stakeholders  | 88% of stakeholders that identify NLA as a trusted leader   |  |
| 2018–19            | Maintain and develop a<br>comprehensive national collection of<br>library material relating to Australia | 33,000 Australian published materials collected, including digital                                  |  |
|                    | National reach   | 18.5 million online engagements with the Library  |  |
|                    | Trusted as a collaborator by relevant stakeholders   | 90% of stakeholders that identify NLA as a trusted collaborator                                     |  |
| 2019–20 and beyond | As per 2018–19   | As per 2018–19  |  |
| Purposes           | Collect today what will be important t   | omorrow   |  |
|                    | Connect with communities and connect collections   | ect communities with their national   |  |
|                    | Collaborate with others to maximize the collections.   | the national impact of cultural   |  |

# **SECTION 3: BUDGETED FINANCIAL STATEMENTS**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NLA's finances for the 2018–19 budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

The NLA is budgeting for an operating surplus of \$0.4 million in 2018–19 after adjusting for unfunded heritage and cultural depreciation previously funded through revenue appropriation.

Total budgeted income for 2018–19 is estimated to be \$67.3 million. Of total income, revenue from Government comprises \$54.7 million which is an increase of \$1.9 million compared to 2017–18. The increase reflects:

- \$2.7 million of additional funding received (an increase of \$1.8 million compared to 2017-18): for the 250<sup>th</sup> anniversary of the Cook's first Pacific voyage;
- \$0.5 million of additional funding from the Public Sector Modernisation Fund Agency Sustainability Stream to support innovation, productivity improvements; and
- the net impact of parameter and efficiency dividend of (\$0.4 million).

Own-source revenue is planned to be \$0.5 million lower than 2017–18 mainly due to a lower estimate on sales of goods and services.

Total budgeted operating expenses for 2018–19 are estimated to be \$78.0 million, an increase of \$1.5 million from the 2017–18 estimated actual attributable to additional funding provided for the Cook anniversary.

#### Budgeted departmental balance sheet

The NLA's total assets are estimated to be \$1.7 billion at 30 June 2019. This value mainly comprises of the collection of heritage and cultural assets. The NLA will receive an equity injection of \$9.5 million in 2018–19 for the acquisition of heritage and cultural assets (see Table 3.5 Departmental Capital Budget Statement).

### 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

#### Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| the period ended so Julie                                      |           |               |          |          |          |
|--|-----------|---------------|----------|----------|----------|
|  | 2017–18   | 2018–19       | 2019–20  | 2020–21  | 2021–22  |
|  | Estimated | Budget        | Forward  | Forward  | Forward  |
|  | actual    | <b>M</b> 1000 | estimate | estimate | estimate |
|  | \$'000    | \$'000        | \$'000   | \$'000   | \$'000   |
| EXPENSES   |           |               |          |          |          |
| Employee benefits  | 36,601    | 35,074        | 34,276   | 33,757   | 33,757   |
| Suppliers  | 18,616    | 21,510        | 18,953   | 14,498   | 13,960   |
| Grants   | 796       | 731           | 731      | 731      | 731      |
| Depreciation and amortisation                                  | 20,350    | 20,555        | 20,760   | 20,913   | 21,013   |
| Write-down and impairment of assets                            | 140       | 120           | 110      | 110      | 110      |
| Total expenses   | 76,503    | 77,990        | 74,830   | 70,009   | 69,571   |
| LESS:  |           |               |          |          |          |
| OWN-SOURCE INCOME  |           |               |          |          |          |
| Own-source revenue   |           |               |          |          |          |
| Sale of goods and rendering of services                        | 8,810     | 7,931         | 7,781    | 7,781    | 7,781    |
| Interest   | 1,045     | 1,015         | 805      | 730      | 730      |
| Royalties  | 41        | 35            | 35       | 35       | 35       |
| Other  | 1,677     | 2,057         | 1,257    | 1,092    | 1,092    |
| Total own-source revenue                                       | 11,573    | 11,038        | 9,878    | 9,638    | 9,638    |
| Gains  | ,0.0      | ,             | 0,010    | 0,000    | 0,000    |
| Other  | 1,595     | 1,595         | 1,595    | 1,595    | 1,595    |
| Total gains  | 1,595     | 1,595         | 1,595    | 1,595    | 1,595    |
| Total own-source income  | 13,168    | 12,633        | 11,473   | 11,233   | 11,233   |
| Net (cost of)/contribution by services                         |           |               |          |          |          |
|  | (63,335)  | (65,357)      | (63,357) | (58,776) | (58,338) |
| Revenue from Government  | 52,736    | 54,657        | 52,557   | 47,537   | 47,142   |
| Surplus/(deficit) attributable to the<br>Australian Government | (10,599)  | (10,700)      | (10,800) | (11,239) | (11,196) |
| Total comprehensive income/(loss)                              | (10,599)  | (10,700)      | (10,800) | (11,239) | (11,196) |
| Total comprehensive income/(loss)                              | (10,599)  | (10,700)      | (10,800) | (11,239) | (11,190) |
| attributable to the Australian                                 |           |               |          |          |          |
| Government   | (10,599)  | (10,700)      | (10,800) | (11,239) | (11,196) |
| Note: Impact of net cash appropriation                         | (10,000)  | (10,100)      | (10,000) | (11,200) | (11,100) |
| arrangements   |           |               |          |          |          |
| Total comprehensive income/(loss)                              |           |               |          |          |          |
| excluding depreciation/amortisation                            |           |               |          |          |          |
| expenses previously funded through                             |           |               |          |          |          |
| revenue appropriations   | 401       | 400           | 400      | 61       | 204      |
| less heritage and cultural depreciation                        |           |               |          |          |          |
| expenses previously funded through                             |           |               |          |          |          |
| revenue appropriations <sup>(a)</sup>                          | 11,000    | 11,100        | 11,200   | 11,300   | 11,400   |
| Total comprehensive income/(loss)—as                           |           |               |          |          |          |
| per the Statement of comprehensive                             | (40 500)  | (40 700)      | (40.000) | (44.020) | (44 400) |
| income   | (10,599)  | (10,700)      | (10,800) | (11,239) | (11,196) |

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget (CDABs)) provided through Bill 2 equity appropriations. For information regarding CDAB, please refer to Table 3.5 Departmental Capital Budget Statement. Prepared on Australian Accounting Standards basis.

| Table 3.2: Budgeted departme  | Table 3.2: Budgeted departmental balance sneet (as at 30 June) |           |           |           |           |  |  |  |  |
|-------------------------------|--|-----------|-----------|-----------|-----------|--|--|--|--|
|                               | 2017–18  | 2018–19   | 2019–20   | 2020–21   | 2021–22   |  |  |  |  |
|                               | Estimated  | Budget    | Forward   | Forward   | Forward   |  |  |  |  |
|                               | actual   |           | estimate  | estimate  | estimate  |  |  |  |  |
|                               | \$'000   | \$'000    | \$'000    | \$'000    | \$'000    |  |  |  |  |
| ASSETS                        |  |           |           |           |           |  |  |  |  |
| Financial assets              |  |           |           |           |           |  |  |  |  |
| Cash and cash equivalents     | 4,977  | 5,968     | 6,111     | 6,072     | 4,408     |  |  |  |  |
| Trade and other receivables   | 1,294  | 1,294     | 1,294     | 1,294     | 1,294     |  |  |  |  |
| Other investments             | 39,708   | 38,708    | 34,708    | 31,708    | 31,708    |  |  |  |  |
| Other financial assets        | 911  | 911       | 911       | 911       | 911       |  |  |  |  |
| Total financial assets        | 46,890   | 46,881    | 43,024    | 39,985    | 38,321    |  |  |  |  |
| Non-financial assets          |  |           |           |           |           |  |  |  |  |
| Land and buildings            | 241,740  | 241,517   | 241,164   | 240,981   | 240,981   |  |  |  |  |
| Property, plant and equipment | 1,342,592  | 1,338,767 | 1,336,952 | 1,334,275 | 1,331,015 |  |  |  |  |
| Intangibles                   | 68,040   | 70,883    | 75,861    | 80,217    | 83,477    |  |  |  |  |
| Inventories                   | 968  | 968       | 968       | 968       | 1,078     |  |  |  |  |
| Other non-financial assets    | 1,627  | 1,627     | 1,627     | 1,627     | 1,627     |  |  |  |  |
| Total non-financial assets    | 1,654,967  | 1,653,762 | 1,656,572 | 1,658,068 | 1,658,178 |  |  |  |  |
| Total assets                  | 1,701,857  | 1,700,643 | 1,699,596 | 1,698,053 | 1,696,499 |  |  |  |  |
| LIABILITIES                   |  |           |           |           |           |  |  |  |  |
| Payables                      |  |           |           |           |           |  |  |  |  |
| Suppliers                     | 2,898  | 2,898     | 2,898     | 2,898     | 2,898     |  |  |  |  |
| Grants                        | 104  | 104       | 104       | 104       | 104       |  |  |  |  |
| Other payables                | 587  | 559       | 791       | 901       | 901       |  |  |  |  |
| Total payables                | 3,589  | 3,561     | 3,793     | 3,903     | 3,903     |  |  |  |  |
| Provisions                    |  |           |           | -         | -         |  |  |  |  |
| Employee provisions           | 12,342   | 12,342    | 12,342    | 12,342    | 12,342    |  |  |  |  |
| Other provisions              | 81   | 81        | 81        | 81        | 81        |  |  |  |  |
| Total provisions              | 12,423   | 12,423    | 12,423    | 12,423    | 12,423    |  |  |  |  |
| Total liabilities             | 16,012   | 15,984    | 16,216    | 16,326    | 16,326    |  |  |  |  |
| Net assets                    | 1,685,845  | 1,684,659 | 1,683,380 | 1,681,727 | 1,680,173 |  |  |  |  |
| EQUITY                        | .,,.   | .,,       | .,,       | .,,.      | .,,       |  |  |  |  |
| Contributed equity            | 108,652  | 118,166   | 127,687   | 137,273   | 146,915   |  |  |  |  |
| Reserves                      | 219,416  | 219,416   | 219,416   | 219,416   | 219,416   |  |  |  |  |
| Retained surplus (accumulated | 210,110  | 210,110   | 210,110   | 210,110   | 210,110   |  |  |  |  |
| deficit)                      | 1,357,777  | 1,347,077 | 1,336,277 | 1,325,038 | 1,313,842 |  |  |  |  |
| Total equity                  | 1,685,845  | 1,684,659 | 1,683,380 | 1,681,727 | 1,680,173 |  |  |  |  |

### Table 3.2: Budgeted departmental balance sheet (as at 30 June)

|                                       | Retained  | Asset       | Contributed | Total     |
|---------------------------------------|-----------|-------------|-------------|-----------|
|                                       | earnings  | revaluation | equity/     | equity    |
|                                       | -         | reserve     | capital     |           |
|                                       | \$'000    | \$'000      | \$'000      | \$'000    |
| Opening balance as at 1 July 2018     |           |             |             |           |
| Balance carried forward from previous |           |             |             |           |
| period                                | 1,357,777 | 219,416     | 108,652     | 1,685,845 |
| Adjusted opening balance              | 1,357,777 | 219,416     | 108,652     | 1,685,845 |
| Comprehensive income                  |           |             |             |           |
| Surplus/(deficit) for the period      | (10,700)  | -           | -           | (10,700)  |
| Total comprehensive income            | (10,700)  | -           | -           | (10,700)  |
| Contributions by owners               |           |             |             |           |
| Equity injection—Appropriation        | -         | -           | 9,514       | 9,514     |
| Sub-total transactions with owners    | -         | -           | 9,514       | 9,514     |
| Estimated closing balance as at       |           |             |             |           |
| 30 June 2019                          | 1,347,077 | 219,416     | 118,166     | 1,684,659 |
| Closing balance attributable to the   |           |             |             |           |
| Australian Government                 | 1,347,077 | 219,416     | 118,166     | 1,684,659 |

# Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

| So Julie)                         | 0047 40             | 0040 40       | 0010 00             | 0000 04          | 0004 00             |
|-----------------------------------|---------------------|---------------|---------------------|------------------|---------------------|
|                                   | 2017–18             | 2018–19       | 2019-20             | 2020-21          | 2021-22             |
|                                   | Estimated<br>actual | Budget        | Forward<br>estimate | Forward estimate | Forward<br>estimate |
|                                   | \$'000              | \$'000        | \$'000              | \$'000           | estimate<br>\$'000  |
| OPERATING ACTIVITIES              | φ 000               | φ000          | φ 000               | \$ 000           | ψ 000               |
| Cash received                     |                     |               |                     |                  |                     |
| Appropriations                    | F4 000              |               |                     | 47 507           | 47 4 4 0            |
| Sale of goods and rendering of    | 51,836              | 55,557        | 52,557              | 47,537           | 47,142              |
| services                          | 8,810               | 7,931         | 7,781               | 7,781            | 7,781               |
| Interest                          | 1,045               | 1,015         | 805                 | 730              | 730                 |
| Other                             | 1,043               | 2,092         | 1.292               | 1,127            | 1,127               |
| Total cash received               | 63.409              | <u>66,595</u> | 62,435              | 57,175           | 56,780              |
| Cash used                         | 03,409              | 00,595        | 02,435              | 57,175           | 50,700              |
|                                   | 20,000              | 25 402        | 24.044              | 22.047           | 22 757              |
| Employees                         | 36,606              | 35,102        | 34,044              | 33,647           | 33,757              |
| Suppliers                         | 17,161              | 20,035        | 17,468              | 13,013           | 13,350              |
| Other                             | 796                 | 731           | 731                 | 731              | 731                 |
| Total cash used                   | 54,563              | 55,868        | 52,243              | 47,391           | 47,838              |
| Net cash from/(used by) operating |                     |               |                     |                  |                     |
| activities                        | 8,846               | 10,727        | 10,192              | 9,784            | 8,942               |
| INVESTING ACTIVITIES              |                     |               |                     |                  |                     |
| Cash received                     |                     |               |                     |                  |                     |
| Proceeds from sales of financial  |                     |               |                     |                  |                     |
| instruments                       | 5,000               | 1,000         | 4,000               | 3,000            | -                   |
| Total cash received               | 5,000               | 1,000         | 4,000               | 3,000            |                     |
| Cash used                         |                     |               |                     |                  |                     |
| Purchase of property, plant and   |                     |               |                     |                  |                     |
| equipment and intangibles         | 26,064              | 19,350        | 23,570              | 22,409           | 20,248              |
| Total cash used                   | 26,064              | 19,350        | 23,570              | 22,409           | 20,248              |
| Net cash from/(used by) investing |                     |               |                     |                  |                     |
| activities                        | (21,064)            | (18,350)      | (19,570)            | (19,409)         | (20,248)            |
| FINANCING ACTIVITIES              |                     |               |                     |                  |                     |
| Cash received                     |                     |               |                     |                  |                     |
| Contributed equity                | 9,563               | 9,514         | 9,521               | 9,586            | 9,642               |
| Total cash received               | 9,563               | 9,514         | 9,521               | 9,586            | 9,642               |
| Net cash from/(used by) financing |                     |               |                     |                  |                     |
| activities                        | 9,563               | 9,514         | 9,521               | 9,586            | 9,642               |
| Net increase/(decrease) in cash   |                     |               |                     |                  |                     |
| held                              | (1,755)             | 991           | 143                 | (39)             | (1,664)             |
| Cash and cash equivalents at the  |                     |               |                     |                  |                     |
| beginning of the reporting period | 6,732               | 4,977         | 5,968               | 6,111            | 6,072               |
| Cash and cash equivalents at the  |                     |               | <b>.</b>            |                  |                     |
| end of the reporting period       | 4,977               | 5,968         | 6,111               | 6,072            | 4,408               |

# Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

| Table 3.5: Departmental capital  | budget sta | tement (fo | or the per | iod ended | d 30 June |
|--|------------|------------|------------|-----------|-----------|
|  | 2017–18    | 2018–19    | 2019–20    | 2020–21   | 2021–22   |
|  | Estimated  | Budget     | Forward    | Forward   | Forward   |
|  | actual     |            | estimate   | estimate  | estimate  |
|  | \$'000     | \$'000     | \$'000     | \$'000    | \$'000    |
| NEW CAPITAL APPROPRIATIONS   |            |            |            |           |           |
| Equity injections—Bill 2   | 9,563      | 9,514      | 9,521      | 9,586     | 9,642     |
| Total new capital appropriations   | 9,563      | 9,514      | 9,521      | 9,586     | 9,642     |
| Provided for:  |            |            |            |           |           |
| Purchase of non-financial assets   | 9,563      | 9,514      | 9,521      | 9,586     | 9,642     |
| Total items  | 9,563      | 9,514      | 9,521      | 9,586     | 9,642     |
| PURCHASE OF NON-FINANCIAL<br>ASSETS  |            |            |            |           |           |
| Funded by capital appropriations <sup>(a)</sup><br>Funded internally from departmental | 9,563      | 9,514      | 9,521      | 9,586     | 9,642     |
| resources <sup>(b)</sup>   | 16,501     | 9,836      | 14,049     | 12,823    | 10,606    |
| TOTAL  | 26,064     | 19,350     | 23,570     | 22,409    | 20,248    |
| RECONCILIATION OF CASH USED  |            |            |            |           |           |
| TO ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE   |            |            |            |           |           |
| Total purchases  | 26,064     | 19,350     | 23,570     | 22,409    | 20,248    |
| Total cash used to acquire assets  | 26,064     | 19,350     | 23,570     | 22,409    | 20,248    |

(a) Incudes both current Bill 2 and prior Act 2 appropriations.
 (b) Includes sources of funding from current Bill and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.
 Prepared on Australian Accounting Standards basis.

|                                   | Land         | Buildings     | Other               | Heritage  | Computer              | Tota         |
|-----------------------------------|--------------|---------------|---------------------|-----------|-----------------------|--------------|
|                                   |              |               | property,           | and       | software              |              |
|                                   |              |               | plant and           | cultural  | and                   |              |
|                                   | \$'000       | \$'000        | equipment<br>\$'000 | \$1000    | intangibles<br>\$'000 | \$'000       |
| As at 1 July 2018                 | <i>v</i> coo | <b>\$ 000</b> | \$ 000              | \$'000    | φ 000                 | <i>v</i> oot |
| Gross book value                  | 16,000       | 230,157       | 22,159              | 1,334,458 | 83,746                | 1,686,520    |
| Accumulated                       | 10,000       | 200,107       | 22,100              | 1,004,400 | 00,740                | 1,000,02     |
| depreciation/amortisation and     |              |               |                     |           |                       |              |
| impairment                        | -            | (4,417)       | (2,880)             | (11,145)  | (15,706)              | (34,148      |
| Opening net book balance          | 16,000       | 225,740       | 19,279              | 1,323,313 | 68,040                | 1,652,37     |
| Capital asset additions           |              |               | •                   |           |                       |              |
| Estimated expenditure on new      |              |               |                     |           |                       |              |
| or replacement assets             |              |               |                     |           |                       |              |
| By purchase—appropriation         |              |               |                     |           |                       |              |
| equity <sup>(a)</sup>             | -            | -             | -                   | 7,065     | 2,012                 | 9,07         |
| By purchase—appropriation         |              |               |                     |           |                       |              |
| ordinary annual services (b)      | -            | 4,175         | 3,150               | -         | 2,948                 | 10,27        |
| Total additions                   | -            | 4,175         | 3,150               | 7,065     | 4,960                 | 19,35        |
| Other movements                   |              |               |                     |           |                       |              |
| Depreciation/amortisation expense | -            | (4,398)       | (2,940)             | (11,100)  | (2,117)               | (20,555      |
| Total other movements             | -            | (4,398)       | (2,940)             | (11,100)  | (2,117)               | (20,555      |
| As at 30 June 2019                |              |               |                     |           |                       |              |
| Gross book value                  | 16,000       | 234,332       | 25,309              | 1,341,523 | 88,706                | 1,705,87     |
| Accumulated                       |              |               |                     |           |                       |              |
| depreciation/amortisation and     |              |               |                     |           |                       |              |
| impairment                        | -            | (8,815)       | (5,820)             | (22,245)  | (17,823)              | (54,703      |
|                                   | 16.000       | 225,517       | 19,489              | 1,319,278 | 70.883                | 1,651,16     |

#### Table 3.6: Statement of asset movements (Budget year 2018–19)

| Estimated operating expenditure in income statement for heritage and cultural assets |        |  |  |  |
|--|--------|--|--|--|
| Operations and Maintenance   | 11,031 |  |  |  |
| Preservation and Conservation  | 1,346  |  |  |  |
| Total operating expenditure on heritage and cultural assets                          | 12,377 |  |  |  |
|  |        |  |  |  |

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2018–19, including CDABs.
(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018–19 for depreciation/amortisation expenses, DCBs or other operational expenses.
Prepared on Australian Accounting Standards basis.

# NATIONAL MUSEUM OF AUSTRALIA

# ENTITY RESOURCES AND PLANNED PERFORMANCE

## NATIONAL MUSEUM OF AUSTRALIA

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## **NATIONAL MUSEUM OF AUSTRALIA**

### SECTION 1: ENTITY OVERVIEW AND RESOURCES

#### **1.1 STRATEGIC DIRECTION STATEMENT**

The National Museum of Australia (NMA), as mandated under the *National Museum of Australia Act 1980*, was established for the purpose of developing and maintaining a National Historical Collection for the benefit of the nation, and to bring to life the rich and diverse stories of Australia through strong engagement with the nation's varied communities and traditions. Central to the NMA's place as a national institution is its focus on meaningful engagement with all Australians through the interpretation of Australia's past, present and future, and its foundational commitment to the history and cultures of the First Australians. The NMA achieves this through the development and maintenance of the National Historical Collection, and by sharing the stories of Australia's people and places, and its social and natural environment, with its national and international audiences and visitors. The NMA is the only institution equipped to tell the complex and comprehensive story of Australia from deep time to the present day.

The NMA's mission is to become one of Australia's premier destinations, bringing the world's cultures to Australia and presenting Australia's history, culture and place in the global community to the world. In pursuit of this goal, the NMA has developed an ambitious Master Plan 2017–2030 and Strategic Commitments for 2018–2022.

Over the next four years, a focus on five key streams of endeavour will take the NMA on a journey of transformation to be a museum like no other — at the crossroads of the real and the virtual, embracing both.

- **Collections for the 21st Century:** Through development and maintenance, highlight the richness of our collections for all Australians to access, explore, and treasure. Building connections between objects, memory, imagination, and lived experience across cultures, across communities and across time.
- **Program directions:** Putting the audience at the centre of everything we do. Embedding a culture of discovery, delight, inquiry and authority, where contemporary Australia can be understood in relation to its past and its future promise.
- **Digital futures:** Embracing technological change across all aspects of our business, and positioning ourselves as an institution at the core of the emerging knowledge economy.
- **Growing our business:** Strengthening and maturing our resource base, embracing opportunities for growth and diversification, and developing resilience and flexibility in our workforce to quickly adapt and respond to changing environments and demands.

#### National Museum of Australia Budget Statements

• **Brand awareness:** Being at the forefront of cultural life in the country, where all Australians can find their stories in our place, and our place in their stories. Becoming a recognised world-class museum, renowned for telling the remarkable story of our nation, from the ancient and enduring histories of the world's oldest living cultures to the achievements of modern Australia.

The NMA commits to invest, challenge, explore and connect across all aspects of its business.

Investment into the development of the NMA's main site in Canberra will continue, and expansion of the Cultural and Corporate Shared Services Centre initiative will support collaborative partnerships between the collecting agencies, and deliver corporate and business systems more effectively.

### **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to the NMA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NMA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

## Table 1.1: NMA resource statement—Budget estimates for 2018–19 as at Budget May 2018

| •  | 2017–18   | 2018–19  |
|--|-----------|----------|
|  | estimated | estimate |
|  | actual    | \$'000   |
|  | \$'000    |          |
| Opening balance/cash reserves at 1 July            | 36,539    | 35,723   |
| Funds from Government                              |           |          |
| Annual appropriations—ordinary annual services (a) |           |          |
| Outcome 1  | 41,444    | 45,164   |
| Annual appropriations—other services (b)           |           |          |
| Equity injection                                   | 1,921     | 1,912    |
| Total annual appropriations                        | 43,365    | 47,076   |
| Amounts from portfolio department                  | 525       | 800      |
| Total amounts received from related entities       | 525       | 800      |
| Total funds from Government                        | 43,890    | 47,876   |
| Funds from other sources                           |           |          |
| Sale of goods and services (c)                     | 6,440     | 3,451    |
| Interest   | 1,289     | 1,234    |
| Other  | 450       | 500      |
| Total funds from other sources                     | 8,179     | 5,185    |
| Total net resourcing for the NMA                   | 88,608    | 88,784   |

|   | 2017–18 | 2018–19 |
|---|---------|---------|
| Average staffing level (number)         | 226     | 226     |
| (a) Appropriation Bill (No. 1) 2010, 10 |         |         |

(a) Appropriation Bill (No.1) 2018–19.

(b) Appropriation Bill (No.2) 2018–19.

(c) Sale of Goods and services contains movements relating to prior year supplementation received by the NMA.

The NMA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to the NMA and are considered "departmental" for all purposes.

Please note: All figures shown above are GST exclusive—these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

## **1.3 BUDGET MEASURES**

Budget measures in Part 1 relating to NMA are detailed in Budget Paper No. 2 and are summarised below.

#### Table 1.2: NMA 2018–19 Budget measures

## Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

|   | Program | 2017–18<br>\$'000 | 2018–19<br>\$'000 | 2019–20<br>\$'000 | 2020–21<br>\$'000 | 2021–22<br>\$'000 |
|---|---------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Expense measures<br>250th Anniversary of James  |         |                   |                   |                   |                   |                   |
| Cook's Voyage -<br>commemoration <sup>(a)</sup> | 1.1     |                   |                   |                   |                   |                   |
| Departmental expenses                           |         | -                 | -                 | -                 | -                 | -                 |
| Total   |         | -                 | -                 | -                 | -                 | -                 |
| Total expense measures                          |         |                   |                   |                   |                   |                   |
| Departmental                                    |         | -                 | -                 | -                 | -                 | -                 |
| Total   |         | -                 | -                 | -                 | -                 | -                 |

(a) This measure provides revenue to NMA of \$1.600 million in 2017–18; \$1.991 million in 2018–19; and \$2.992 million in 2019–20. Provision for this funding was included in the Contingency Reserve.

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

## SECTION 2: OUTCOMES AND PLANNED PERFORMANCE

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for NMA can be found at: www.nma.gov.au/about\_us/ips/corporate\_plan.

The most recent annual performance statement can be found at: <a href="http://www.nma.gov.au/about\_us/ips/annual-report">www.nma.gov.au/about\_us/ips/annual-report</a>.

#### 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions.

#### **Budgeted expenses for Outcome 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome and broken down by program.

#### Table 2.1.1: Budgeted expenses for Outcome 1

|                                      | 2017–18     | 2018–19      | 2019–20    | 2020–21  | 2021-22  |
|--------------------------------------|-------------|--------------|------------|----------|----------|
|                                      | Estimated   | Budget       | Forward    | Forward  | Forward  |
|                                      | actual      |              | estimate   | estimate | estimate |
|                                      | \$'000      | \$'000       | \$'000     | \$'000   | \$'00    |
| Program 1.1: Collection Management,  | Research, E | xhibitions a | nd Program | s        |          |
| Revenue from Government              |             |              |            |          |          |
| Ordinary annual services             |             |              |            |          |          |
| (Appropriation Bill No. 1)           | 43,044      | 43,564       | 44,646     | 38,625   | 38,74    |
| Expenses not requiring appropriation |             |              |            |          |          |
| in the budget year <sup>(a)</sup>    | 1,199       | 1,235        | 1,272      | 1,310    | 1,34     |
| Revenues from other independent      |             |              |            |          |          |
| sources                              | 7,104       | 7,585        | 8,012      | 7,331    | 7,36     |
| Total expenses for Program 1.1       | 51,347      | 52,384       | 53,930     | 47,266   | 47,45    |
| Outcome 1 totals by resource type    |             |              |            |          |          |
| Revenue from Government              |             |              |            |          |          |
| Ordinary annual services             |             |              |            |          |          |
| (Appropriation Bill No. 1)           | 43,044      | 43,564       | 44,646     | 38,625   | 38,740   |
| Expenses not requiring appropriation |             |              |            |          |          |
| in the budget year <sup>(a)</sup>    | 1,199       | 1,235        | 1,272      | 1,310    | 1,34     |
| Revenues from other independent      |             |              |            |          |          |
| sources                              | 7,104       | 7,585        | 8,012      | 7,331    | 7,36     |
| Total expenses for Outcome 1         | 51,347      | 52,384       | 53,930     | 47,266   | 47,45    |

|                                 | 2017–18 | 2018–19 |
|---------------------------------|---------|---------|
| Average staffing level (number) | 226     | 226     |

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees.

#### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018-19 Budget measures have created new programs or materially changed existing programs.

Outcome 1—Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions

Program 1.1—Collection Management, Research, Exhibitions and Programs

#### Delivery

Over the next four years, the NMA will focus on the following five key streams:

- Collections for the 21st Century
- Program directions
- Digital futures
- Growing our business
- Brand awareness

The NMA commits to invest, challenge, explore and connect across all aspects of its business.

| Performance informa | ation   |   |
|---------------------|---|---|
| Year                | Performance criteria <sup>(a)</sup>   | Targets   |
| 2017–18             | Bring the stories of Australia to life<br>through innovative exhibitions and<br>programs.<br>Develop, manage and preserve the<br>National Historical Collection and<br>enable access through online<br>engagement.<br>Establish meaningful and long-lived<br>local, national and international<br>partnerships.<br>Create participatory programs to build<br>relationships and engage with<br>audiences.<br>Deliver an active research and<br>scholarship program that underpins<br>the NMA's programs. | Expected to meet criterion<br>Total visitor engagements:<br>3,028,250<br>• permanent exhibitions 455,000<br>• special exhibitions 233,000<br>• travelling exhibitions 220,000<br>• online experiences 1,900,000<br>• education programs 92,000<br>• public programs 112,000<br>• events and functions 16,250<br>Collections<br>80% of the total collection stored in<br>accordance with appropriate Museum<br>standards.<br>650 acquisitions made in the reporting<br>period.<br>51% of the total collection available to<br>the public online. |

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| Performance informa   | Performance information  |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|
| Year  | Performance criteria <sup>(a)</sup>                                      | Targets  |  |  |  |  |  |  |
| 2018–19   | Increased visitor engagement with<br>Museum experiences and collections. | Total visitor engagements:3,257,750permanent exhibitions 485,000special exhibitions 191,000travelling exhibitions 226,000online experiences 2,100,000education and public programs<br>239,000events and functions 16,750 |  |  |  |  |  |  |
| 2019–20 and beyond  | As per 2018–19   | Total visitor engagements:<br>3,642,250  |  |  |  |  |  |  |
| Purposes The NMA was established for the purpose of developing and maintaining a National Historical Collection for the benefit of the nation, and to bring to life the rich and diverse stories of Australia through strong engagement with the nation's varied communities and traditions. Our foundational commitment to history and cultures of the First Australians is central to the NMA's place as a national institution. The NMA is committed to meaningful engagement with all Australians, as well as international audiences and visitors, through its interpretation of Australia's past, present and future. |  |  |  |  |  |  |  |  |

(a) New or modified performance criteria that reflect new or materially changed programs are shown in *italics*.

## **SECTION 3: BUDGETED FINANCIAL STATEMENTS**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NMA's finances for the 2018–19 budget year, including the impact of budget measures and resourcing on financial statements.

#### **3.1 BUDGETED FINANCIAL STATEMENTS**

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

#### **Comprehensive Income Statement**

The NMA estimates total budgeted revenue to increase by \$1.0 million from \$50.1 million in 2017–18 to \$51.1 million in 2018–19. This is reflected by an increase of \$0.5 million in Revenue from Government and \$0.5 million generated from own source revenue.

The Museum received additional funding from Government over the period 2017–18 to 2019–20 to:

- support the establishment of the Cultural and Corporate Shared Services Centre for providing shared corporate services (\$3.1 million in 2018–19);
- deliver Cultural Connections, a scholarship program to build professional capacity for Indigenous people from remote communities (\$1.2 million in 2018–19); and
- present an exhibition in 2020 to mark the 250<sup>th</sup> anniversary of the voyage of HMB Endeavour along the east coast of Australia that will represent the perspectives of both Indigenous and non-Indigenous Australians (\$0.8 million in 2018–19).

The NMA is working on increasing own source revenue and is forecasting continual growth of revenue generated from sales of goods and services. Revenue from interest will decline as the NMA uses cash reserves to support the major capital replacement program including redevelopment of permanent exhibition spaces.

The estimated increase in expenses is \$1.0 million, from \$51.3 million (2017-18) to \$52.3 million (2018-19). The increase in costs relate to implementation of the initiatives funded by Government as outlined above.

#### Budgeted departmental balance sheet

The NMA's net assets are budgeted to increase by \$0.7 million. Investment balances decrease by \$0.8 million to support the capital replacement program. The program includes redeveloping the permanent exhibition spaces, which will increase non-financial assets by \$3.3 million. Other non-financial assets decreased by \$1.6 million due to recognition of accrued revenue from Government in 2017–18.

#### Departmental capital budget statement

The Departmental Capital Budget Statement shows total capital expenditure of \$12.9 million, funded from departmental resources of \$11.0 million for the asset replacement program and an equity injection of \$1.9 million from the Government for the acquisition and development of heritage and cultural assets.

National Museum of Australia Budget Statements

## 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

#### Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| the period ended 50 Julie   | 2017–18   | 2018–19  | 2019–20  | 2020–21  | 2021-22  |
|---|-----------|----------|----------|----------|----------|
|   | Estimated | Budget   | Forward  | Forward  | Forward  |
|   | actual    | Duuget   | estimate | estimate | estimate |
|   | \$'000    | \$'000   | \$'000   | \$'000   | \$'000   |
| EXPENSES  |           |          |          |          |          |
| Employee benefits   | 20,721    | 20,521   | 20,443   | 20,227   | 20,081   |
| Suppliers   | 21,312    | 22,209   | 23,421   | 16,542   | 16,428   |
| Depreciation and amortisation   | 9,314     | 9,654    | 10,066   | 10,497   | 10,948   |
| Total expenses  | 51,347    | 52,384   | 53,930   | 47,266   | 47,457   |
| LESS:   |           |          |          |          |          |
| OWN-SOURCE INCOME   |           |          |          |          |          |
| Own-source revenue  |           |          |          |          |          |
| Sale of goods and rendering of services   | 4,840     | 5,051    | 5,331    | 5,627    | 5,766    |
| Interest  | 1,289     | 1,234    | 1,166    | 1,104    | 952      |
| Other   | 975       | 1,300    | 1,515    | 600      | 650      |
| Total own-source revenue  | 7,104     | 7,585    | 8,012    | 7,331    | 7,368    |
| Total own-source income   | 7,104     | 7,585    | 8,012    | 7,331    | 7,368    |
| Net (cost of)/contribution by services  | (44,243)  | (44,799) | (45,918) | (39,935) | (40,089) |
| Revenue from Government   | 43,044    | 43,564   | 44,646   | 38,625   | 38,740   |
| Surplus/(deficit) attributable to the   |           |          |          |          |          |
| Australian Government   | (1,199)   | (1,235)  | (1,272)  | (1,310)  | (1,349)  |
| Total comprehensive income/(loss)   | (1,199)   | (1,235)  | (1,272)  | (1,310)  | (1,349)  |
| Total comprehensive income/(loss)   |           |          |          |          |          |
| attributable to the Australian  |           |          |          |          |          |
| Government  | (1,199)   | (1,235)  | (1,272)  | (1,310)  | (1,349)  |
| Note: Impact of net cash appropriation  |           |          |          |          |          |
| arrangements  |           |          |          |          |          |
| Total comprehensive income/(loss)   |           |          |          |          |          |
| excluding depreciation/ amortisation  |           |          |          |          |          |
| expenses previously funded through  |           |          |          |          |          |
| revenue appropriations  | -         | -        | -        | -        | -        |
| less heritage and cultural depreciation   |           |          |          |          |          |
| expenses previously funded through  | 1 100     | 1 005    | 1 070    | 1 210    | 1 2 4 0  |
| revenue appropriations <sup>(a)</sup> <b>Total comprehensive income/(loss)—as</b> | 1,199     | 1,235    | 1,272    | 1,310    | 1,349    |
| per the Statement of comprehensive  |           |          |          |          |          |
| income  | (1,199)   | (1,235)  | (1,272)  | (1,310)  | (1,349)  |
| (a) From 2009-10, the Government replace  |           |          | . , ,    | . , ,    | ( )      |

al (a) From 2009-10, the Government replaced bin if revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget (CDABs)) provided through Bill 2 equity appropriations. For information regarding CDAB, please refer to Table 3.5 Departmental Capital Budget Statement. Prepared on Australian Accounting Standards basis.

| Table 3.2: Budgeted depart    | mental bala | ance sneet | (as at 30 Ju | ne)      |          |
|-------------------------------|-------------|------------|--------------|----------|----------|
|                               | 2017–18     | 2018–19    | 2019–20      | 2020–21  | 2021–22  |
|                               | Estimated   | Budget     | Forward      | Forward  | Forward  |
|                               | actual      |            | estimate     | estimate | estimate |
|                               | \$'000      | \$'000     | \$'000       | \$'000   | \$'000   |
| ASSETS                        |             |            |              |          |          |
| Financial assets              |             |            |              |          |          |
| Cash and cash equivalents     | 900         | 900        | 900          | 900      | 900      |
| Trade and other receivables   | 1,413       | 1,413      | 1,413        | 1,413    | 1,413    |
| Other investments             | 35,639      | 34,823     | 32,462       | 30,528   | 27,947   |
| Other financial assets        | 1,600       | -          | -            | -        | -        |
| Total financial assets        | 39,552      | 37,136     | 34,775       | 32,841   | 30,260   |
| Non-financial assets          |             |            |              |          |          |
| Land and buildings            | 102,413     | 101,300    | 100,139      | 98,928   | 97,666   |
| Property, plant and equipment | 59,346      | 62,115     | 64,892       | 67,661   | 70,733   |
| Heritage and cultural assets  | 277,790     | 278,739    | 279,695      | 280,594  | 281,478  |
| Intangibles                   | 3,143       | 3,828      | 4,260        | 4,359    | 4,914    |
| Inventories                   | 613         | 613        | 613          | 613      | 613      |
| Prepayments                   | 496         | 496        | 496          | 496      | 496      |
| Total non-financial assets    | 443,801     | 447,091    | 450,095      | 452,651  | 455,900  |
| Total assets                  | 483,353     | 484,227    | 484,870      | 485,492  | 486,160  |
| LIABILITIES                   |             | •          | ·            |          | •        |
| Payables                      |             |            |              |          |          |
| Suppliers                     | 2,239       | 2,239      | 2,239        | 2,239    | 2,239    |
| Other payables                | 354         | 551        | 551          | 551      | 621      |
| Total payables                | 2,593       | 2,790      | 2,790        | 2,790    | 2,860    |
| Provisions                    |             |            |              |          |          |
| Employee provisions           | 6,568       | 6,568      | 6,568        | 6,568    | 6,568    |
| Total provisions              | 6,568       | 6,568      | 6,568        | 6,568    | 6,568    |
| Total liabilities             | 9,161       | 9,358      | 9,358        | 9,358    | 9,428    |
| Net assets                    | 474,192     | 474,869    | 475,512      | 476,134  | 476,732  |
| EQUITY                        |             |            |              |          |          |
| Contributed equity            | 31,210      | 33,122     | 35,037       | 36,969   | 38,916   |
| Reserves                      | 185,043     | 185,043    | 185,043      | 185,043  | 185,043  |
| Retained surplus (accumulated |             |            |              | ·        | -        |
| deficit)                      | 257,939     | 256,704    | 255,432      | 254,122  | 252,773  |
| Total equity                  | 474,192     | 474,869    | 475,512      | 476,134  | 476,732  |

#### Table 3.2: Budgeted departmental balance sheet (as at 30 June)

# Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

| Retained     | Asset  | Contributed  | Total   |
|--------------|--|--|---|
| earnings     |  |  | equity  |
| \$'000       | \$'000   | \$'000   | \$'000  |
|              |  |  |   |
| 257,939<br>- | 185,043<br>-   | 31,210   | 474,192   |
| 257,939      | 185,043  | 31,210   | 474,192   |
|              |  |  |   |
| (1,235)      | -  | -  | (1,235)   |
| (1,235)      | -  | -  | (1,235)   |
|              |  |  |   |
| -            | -  | 1,912  | 1,912   |
| -            | -  | 1,912  | 1,912   |
| 256,704      | 185,043  | 33,122   | 474,869   |
| 256,704      | 185,043  | 33,122   | 474,869   |
|              | earnings<br>\$'000<br>257,939<br>-<br>257,939<br>(1,235)<br>(1,235)<br>-<br>-<br>-<br>-<br>-<br>-<br>256,704 | earnings revaluation<br>reserve<br>\$'000<br>257,939<br>185,043<br>-<br>-<br>257,939<br>185,043<br>(1,235)<br>-<br>(1,235)<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>256,704<br>185,043 | earnings         revaluation<br>reserve<br>\$'000         equity/<br>capital<br>\$'000           257,939         185,043         31,210           _         _         _           257,939         185,043         31,210           _         _         _           257,939         185,043         31,210           _         _         _           (1,235)         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _         _         _           _ |

| Jo Juliej  | 0047 40          | 0040 40  | 0040.00             | 0000 04             | 0004 00             |
|--|------------------|----------|---------------------|---------------------|---------------------|
|  | 2017–18          | 2018–19  | 2019–20             | 2020–21             | 2021-22             |
|  | Estimated        | Budget   | Forward<br>estimate | Forward<br>estimate | Forward<br>estimate |
|  | actual<br>\$'000 | \$'000   | simale<br>\$'000    | \$'000              | estimate<br>\$'000  |
|  | \$ 000           | φ 000    | \$ 000              | \$ 000              | \$ 000              |
| OPERATING ACTIVITIES   |                  |          |                     |                     |                     |
| Cash received  |                  |          |                     |                     |                     |
| Appropriations   | 41,969           | 45,964   | 45,611              | 38,625              | 38,740              |
| Sale of goods and rendering of                               |                  |          |                     |                     |                     |
| services   | 4,840            | 5,051    | 5,331               | 5,627               | 5,766               |
| Interest   | 1,289            | 1,234    | 1,166               | 1,104               | 952                 |
| Net GST received   | 2,977            | 3,037    | 3,068               | 2,690               | 2,784               |
| Other  | 450              | 500      | 550                 | 600                 | 650                 |
| Total cash received  | 51,525           | 55,786   | 55,726              | 48,646              | 48,892              |
| Cash used  |                  | ,        | ,                   | ,                   | ,                   |
| Employees  | 20,720           | 20,324   | 20,443              | 20,227              | 20,011              |
| Suppliers  | 21,312           | 22,209   | 23,421              | 16,542              | 16,428              |
| Net GST paid   | 2,977            | 3,037    | 3,068               | 2,690               | 2,784               |
| Total cash used  | 45,009           | 45,570   | 46,932              | 39,459              | 39,223              |
| Net cash from/(used by) operating                            | 40,009           | 40,070   | 40,332              | 33,433              | 33,223              |
| activities   | 6,516            | 10,216   | 8,794               | 9,187               | 9,669               |
| INVESTING ACTIVITIES   |                  | ,        | 0,101               | 0,101               | 0,000               |
| Cash received  |                  |          |                     |                     |                     |
| Investments  | 4,361            | 816      | 2,361               | 1,934               | 2,581               |
| Total cash received  | 4,301            | 816      | 2,301               | 1,934               | 2,581               |
| Cash used  | 4,307            | 010      | 2,301               | 1,934               | 2,301               |
|  |                  |          |                     |                     |                     |
| Purchase of property, plant and equipment and intangibles    | 12,798           | 12,944   | 13,070              | 13,053              | 14 107              |
| Total cash used  |                  | ,        | ,                   |                     | 14,197              |
|  | 12,798           | 12,944   | 13,070              | 13,053              | 14,197              |
| Net cash from/(used by) investing activities                 | (0 437)          | (42 429) | (40,700)            | (44 440)            | (44 646)            |
| FINANCING ACTIVITIES   | (8,437)          | (12,128) | (10,709)            | (11,119)            | (11,616)            |
|  |                  |          |                     |                     |                     |
| Cash received  | 4 004            | 4.040    | 4.045               | 4 000               | 4.047               |
| Contributed equity   | 1,921            | 1,912    | 1,915               | 1,932               | 1,947               |
| Total cash received  | 1,921            | 1,912    | 1,915               | 1,932               | 1,947               |
| Net cash from/(used by) financing                            |                  |          |                     | 4                   |                     |
| activities   | 1,921            | 1,912    | 1,915               | 1,932               | 1,947               |
| Net increase/(decrease) in cash                              |                  |          |                     |                     |                     |
| held   |                  | -        | -                   | -                   |                     |
| Cash and cash equivalents at the                             | 000              | 000      | 000                 | 000                 | 000                 |
| beginning of the reporting period                            | 900              | 900      | 900                 | 900                 | 900                 |
| Cash and cash equivalents at the end of the reporting period | 900              | 900      | 900                 | 900                 | 900                 |
| end of the reporting period                                  | 300              | 900      | 900                 | 300                 | 900                 |

# Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

National Museum of Australia Budget Statements

| i able 3.5. Departimental capital i             | Juuget sta | tement (n | or the per | iou enuel | 1 30 Julie |
|---|------------|-----------|------------|-----------|------------|
|   | 2017–18    | 2018–19   | 2019–20    | 2020–21   | 2021–22    |
|   | Estimated  | Budget    | Forward    | Forward   | Forward    |
|   | actual     | -         | estimate   | estimate  | estimate   |
|   | \$'000     | \$'000    | \$'000     | \$'000    | \$'000     |
| NEW CAPITAL APPROPRIATIONS                      |            |           |            |           |            |
| Equity injections—Bill 2                        | 1,921      | 1,912     | 1,915      | 1,932     | 1,947      |
| Total new capital appropriations                | 1,921      | 1,912     | 1,915      | 1,932     | 1,947      |
| Provided for:                                   |            |           |            |           |            |
| Purchase of non-financial assets                | 1,921      | 1,912     | 1,915      | 1,932     | 1,947      |
| Total items                                     | 1,921      | 1,912     | 1,915      | 1,932     | 1,947      |
| PURCHASE OF NON-FINANCIAL                       |            |           |            |           |            |
| ASSETS  |            |           |            |           |            |
| Funded by capital appropriations <sup>(a)</sup> | 1,921      | 1,912     | 1,915      | 1,932     | 1,947      |
| Funded internally from departmental             |            |           |            |           |            |
| resources <sup>(b)</sup>                        | 10,877     | 11,032    | 11,155     | 11,121    | 12,250     |
| TOTAL   | 12,798     | 12,944    | 13,070     | 13,053    | 14,197     |
| RECONCILIATION OF CASH USED                     |            |           |            |           |            |
| TO ACQUIRE ASSETS TO ASSET                      |            |           |            |           |            |
| MOVEMENT TABLE                                  |            |           |            |           |            |
| Total purchases                                 | 12,798     | 12,944    | 13,070     | 13,053    | 14,197     |
| Total cash used to acquire assets               | 12,798     | 12,944    | 13,070     | 13,053    | 14,197     |

### Table 3.5: Departmental capital budget statement (for the period ended 30 June)

(a) Incudes both current Bill 2 and prior Act 2 appropriations.
 (b) Includes sources of funding from current Bill and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.
 Prepared on Australian Accounting Standards basis.

|   | Land     | Buildings   | Other         | Heritage    | Computer    | Tota    |
|---|----------|-------------|---------------|-------------|-------------|---------|
|   |          |             | property,     | and         | software    |         |
|   |          |             | plant and     | cultural    | and         |         |
|   |          |             | equipment     |             | intangibles |         |
|   | \$'000   | \$'000      | \$'000        | \$'000      | \$'000      | \$'000  |
| As at 1 July 2018   |          |             |               |             |             |         |
| Gross book value<br>Accumulated   | 7,570    | 98,554      | 80,660        | 280,127     | 6,547       | 473,458 |
| depreciation/amortisation and<br>impairment   | -        | (3,711)     | (21,314)      | (2,337)     | (3,404)     | (30,766 |
| Opening net book balance  | 7,570    | 94,843      | 59,346        | 277,790     | 3,143       | 442,692 |
| Capital asset additions<br>Estimated expenditure on new<br>or replacement assets<br>By purchase—appropriation |          |             |               |             |             |         |
| equity <sup>(a)</sup>   | -        | -           | -             | 1,912       | -           | 1,912   |
| By purchase—other   | -        | 500         | 8,965         | 272         | 1,295       | 11,032  |
| Total additions   | -        | 500         | 8,965         | 2,184       | 1,295       | 12,944  |
| Other movements<br>Depreciation/amortisation  |          |             |               |             |             |         |
| expense   | -        | (1,613)     | (6,196)       | (1,235)     | (610)       | (9,654  |
| Total other movements   | -        | (1,613)     | (6,196)       | (1,235)     | (610)       | (9,654  |
| As at 30 June 2019  |          |             |               |             |             |         |
| Gross book value<br>Accumulated   | 7,570    | 99,054      | 89,625        | 282,311     | 7,842       | 486,402 |
| depreciation/amortisation and   |          | (5.004)     | (07 540)      | (0.570)     | (4.014)     | (40.400 |
| impairment  | -        | (5,324)     | (27,510)      | (3,572)     | (4,014)     | (40,420 |
| Closing net book balance  | 7,570    | 93,730      | 62,115        | 278,739     | 3,828       | 445,982 |
| Estimated operating expenditure in  | n income | statement f | or heritage a | nd cultural | assets      | \$'000  |
| Operations and Maintenance  |          |             |               | uituitui    |             | 3,153   |
| Prosonution and Consonution   |          |             |               |             |             | 2 121   |

#### Table 3.6: Statement of asset movements (Budget year 2018–19)

Preservation and Conservation 3,131 Total operating expenditure on heritage and cultural assets 6,284

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2018–19, including CDABs. Prepared on Australian Accounting Standards basis.

# NATIONAL PORTRAIT GALLERY OF AUSTRALIA

# ENTITY RESOURCES AND PLANNED PERFORMANCE

## NATIONAL PORTRAIT GALLERY OF AUSTRALIA

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## **NATIONAL PORTRAIT GALLERY OF AUSTRALIA**

### SECTION 1: ENTITY OVERVIEW AND RESOURCES

#### **1.1 STRATEGIC DIRECTION STATEMENT**

The purpose of the National Portrait Gallery of Australia (NPGA) is to present the faces of Australia. The NPGA uses portraiture to tell their stories and to increase the understanding and appreciation of the Australian people—their identity, history, culture, creativity and diversity.

The functions of the NPGA are expressed in the *National Portrait Gallery of Australia Act* 2012, which requires the NPGA to develop, preserve, maintain, promote and provide access to a national collection of portraits; and develop and engage a national audience in relation to that collection and other portraits through exhibitions, education, research, publications, and public and online programs. The Act calls for the NPGA to use every endeavour to make the most advantageous use of the national collection in the national interest.

The NPGA has four strategic priorities, which underpin the fulfilment of its national charter and align with broader government objectives. They are:

- To enliven the collection through acquisitions and commissions that reveal important Australian stories, and enhanced digital interaction of and remote access to the collection.
- To engage audiences through innovative exhibitions, learning programs and visitor experiences, and a creative exhibition touring program.
- To enlarge support for the NPGA through its Foundation, Circle of Friends, partners, government and individuals.
- To enhance resources, by strengthening the NPGA's financial resilience, supporting our staff, maintaining its iconic building and building relationships which further the aims of the NPGA.

National Portrait Gallery of Australia Budget Statements

#### **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to the NPGA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NPGA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses for Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

## Table 1.1: NPGA resource statement—Budget estimates for 2018–19 as at Budget May 2018

|  | 2017–18   | 2018–19  |
|--|-----------|----------|
|  | estimated | estimate |
|  | actual    |          |
|  | \$'000    | \$'000   |
| Opening balance/cash reserves at 1 July            | 24,581    | 24,844   |
| Funds from Government                              |           |          |
| Annual appropriations—ordinary annual services (a) |           |          |
| Outcome 1  | 10,809    | 11,685   |
| Annual appropriations—other services (b)           |           |          |
| Equity injection                                   | 193       | 191      |
| Total annual appropriations                        | 11,002    | 11,876   |
| Amounts received from related entities             |           |          |
| Amounts from portfolio department                  | 150       | 250      |
| Total amounts received from related entities       | 150       | 250      |
| Total funds from Government                        | 11,152    | 12,126   |
| Funds from other sources                           |           |          |
| Sale of goods and services                         | 1,155     | 1,073    |
| Interest   | 655       | 671      |
| Other <sup>(c)</sup>                               | 520       | 540      |
| Total funds from other sources                     | 2,330     | 2,284    |
| Total net resourcing for NPGA                      | 38,063    | 39,254   |
|  | 0047 40   | 2010 10  |
|  | 2017–18   | 2018–19  |

Average staffing level (number)

(a) Appropriation Bill (No.1) 2018–19.

(b) Appropriation Bill (No.2) 2018–19.

(c) Includes donations to the Foundation.

The NPGA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to the NPGA and are considered "departmental" for all purposes.

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Please note: All figures shown above are GST exclusive—these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

#### **1.3 BUDGET MEASURES**

There are no new measures relating to the NPGA for the 2018-19 Budget.

### **SECTION 2: OUTCOMES AND PLANNED PERFORMANCE**

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

The NPGA's outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for the National Portrait Gallery of Australia can be found at:

www.portrait.gov.au/document/27.

The most recent annual report can be found at: www.portrait.gov.au/document/282.

National Portrait Gallery of Australia Budget Statements

### 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection.

#### **Budgeted expenses for Outcome 1**

This table shows how much the NPGA intends to spend (on an accrual basis) on achieving the outcome, broken down by Departmental funding sources.

| able Ellis Budgeted expense          |               |               |               |              |          |
|--------------------------------------|---------------|---------------|---------------|--------------|----------|
|                                      | 2017–18       | 2018–19       | 2019–20       | 2020–21      | 2021–22  |
|                                      | Estimated     | Budget        | Forward       | Forward      | Forward  |
|                                      | actual        | -             | estimate      | estimate     | estimate |
|                                      | \$'000        | \$'000        | \$'000        | \$'000       | \$'000   |
| Program 1.1: Develop, maintain and   | provide acces | ss to Austral | ia's national | portrait col | lection  |
| Revenue from Government              |               |               |               |              |          |
| Ordinary annual services             |               |               |               |              |          |
| (Appropriation Bill No. 1)           | 10,809        | 11,685        | 11,663        | 11,723       | 11,817   |
| Payment from related entities        | 150           | 250           | 294           | -            | -        |
| Expenses not requiring appropriation |               |               |               |              |          |
| in the budget year (a)               | 2,949         | 2,306         | 2,594         | 2,918        | 3,076    |
| Revenues from other independent      |               |               |               |              |          |
| sources                              | 2,080         | 2,034         | 2,052         | 2,339        | 2,526    |
| Total expenses for Program 1.1       | 15,988        | 16,275        | 16,603        | 16,980       | 17,419   |
| Outcome 1 totals by resource type    |               |               |               |              |          |
| Revenue from Government              |               |               |               |              |          |
| Ordinary annual services             |               |               |               |              |          |
| (Appropriation Bill No. 1)           | 10,809        | 11,685        | 11,663        | 11,723       | 11,817   |
| Payment from related entities        | 150           | 250           | 294           | -            | -        |
| Expenses not requiring appropriation |               |               |               |              |          |
| in the budget year (a)               | 2,949         | 2,306         | 2,594         | 2,918        | 3,076    |
| Revenues from other independent      |               |               |               |              |          |
| sources                              | 2,080         | 2,034         | 2,052         | 2,339        | 2,526    |
| Total expenses for Outcome 1         | 15,988        | 16,275        | 16,603        | 16,980       | 17,419   |
|                                      |               |               |               |              |          |
|                                      | 0017 10       | 0040 40       |               |              |          |

 Average staffing level (number)
 2017-18
 2018-19

 49
 49

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation and amortisation expenses related to artwork, which are funded through an equity injection; depreciation and amortisation expenses related to long-lived assets such as the NPGA building; and resources received free of charge.

#### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

Outcome 1—Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection

#### Program 1.1—Develop, maintain and provide access to Australia's national portrait collection

The NPGA houses the national collection of portraits of Australians, reflecting the breadth and energy of Australian culture and endeavour. Subjects in the collection are individuals who have, and who will, continue to shape our nation and define our collective persona. As a member of a group of national collecting institutions, the NPGA is unique in its exclusive use of portraiture to explore Australian culture, history, individual achievement and identity. This unique nature is further enhanced by a dual focus on both subject and artist.

The NPGA has identified four strategic pillars which underpin its aim to be an inspirational art museum of international standing. They are:

- enliven the collection
- engage with audiences
- enlarge support
- · enhance resources

#### Delivery

The NPGA program is delivered in the following ways:

- Through collection development, conservation, management and digitisation
- Through on site and travelling exhibitions, education, public and online events which create high levels
  of engagement and satisfaction
- With an increasing level of engagement and collaboration
- With a focus on self-generated revenue and private giving, and a commitment to maintain and develop its iconic building.

#### Performance information

| Year    | Performance criteria  | Targets  |
|---------|---|--|
| 2017–18 | Enliven the collection—through<br>acquisitions and commissions that tell<br>important Australian stories, and<br>enhanced digitisation of and remote<br>access to the collection. | Expected to meet criterion<br>Grow the portrait collection in<br>accordance with the collection<br>development policy (target 100%).<br>Commission at least 2 artworks.  |
|         |   | Increase the percentage of the collection which is digitised (target 94%).   |
|         |   | Maintain and preserve the collection<br>with appropriate storage, display and<br>air quality to minimise preventable<br>deterioration or impairment of the<br>collection (target 0% preventable<br>deterioration or impairment). |

| Year            | Performance criteria  | Targets  |  |
|-----------------|---|--|--|
| 2017–18 (cont.) | Engage with audiences—through   | Expected to meet criterion   |  |
| ( <i>'</i>      | innovative exhibitions, learning programs<br>and visitor experiences, and a creative<br>exhibition touring program.           | Reach a million people a year through exhibitions, education and public programs, and online.  |  |
|                 |   | Mount greater than 6 exhibitions per year including travelling exhibitions.  |  |
|                 |   | Visitor satisfaction target greater than >90%.   |  |
|                 |   | Engage with 8 regional galleries through the travelling exhibition program.  |  |
|                 | Enlarge support for the NPGA—through  | Expected to meet criterion   |  |
|                 | its Foundation, sponsorships, government and individuals.   | Sponsorship, partnership and in kind revenue target greater than \$400,000.  |  |
|                 |   | Grow private giving.   |  |
|                 |   | Three collaborations/initiatives with overseas institutions.   |  |
|                 | Enhance resources—by strengthening  | Expected to meet criterion   |  |
|                 | the NPGA's financial resilience,<br>empowering its staff, maintaining its iconic<br>building and building relationships which | Deliver the building preventative<br>maintenance plan (target 75% plan<br>versus 25% reactive maintenance).  |  |
|                 | further the aims of the NPGA.   | Grow commercial revenue by 5%.   |  |
| 2018–19         | Enliven the collection—through<br>acquisitions and commissions that tell<br>important Australian stories, and enhanced        | Grow the portrait collection in accordance with the collection development policy (target 100%).   |  |
|                 | digitisation of and remote access to the  | Commission at least 2 artworks.  |  |
|                 | collection.   | Increase the percentage of the collection which is digitised (target 96%).   |  |
|                 |   | Maintain and preserve the collection<br>with appropriate storage, display and a<br>quality to minimise preventable<br>deterioration or impairment of the<br>collection (target 0% preventable<br>deterioration or impairment). |  |
|                 | <b>Engage with audiences</b> —through innovative exhibitions, learning programs and visitor experiences, and a creative       | Reach a million people a year through<br>exhibitions, education and public<br>programs, and online.  |  |
|                 | exhibition touring program.   | Launch a Portrait Prize.   |  |
|                 |   | Mount greater than 6 exhibitions per year including travelling exhibitions.  |  |
|                 |   | Visitor satisfaction target greater than >90%.   |  |
|                 |   | Engage with 8 regional galleries through the travelling exhibition program.  |  |
|                 | Enlarge support for the NPGA—through its Foundation, sponsorships, government   | Sponsorship, partnership and in kind revenue target greater than \$440,000.  |  |
|                 | and individuals.  | Grow private giving.   |  |
|                 |   | Three collaborations/initiatives with overseas institutions.   |  |

National Portrait Gallery of Australia Budget Statements

| National Portrait Gallery o | <sup>c</sup> Australia Budget Statements |
|-----------------------------|--|
|-----------------------------|--|

| Year   | Performance criteria   | Targets   |
|--|--|---|
| 2018–19<br>continued                                   | <b>Enhance resources</b> —by strengthening<br>the NPGA's financial resilience,<br>empowering its staff, maintaining its iconic<br>building and building relationships which<br>further the aims of the NPGA. | Deliver the building preventative<br>maintenance plan (target 75% planned<br>versus 25% reactive maintenance).<br>Grow commercial revenue by 5%.  |
| 2019–20 beyond   | Enliven the collection—through<br>acquisitions and commissions that tell<br>important Australian stories, and enhanced   | Grow the portrait collection in accordance with the collection development policy (target 100%).  |
|  | digitisation of and remote access to the collection  | Increase the percentage of the<br>collection which is digitised (target<br>>98%).   |
| innovative exhibitions, le<br>and visitor experiences, |  | Maintain and preserve the collection<br>with appropriate storage, display and ai<br>quality to minimise preventable<br>deterioration or impairment of the<br>collection (target 0% preventable<br>deterioration or impairment). |
|  | <b>Engage with audiences</b> —through innovative exhibitions, learning programs and visitor experiences, and a creative  | Reach a million people a year through<br>exhibitions, education and public<br>programs, and online.   |
|  | exhibition touring program   | Commission at least 2 artworks.<br>Mount greater than 6 exhibitions per<br>year including travelling exhibitions.   |
|  |  | Visitor satisfaction target greater than >90%.  |
|  |  | Engage with 8 regional galleries through the travelling exhibition program.   |
|  | <b>Enlarge support for the NPGA</b> —through its Foundation, sponsorships, government and individuals  | As per 2018–19  |
|  | <b>Enhance resources</b> —by strengthening<br>the NPGA's financial resilience,<br>empowering its staff, maintaining its iconic<br>building and building relationships which<br>further the aims of the NPGA  | As per 2018–19  |

National Portrait Gallery of Australia Budget Statements

### SECTION 3: BUDGETED FINANCIAL STATEMENTS

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NPGA's finances for the 2018–19 budget year, including the impact of budget measures and resourcing on financial statements.

#### 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

The NPGA is budgeting for a surplus in the Budget and forward years that reflects the donations expected to be received by the NPGA Foundation after adjusting for expenses not requiring appropriation in the year. Expenses not requiring appropriation include:

- depreciation on long-lived assets which is funded in accordance with the NPGA's asset replacement plan
- depreciation related to collection development, which is funded through an equity injection.

The financial impact of the anticipated closure of the NPGA for renovation works in 2019 has been included in the budget estimates. This closure will reduce own-source revenue in 2018–19 and 2019–20, offset by savings in suppliers.

#### Budgeted departmental balance sheet

Budgeted cash and cash equivalents include donations to the NPGA of approximately \$17 million, which have been accumulated over a number of years. The NPGA's Board is charged with setting the guidelines for the use of these funds.

The remainder of budgeted cash and cash equivalents is available to meet liabilities for employee entitlements and to assist in funding future asset purchases.

#### 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

## Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| ne perioù endeu 30 June   |           |              |          |          |          |
|---|-----------|--------------|----------|----------|----------|
|   | 2017–18   | 2018–19      | 2019–20  | 2020-21  | 2021–22  |
|   | Estimated | Budget       | Forward  | Forward  | Forward  |
|   | actual    | <b>MI000</b> | estimate | estimate | estimate |
|   | \$'000    | \$'000       | \$'000   | \$'000   | \$'000   |
| EXPENSES  |           |              |          |          |          |
| Employee benefits   | 5,461     | 5,599        | 5,706    | 5,814    | 5,923    |
| Suppliers   | 6,200     | 6,170        | 6,212    | 6,294    | 6,603    |
| Depreciation and amortisation                                   | 4,327     | 4,506        | 4,685    | 4,872    | 4,893    |
| Total expenses  | 15,988    | 16,275       | 16,603   | 16,980   | 17,419   |
| LESS:   |           |              |          |          |          |
| OWN-SOURCE INCOME   |           |              |          |          |          |
| Own-source revenue  |           |              |          |          |          |
| Sale of goods and rendering of services                         | 1,155     | 1,073        | 1,054    | 1,303    | 1,353    |
| Interest  | 655       | 671          | 688      | 706      | 723      |
| Other   | 670       | 790          | 854      | 580      | 700      |
| Total own-source revenue  | 2,480     | 2,534        | 2,596    | 2,589    | 2,770    |
| Gains   |           |              |          |          |          |
| Other   | 600       | 620          | 640      | 660      | 680      |
| Total gains   | 600       | 620          | 640      | 660      | 680      |
| Total own-source income   | 3,080     | 3,154        | 3,236    | 3,249    | 3,456    |
| Net (cost of)/contribution by services                          | (12,908)  | (13,121)     | (13,367) | (13,731) | (13,963  |
| Revenue from Government   | 10,809    | 11,685       | 11,663   | 11,723   | 11,817   |
| Surplus/(deficit) attributable to the                           |           | ,000         | ,        | ,. 20    | ,•       |
| Australian Government   | (2,099)   | (1,436)      | (1,704)  | (2,008)  | (2,146   |
| Total comprehensive income/(loss)                               | (2,099)   | (1,436)      | (1,704)  | (2,008)  | (2,146   |
| Total comprehensive income/(loss)                               |           |              |          |          | <u> </u> |
| attributable to the Australian                                  |           |              |          |          |          |
| Government  | (2,099)   | (1,436)      | (1,704)  | (2,008)  | (2,146   |
|   |           |              |          |          |          |
| Note: Impact of net cash appropriation                          |           |              |          |          |          |
| arrangements  |           |              |          |          |          |
| Total comprehensive income/(loss)                               |           |              |          |          |          |
| excluding depreciation/amortisation                             |           |              |          |          |          |
| expenses previously funded through                              |           |              |          |          |          |
| revenue appropriations<br>less depreciation expenses previously | 550       | 550          | 550      | 550      | 55       |
| funded through revenue appropriations <sup>(a)</sup>            | 2.649     | 1,986        | 2.254    | 2.558    | 2.69     |
| Total comprehensive income/(loss)—as                            | 2,049     | 1,300        | 2,204    | 2,000    | 2,09     |
| per the Statement of comprehensive                              |           |              |          |          |          |
| income  | (2,099)   | (1,436)      | (1,704)  | (2,008)  | (2,146   |
| a) The NPGA does not receive funding for                        |           |              |          |          |          |

(a) The NPGA does not receive funding for its total depreciation expenses on long-lived assets; rather, funding is appropriated based on capital requirements. Also, from 2009–10, the Government replaced Appropriation Bill No. 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Appropriation Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement. The adjusted result in the budget and forward years reflects donated cash and artworks to the NPGA Foundation.

## National Portrait Gallery of Australia Budget Statements

| Table 3.2: Budgeted departi   | nenital Dala | nce sneet ( | as al su Jul | ie)      |          |
|-------------------------------|--------------|-------------|--------------|----------|----------|
|                               | 2017–18      | 2018–19     | 2019–20      | 2020–21  | 2021–22  |
|                               | Estimated    | Budget      | Forward      | Forward  | Forward  |
|                               | actual       |             | estimate     | estimate | estimate |
|                               | \$'000       | \$'000      | \$'000       | \$'000   | \$'000   |
| ASSETS                        |              |             |              |          |          |
| Financial assets              |              |             |              |          |          |
| Cash and cash equivalents     | 24,581       | 24,844      | 25,107       | 25,370   | 25,633   |
| Trade and other receivables   | 414          | 414         | 414          | 414      | 414      |
| Other financial assets        | 24           | 24          | 24           | 24       | 24       |
| Total financial assets        | 25,019       | 25,282      | 25,545       | 25,808   | 26,071   |
| Non-financial assets          |              | -           |              |          |          |
| Land and buildings            | 75,968       | 75,430      | 74,702       | 73,751   | 71,481   |
| Property, plant and equipment | 7,532        | 6,237       | 4,870        | 3,428    | 3,173    |
| Heritage and cultural assets  | 35,015       | 35,388      | 35,758       | 36,126   | 36,492   |
| Intangibles                   | 335          | 300         | 263          | 224      | 183      |
| Inventories                   | 63           | 63          | 63           | 63       | 63       |
| Other non-financial assets    | 136          | 136         | 136          | 136      | 136      |
| Total non-financial assets    | 119,049      | 117,554     | 115,792      | 113,728  | 111,528  |
| Total assets                  | 144,068      | 142,836     | 141,337      | 139,536  | 137,599  |
| LIABILITIES                   |              |             |              |          |          |
| Payables                      |              |             |              |          |          |
| Suppliers                     | 1,189        | 1,189       | 1,189        | 1,189    | 1,189    |
| Other payables                | 271          | 271         | 271          | 271      | 271      |
| Total payables                | 1,460        | 1,460       | 1,460        | 1,460    | 1,460    |
| Provisions                    |              | -           |              |          |          |
| Employee provisions           | 1,161        | 1,174       | 1,187        | 1,200    | 1,213    |
| Total provisions              | 1,161        | 1,174       | 1,187        | 1,200    | 1,213    |
| Total liabilities             | 2,621        | 2,634       | 2,647        | 2,660    | 2,673    |
| Net assets                    | 141,447      | 140,202     | 138,690      | 136,876  | 134,926  |
| EQUITY                        |              |             |              |          |          |
| Contributed equity            | 129,386      | 129,577     | 129,769      | 129,963  | 130,159  |
| Reserves                      | 6,814        | 6,814       | 6,814        | 6,814    | 6,814    |
| Retained surplus (accumulated | ,            | ,           |              | *        |          |
| deficit)                      | 5,247        | 3,811       | 2,107        | 99       | (2,047)  |
| Total equity                  | 141,447      | 140,202     | 138,690      | 136,876  | 134,926  |

## Table 3.2: Budgeted departmental balance sheet (as at 30 June)

| Duugel year 2010–13)   |          |             |             |         |
|--|----------|-------------|-------------|---------|
|  | Retained | Asset       | Contributed | Total   |
|  | earnings | revaluation | equity/     | equity  |
|  |          | reserve     | capital     |         |
|  | \$'000   | \$'000      | \$'000      | \$'000  |
| Opening balance as at 1 July 2018<br>Balance carried forward from previous |          |             |             |         |
| period   | 5,247    | 6,814       | 129,386     | 141,447 |
| Adjusted opening balance   | 5,247    | 6,814       | 129,386     | 141,447 |
| Comprehensive income   |          |             |             |         |
| Surplus/(deficit) for the period   | (1,436)  | -           | -           | (1,436) |
| Total comprehensive income   | (1,436)  | -           | -           | (1,436) |
| Transactions with owners   |          |             |             |         |
| Contributions by owners  |          |             |             |         |
| Equity injection—Appropriation   | -        | -           | 191         | 191     |
| Sub-total transactions with owners   | -        | -           | 191         | 191     |
| Estimated closing balance as at  |          |             |             |         |
| 30 June 2019   | 3,811    | 6,814       | 129,577     | 140,202 |
| Closing balance attributable to the  |          |             |             |         |
| Australian Government  | 3,811    | 6,814       | 129,577     | 140,202 |

# Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

National Portrait Gallery of Australia Budget Statements

| SU Julie)                                       |           |         |          |          |          |
|---|-----------|---------|----------|----------|----------|
|   | 2017–18   | 2018–19 | 2019–20  | 2020–21  | 2021–22  |
|   | Estimated | Budget  | Forward  | Forward  | Forward  |
|   | actual    |         | estimate | estimate | estimate |
|   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| OPERATING ACTIVITIES                            |           |         |          |          |          |
| Cash received                                   |           |         |          |          |          |
| Appropriations                                  | 10,809    | 11,685  | 11,663   | 11,723   | 11,817   |
| Sale of goods and rendering of                  |           |         |          |          |          |
| services  | 1,259     | 1,170   | 1,149    | 1,420    | 1,475    |
| Interest  | 655       | 671     | 688      | 706      | 723      |
| Contributions                                   | 420       | 440     | 460      | 480      | 600      |
| Net GST received                                | 427       | 430     | 433      | 417      | 438      |
| Other   | 250       | 350     | 394      | 100      | 100      |
| Total cash received                             | 13,820    | 14,746  | 14,787   | 14,846   | 15,153   |
| Cash used                                       |           | ,       | ,        | ,        | ,        |
| Employees                                       | 5,448     | 5,586   | 5,693    | 5,801    | 5,910    |
| Suppliers                                       | 6,431     | 6,377   | 6,400    | 6,468    | 6,783    |
| Total cash used                                 | 11,879    | 11,963  | 12,093   | 12,269   | 12,693   |
| Net cash from/(used by) operating               | 11,019    | 11,905  | 12,095   | 12,203   | 12,095   |
| activities                                      | 1.941     | 2.783   | 2.694    | 2,577    | 2,460    |
| INVESTING ACTIVITIES                            | .,•       | _,      | _,       | _,       | _,       |
| Cash used                                       |           |         |          |          |          |
| Purchase of artwork                             | 193       | 191     | 192      | 194      | 196      |
| Purchase of property, plant and                 | 195       | 191     | 192      | 194      | 190      |
| equipment and intangibles                       | 1,678     | 2,520   | 2,431    | 2,314    | 2,197    |
| Total cash used                                 | 1,871     | 2,711   | 2,623    | 2,508    | 2,393    |
| Net cash from/(used by) investing               | 1,071     | 2,711   | 2,025    | 2,500    | 2,535    |
| activities                                      | (1,871)   | (2,711) | (2,623)  | (2,508)  | (2,393)  |
| FINANCING ACTIVITIES                            | (1,071)   | (2,711) | (2,020)  | (2,000)  | (2,000)  |
| Cash received                                   |           |         |          |          |          |
| Contributed equity                              | 193       | 191     | 192      | 194      | 196      |
| Total cash received                             | -         | -       |          | -        |          |
|   | 193       | 191     | 192      | 194      | 196      |
| Net cash from/(used by) financing<br>activities | 193       | 191     | 192      | 194      | 196      |
|   | 193       | 191     | 192      | 194      | 190      |
| Net increase/(decrease) in cash<br>held         | 263       | 263     | 263      | 263      | 263      |
| Cash and cash equivalents at the                | 203       | 203     | 203      | 203      | 203      |
| beginning of the reporting period               | 24,318    | 24,581  | 24,844   | 25,107   | 25,370   |
| Cash and cash equivalents at the                | 24,310    | 24,501  | 24,044   | 23,107   | 25,570   |
| end of the reporting period                     | 24,581    | 24,844  | 25,107   | 25,370   | 25,633   |
| end of the reporting period                     | 24,001    | 24,044  | 23,107   | 23,370   | 23,033   |

## Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

| Table 3.5. Departmental Capital L    | uuyei sia | tement (n | or the per | iou enueu | 1 30 Juliej |
|--------------------------------------|-----------|-----------|------------|-----------|-------------|
|                                      | 2017–18   | 2018–19   | 2019–20    | 2020–21   | 2021–22     |
|                                      | Estimated | Budget    | Forward    | Forward   | Forward     |
|                                      | actual    |           | estimate   | estimate  | estimate    |
|                                      | \$'000    | \$'000    | \$'000     | \$'000    | \$'000      |
| NEW CAPITAL APPROPRIATIONS           |           |           |            |           |             |
| Equity injections—Bill 2             | 193       | 191       | 192        | 194       | 196         |
| Total new capital appropriations     | 193       | 191       | 192        | 194       | 196         |
| Provided for:                        |           |           |            |           |             |
| Purchase of non-financial assets     | 193       | 191       | 192        | 194       | 196         |
| Total items                          | 193       | 191       | 192        | 194       | 196         |
| PURCHASE OF NON-FINANCIAL            |           |           |            |           |             |
| ASSETS                               |           |           |            |           |             |
| Funded by capital appropriations (a) | 193       | 191       | 192        | 194       | 196         |
| Funded internally from departmental  |           |           |            |           |             |
| resources <sup>(b)</sup>             | 1,978     | 2,820     | 2,731      | 2,614     | 2,497       |
| TOTAL                                | 2,171     | 3,011     | 2,923      | 2,808     | 2,693       |
| RECONCILIATION OF CASH USED          |           |           |            |           |             |
| TO ACQUIRE ASSETS TO ASSET           |           |           |            |           |             |
| MOVEMENT TABLE                       |           |           |            |           |             |
| Total purchases                      | 2,171     | 3,011     | 2,923      | 2,808     | 2,693       |
| less gifted assets                   | (300)     | (300)     | (300)      | (300)     | (300)       |
| Total cash used to acquire assets    | 1,871     | 2,711     | 2,623      | 2,508     | 2,393       |

| Table 3.5: Departmental capital budget | statement (for the period ended 30 June) |
|--|--|
| Table 3.3. Departmental capital puquet | Statement (IOI the benou ended so Julie) |

(a) Includes current Appropriation Bill No.2.
 (b) Includes sources of funding from current Bill and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.
 Prepared on Australian Accounting Standards basis.

## National Portrait Gallery of Australia Budget Statements

| Table 3.6: Statement of a | asset 1110 | VEILIEILIS | (Duuyei ye | ai 2010- | 19)         |         |
|---------------------------|------------|------------|------------|----------|-------------|---------|
|                           | Land       | Buildings  | Other      | Heritage | Computer    | Total   |
|                           |            | 0          | property,  | and      | software    |         |
|                           |            |            | plant and  | cultural | and         |         |
|                           |            |            | equipment  |          | intangibles |         |
|                           | \$'000     | \$'000     | \$'000     | '000     | \$'000      | \$'000  |
| As at 1 July 2018         |            |            |            |          |             |         |
| Gross book value          | 10,790     | 67,641     | 9,317      | 35,130   | 574         | 123,452 |
| Accumulated               |            |            |            |          |             |         |
| depreciation/amortisation |            |            |            |          |             |         |
| and impairment            | -          | (2,463)    | (1,785)    | (115)    | (239)       | (4,602) |
| Opening net book balance  | 10,790     | 65,178     | 7,532      | 35,015   | 335         | 118,850 |
| Capital asset additions   |            |            |            |          |             |         |
| Estimated expenditure     |            |            |            |          |             |         |
| on new or replacement     |            |            |            |          |             |         |
| assets                    |            |            |            |          |             |         |
| By purchase—              |            |            |            |          |             |         |
| appropriation equity (a)  | -          | -          | -          | 191      | -           | 191     |
| By purchase—              |            |            |            |          |             |         |
| appropriation ordinary    |            |            |            |          |             |         |
| annual services (b)       | -          | 2,000      | 500        | -        | 20          | 2,520   |
| Assets received as        |            |            |            |          |             |         |
| gifts/donations           | -          | -          | -          | 300      | -           | 300     |
| Total additions           | -          | 2,000      | 500        | 491      | 20          | 3,011   |
| Other movements           |            |            |            |          |             |         |
| Depreciation/amortisation |            |            |            |          |             |         |
| expense                   | -          | (2,538)    | (1,795)    | (118)    | (55)        | (4,506) |
| Total other movements     | -          | (2,538)    | (1,795)    | (118)    | (55)        | (4,506) |
| As at 30 June 2019        |            |            |            |          |             |         |
| Gross book value          | 10,790     | 69,641     | 9,817      | 35,621   | 594         | 126,463 |
| Accumulated depreciation/ |            |            |            |          |             |         |
| amortisation and          |            |            |            |          |             |         |
| impairment                | -          | (5,001)    | (3,580)    | (233)    | (294)       | (9,108) |
| Closing net book balance  | 10,790     | 64,640     | 6,237      | 35,388   | 300         | 117,355 |

#### Table 3.6: Statement of asset movements (Budget year 2018–19)

| Estimated operating expenditure in income statement for heritage and cultural assets | \$'000 |
|--|--------|
| Operations and Maintenance   | 1,060  |
| Preservation and Conservation  | 83     |
| Total operating expenditure on heritage and cultural assets                          | 1 1/13 |

 Total operating expenditure on heritage and cultural assets
 1,143

 (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2018–19, including CDABs.
 (No. 2)

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018– 19 for depreciation/amortisation expenses.

## **OLD PARLIAMENT HOUSE**

# ENTITY RESOURCES AND PLANNED PERFORMANCE

## **OLD PARLIAMENT HOUSE**

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## **OLD PARLIAMENT HOUSE**

## **SECTION 1: ENTITY OVERVIEW AND RESOURCES**

### **1.1 STRATEGIC DIRECTION STATEMENT**

The Museum of Australian Democracy was established in Old Parliament House (OPH) in 2009 to provide an enriched understanding and appreciation of the political legacy and intrinsic value of Australian democracy. OPH provides transformative learning experiences through formal, curriculum-based programs for schools and unique informal experiences through exhibitions, youth parliaments, self-directed learning and online engagement as it explores what it means to be an informed and engaged citizen.

As the home of our Federal Parliament from 1927 to 1988 and an icon of outstanding national heritage significance OPH aims to communicate the spirit of OPH as a significant national heritage site, while ensuring the building and heritage collections are conserved for future generations.

OPH's 2018–23 Strategic Plan outlines the vision and direction to build upon its strategic priorities of bold, relevant, authentic and dynamic content and activities. The priorities which support its strategic direction and align with broader government objectives are:

- Our exhibitions, events, collections and education programs will tell stories and provoke thoughtful engagement; advancing conversations about democracy past present and future.
- Active citizenship is promoted via a suite of enriching and transformative audience experiences and targeted activities that are timely and influential.
- To create a vibrant and contemporary hub, in harmony with the heritage values that recognise, preserve and communicate the spirit of place.
- To build an organisational culture to enable staff to be nimble, courageous, nonpartisan, collaborative and efficient and to ensure ongoing relevance and financial sustainability.

Old Parliament House Budget Statements

### **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to OPH for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for OPH's operations) classification.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses for Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

#### Table 1.1: OPH resource statement—Budget estimates for 2018–19 as at Budget May 2018 0047 10 0040 40

|  | 2017–18   | 2018–19  |
|--|-----------|----------|
|  | estimated | estimate |
|  | actual    |          |
|  | \$'000    | \$'000   |
| Opening balance/cash reserves at 1 July            | 4,505     | 4,505    |
| Funds from Government                              |           |          |
| Annual appropriations—ordinary annual services (a) |           |          |
| Outcome 1  | 16,059    | 16,425   |
| Annual appropriations—other services (b)           |           |          |
| Equity injection                                   | 2,514     | 3,422    |
| Total annual appropriations                        | 18,573    | 19,847   |
| Amounts received from related entities             |           |          |
| Amounts from portfolio department                  | 221       | 290      |
| Total amounts received from related entities       | 221       | 290      |
| Total funds from Government                        | 18,794    | 20,137   |
| Funds from other sources                           |           |          |
| Sale of goods and services                         | 961       | 969      |
| Total funds from other sources                     | 961       | 969      |
| Total net resourcing for OPH                       | 24,260    | 25,611   |
|  |           |          |
|  | 2017–18   | 2018–19  |
|  |           |          |

Average staffing level (number)

(a) Appropriation Bill (No.1) 2018-19

(b) Appropriation Bill (No.2) 2018–19

The OPH is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to the OPH and are considered "departmental" for all purposes.

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Please note: All figures shown above are GST exclusive-these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

#### 1.3 **BUDGET MEASURES**

There are no new measures relating to OPH for the 2018-19 Budget.

## SECTION 2: OUTCOMES AND PLANNED PERFORMANCE

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for Old Parliament House can be found at: www.moadoph.gov.au/about/corporate-documents.

The most recent annual performance statement can be found at: <a href="http://www.moadoph.gov.au/about/annual-reports">www.moadoph.gov.au/about/annual-reports</a>.

### 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: An enhanced appreciation and understanding of the political and social heritage of Australia for members of the public, through activities including the conservation and upkeep of, and the provision of access to, Old Parliament House and the development of its collections, exhibitions and educational programs.

#### **Budgeted expenses for Outcome 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

#### Table 2.1.1: Budgeted expenses for Outcome 1

| 2018–19<br>Budget<br>\$'000 | 2019–20<br>Forward<br>estimate<br>\$'000 | 2020–21<br>Forward<br>estimate<br>\$'000 | 2021–22<br>Forward<br>estimate<br>\$'000 |
|-----------------------------|--|--|--|
| -                           | estimate                                 | estimate                                 | estimate                                 |
| \$'000                      |  |  |  |
| \$'000                      | \$'000                                   | \$'000                                   | \$'000                                   |
|                             |  |  | φ 000                                    |
|                             |  |  |  |
|                             |  |  |  |
|                             |  |  |  |
| 16,425                      | 14,694                                   | 14,211                                   | 14,260                                   |
| 290                         | 397                                      | -  | -  |
|                             |  |  |  |
| -                           | -  | -  | -  |
|                             |  |  |  |
| 969                         | 974                                      | 1,000                                    | 1,000                                    |
| 17,684                      | 16,065                                   | 15,211                                   | 15,260                                   |
|                             |  |  |  |
|                             |  |  |  |
|                             |  |  |  |
| 16,425                      | 14,694                                   | 14,211                                   | 14,260                                   |
| 290                         | 397                                      | -  | -  |
|                             |  |  |  |
| -                           | -  | -  | -  |
|                             |  |  |  |
| 969                         | 974                                      | 1,000                                    | 1,000                                    |
| 17,684                      | 16,065                                   | 15,211                                   | 15,260                                   |
|                             | · ·                                      |  |  |
|                             |  |  |  |
| 2018–19                     |  |  |  |
| _                           |  |  | <u>2018–19</u><br>74                     |

#### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

Outcome 1: An enhanced appreciation and understanding of the political and social heritage of Australia for members of the public, through activities including the conservation and upkeep of, and the provision of access to, Old Parliament House and the development of its collections, exhibitions and educational programs.

#### Program 1.1—Old Parliament House

OPH's collection is of national, regional and local significance. It captures the ideas, movements, individuals and events of Australian democracy and the story of this nationally listed heritage place, Old Parliament House, which was home to the Federal Parliament for 61 years.

OPH offers a spectrum of entry points: through interpretations of the building, in-house and touring exhibitions, onsite and online projects, education and public programs, children's activities and opportunities to experience the spirit of Old Parliament House through festivals and events.

#### Delivery

The Program will be delivered in the following ways:

- Ensuring the heritage values of Old Parliament House are recognised, preserved and communicated
- Managing a collection of national, regional and local significance to document and illustrate the development of Australian democracy
- Providing enhanced visitor experiences through increased participation onsite and online

• Providing quality learning programs that align with national curriculum requirements.

| Performance inf   | ormation  |   |
|---|---|---|
| Year  | Performance criteria                                    | Targets   |
| 2017–18   | Engage, educate and inspire—                            | Expected to meet criterion  |
| increase engagement with national<br>and international visitors through<br>innovative exhibitions and programs<br>that are accessed in a variety of ways. | 260,000 number of visits to the organisation.           |   |
|   | 480,000 number of visits to the organisation's website. |   |
|   |   | 90% of visitors who were satisfied or very satisfied with their visit.                    |
|   |   | 38,500 people participating in public programs.   |
|   |   | 74,500 students participating in school programs.   |
|   |   | 1,430 educational institutions<br>participating in organised school<br>learning programs. |
|   |   | 95% of teachers reporting overall positive experience.                                    |
|   |   | 95% of teachers reporting relevance to the classroom curriculum.                          |

## Old Parliament House Budget Statements

| Year  | Performance criteria  | Targets   |  |  |
|---|---|---|--|--|
| 2017–18   | Collect, share and digitise—build and   | Expected to meet criterion  |  |  |
| (cont.)   | maintain a rich national collection for<br>current and future generations of  | 374 acquisitions (made in the reporting period).  |  |  |
|   | Australians to enjoy and learn from.  | 187 objects accessioned (in the reporting period).  |  |  |
|   |   | 30% of the total collection available to the public.                                      |  |  |
|   |   | 90% of the total collection digitised.  |  |  |
| 2018–19 Engage, educate and inspire—<br>increase engagement with national |   | 260,000 number of visits to the organisation.   |  |  |
|   | and international visitors through<br>innovative exhibitions and programs     | 480,000 number of visits to the organisation's website.                                   |  |  |
|   | that are accessed in a variety of ways.                                       | 90% of visitors who were satisfied or very satisfied with their visit.                    |  |  |
|   |   | 38,500 people participating in public programs.   |  |  |
|   |   | 74,500 students participating in school programs.   |  |  |
|   |   | 1,430 educational institutions<br>participating in organised school<br>learning programs. |  |  |
|   |   | 95% of teachers reporting overall positive experience.                                    |  |  |
|   |   | 95% of teachers reporting relevance to the classroom curriculum.                          |  |  |
|   | Collect, share and digitise—build<br>and maintain a rich national collection  | 374 acquisitions (made in the reporting period).  |  |  |
|   | for current and future generations of<br>Australians to enjoy and learn from. | 187 objects accessioned (in the reporting period).  |  |  |
|   |   | 30% of the total collection available to the public.                                      |  |  |
|   |   | 90% of the total collection digitised.  |  |  |
| 2019–20 and beyond  | As per 2018–19  | As per 2018–19  |  |  |
| Purpose   |   | ent House is to provide an enriched<br>stralia's political legacy and the intrinsio       |  |  |

## **SECTION 3: BUDGETED FINANCIAL STATEMENTS**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of OPH's finances for the 2018–19 budget year, including the impact of budget measures and resourcing on financial statements.

#### **3.1 BUDGETED FINANCIAL STATEMENTS**

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

#### **Comprehensive income statement**

Old Parliament House is budgeting for an operating loss result in the 2017–18 year driven by heritage depreciation on the building. Total budgeted income for 2018–19 is estimated to be \$17.7 million, of which \$16.4 million is appropriation from Government, and includes funding from the Public Service Modernisation Fund – Agency Sustainability measure from the 2017–18 Budget and \$0.3 million in grant funding from the Department of Communications and the Arts.

Total expenses for 2018–19 are estimated to be \$13.1 million (excluding depreciation), and remains consistent over the forward estimate period.

Operational losses sustained by OPH are technical accounting losses driven by the heritage depreciation on the building. OPH maintains sufficient underlying cash balances to maintain financial sustainability.

#### **Departmental Balance Sheet**

Total assets are budgeted to increase in 2018–19 by \$3.4 million, reflecting the equity injections received for heritage and cultural assets and the funding for critical capital works under the Public Service Modernisation Fund – Agency Sustainability measure from the 2017–18 budget. The additional capital investment in each asset class is in line with OPH's capital works program over the three years of new funding.

OPH has reclassified the building to a 'Heritage & Cultural asset'. This is on the basis that the building reflects significant cultural heritage of the Australian nation and has satisfactorily met the criteria under the Financial Reporting Rules for Heritage and Cultural classification.

## 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

#### Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| the period ended 30 Julie                            |                |             |              |              |             |
|--|----------------|-------------|--------------|--------------|-------------|
|  | 2017–18        | 2018–19     | 2019–20      | 2020–21      | 2021–22     |
|  | Estimated      | Budget      | Forward      | Forward      | Forward     |
|  | actual         |             | estimate     | estimate     | estimate    |
|  | \$'000         | \$'000      | \$'000       | \$'000       | \$'000      |
| EXPENSES   |                |             |              |              |             |
| Employee benefits                                    | 7,595          | 7,747       | 7,825        | 7,822        | 8,213       |
| Suppliers  | 5,548          | 5,367       | 5,426        | 5,289        | 4,947       |
| Heritage and cultural depreciation                   | 4,741          | 3,804       | 2,050        | 1,261        | 1,261       |
| Other depreciation and amortisation                  | 941            | 766         | 764          | 839          | 839         |
| Total expenses                                       | 18,825         | 17,684      | 16,065       | 15,211       | 15,260      |
| LESS:  |                |             |              |              |             |
| OWN-SOURCE INCOME                                    |                |             |              |              |             |
| Own-source revenue                                   |                |             |              |              |             |
| Sale of goods and rendering of services              | 961            | 969         | 974          | 1,000        | 1,000       |
| Grants received                                      | 221            | 290         | 397          | -            | -           |
| Total own-source revenue                             | 1,182          | 1,259       | 1,371        | 1,000        | 1,000       |
| Total own-source income                              | 1,182          | 1,259       | 1,371        | 1,000        | 1,000       |
| Net (cost of)/contribution by services               | (17,643)       | (16,425)    | (14,694)     | (14,211)     | (14,260)    |
| Revenue from Government                              | 16,059         | 16,425      | 14,694       | 14,211       | 14,260      |
| Surplus/(deficit) attributable to the                |                | ,           | ,            | ,            | ,           |
| Australian Government                                | (1,584)        | -           | -            | -            | -           |
| Total comprehensive income/(loss)                    | (1,584)        | -           | -            | -            | -           |
| Total comprehensive income/(loss)                    |                |             |              |              |             |
| attributable to the Australian                       |                |             |              |              |             |
| Government   | (1,584)        | -           | -            | -            | -           |
| Note: Impact of net cash appropriation               |                |             |              |              |             |
| arrangements   |                |             |              |              |             |
| Total comprehensive income/(loss)                    |                |             |              |              |             |
| excluding depreciation/ amortisation                 |                |             |              |              |             |
| expenses previously funded through                   |                |             |              |              |             |
| revenue appropriations                               | (1,584)        | -           | -            | -            | -           |
| less depreciation expenses previously                |                |             |              |              |             |
| funded through revenue appropriations <sup>(a)</sup> | -              | -           | -            | -            | -           |
| Total comprehensive income/(loss)—as                 |                |             |              |              |             |
| per the Statement of comprehensive                   |                |             |              |              |             |
| income   | (1,584)        | -           | -            | -            | -           |
| (a) From 2009-10, the Government replace             | ed Bill 1 reve | enue approp | riations for | the heritage | and cultura |

From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget (CDABs)) provided through Bill 2 equity appropriations. For information regarding CDAB, please refer to Table 3.5 Departmental Capital Budget Statement. (a)

| Table 3.2. Budgeled departme  | ental Dala | ance sneet | (as al 30 Ju | ne)      |          |
|-------------------------------|------------|------------|--------------|----------|----------|
|                               | 2017–18    | 2018–19    | 2019–20      | 2020–21  | 2021–22  |
|                               | Estimated  | Budget     | Forward      | Forward  | Forward  |
|                               | actual     |            | estimate     | estimate | estimate |
|                               | \$'000     | \$'000     | \$'000       | \$'000   | \$'000   |
| ASSETS                        |            |            |              |          |          |
| Financial assets              |            |            |              |          |          |
| Cash and cash equivalents     | 4,505      | 4,505      | 4,505        | 4,505    | 4,505    |
| Trade and other receivables   | 287        | 287        | 291          | 291      | 291      |
| Total financial assets        | 4,792      | 4,792      | 4,796        | 4,796    | 4,796    |
| Non-financial assets          |            |            |              |          |          |
| Land and buildings            |            |            |              |          |          |
| Property, plant and equipment | 1,717      | 2,718      | 3,061        | 2,977    | 2,977    |
| Heritage and cultural assets  | 87,601     | 89,448     | 92,492       | 92,972   | 93,169   |
| Intangibles                   | 607        | 1,181      | 1,418        | 1,218    | 1,218    |
| Prepayments                   | 29         | 29         | 29           | 29       | 29       |
| Total non-financial assets    | 89,954     | 93,376     | 97,000       | 97,196   | 97,393   |
| Total assets                  | 94,746     | 98,168     | 101,796      | 101,992  | 102,189  |
| LIABILITIES                   |            |            |              |          |          |
| Payables                      |            |            |              |          |          |
| Suppliers                     | 289        | 293        | 317          | 317      | 317      |
| Other payables                | 278        | 278        | 278          | 278      | 278      |
| Total payables                | 567        | 571        | 595          | 595      | 595      |
| Provisions                    |            |            |              |          |          |
| Employee provisions           | 1,978      | 1,976      | 2,011        | 2,011    | 2,011    |
| Total provisions              | 1,978      | 1,976      | 2,011        | 2,011    | 2,011    |
| Total liabilities             | 2,545      | 2,547      | 2,606        | 2,606    | 2,606    |
| Net assets                    | 92,201     | 95,621     | 99,190       | 99,386   | 99,583   |
| EQUITY                        |            |            |              | ·        |          |
| Contributed equity            | 101,283    | 104,703    | 108,272      | 108,468  | 108,665  |
| Reserves                      | 28,389     | 28,389     | 28,389       | 28,389   | 28,389   |
| Retained surplus (accumulated | , -        | ,          |              |          |          |
| deficit)                      | (37,471)   | (37,471)   | (37,471)     | (37,471) | (37,471) |
| Total equity                  | 92,201     | 95,621     | 99,190       | 99,386   | 99,583   |

### Table 3.2: Budgeted departmental balance sheet (as at 30 June)

### Old Parliament House Budget Statements

|  | Retained | Asset       | Contributed | Total  |
|--|----------|-------------|-------------|--------|
|  | earnings | revaluation | equity/     | equity |
|  |          | reserve     | capital     |        |
|  | \$'000   | \$'000      | \$'000      | \$'000 |
| Opening balance as at 1 July 2018              |          |             |             |        |
| Balance carried forward from previous period   | (37,471) | 28,389      | 101,283     | 92,201 |
| Adjusted opening balance                       | (37,471) | 28,389      | 101,283     | 92,201 |
| Transactions with owners                       |          |             |             |        |
| Contributions by owners                        |          |             |             |        |
| Equity injection—Appropriation                 | -        | -           | 3,422       | 3,422  |
| Other  | -        | -           | (2)         | (2)    |
| Sub-total transactions with owners             | -        | -           | 3,420       | 3,420  |
| Estimated closing balance as at 30 June 2019   | (37,471) | 28,389      | 104,703     | 95,621 |
| Closing balance attributable to the Australian |          | -           |             |        |
| Government                                     | (37,471) | 28,389      | 104,703     | 95,621 |

# Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

| su Julie)                         |           |         |          |          |          |
|-----------------------------------|-----------|---------|----------|----------|----------|
|                                   | 2017–18   | 2018–19 | 2019–20  | 2020–21  | 2021–22  |
|                                   | Estimated | Budget  | Forward  | Forward  | Forward  |
|                                   | actual    |         | estimate | estimate | estimate |
|                                   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| OPERATING ACTIVITIES              |           |         |          |          |          |
| Cash received                     |           |         |          |          |          |
| Appropriations                    | 16,280    | 16,715  | 15,091   | 14,211   | 14,260   |
| Sale of goods and rendering of    |           |         | -        | -        | -        |
| services                          | 961       | 969     | 970      | 1,000    | 1,000    |
| Total cash received               | 17,241    | 17,684  | 16,061   | 15,211   | 15,260   |
| Cash used                         |           |         |          |          |          |
| Employees                         | 7,594     | 7,749   | 7,790    | 7,822    | 8,213    |
| Suppliers                         | 5,549     | 5,363   | 5,402    | 5,289    | 4,947    |
| Total cash used                   | 13,143    | 13,112  | 13,192   | 13,111   | 13,160   |
| Net cash from/(used by) operating |           | - ,     |          | - /      | .,       |
| activities                        | 4,098     | 4,572   | 2,869    | 2,100    | 2,100    |
| INVESTING ACTIVITIES              |           |         |          |          |          |
| Cash used                         |           |         |          |          |          |
| Purchase of property, plant and   |           |         |          |          |          |
| equipment and intangibles         | 6,612     | 7,992   | 6,438    | 2,296    | 2,297    |
| Total cash used                   | 6,612     | 7,992   | 6,438    | 2,296    | 2,297    |
| Net cash from/(used by) investing |           |         |          | -        |          |
| activities                        | (6,612)   | (7,992) | (6,438)  | (2,296)  | (2,297)  |
| FINANCING ACTIVITIES              |           |         |          |          |          |
| Cash received                     |           |         |          |          |          |
| Contributed equity                | 2,514     | 3,420   | 3,569    | 196      | 197      |
| Total cash received               | 2,514     | 3,420   | 3,569    | 196      | 197      |
| Net cash from/(used by) financing |           |         | .,       |          | -        |
| activities                        | 2,514     | 3,420   | 3,569    | 196      | 197      |
| Cash and cash equivalents at the  | · ·       |         | •        |          |          |
| beginning of the reporting period | 4,505     | 4,505   | 4,505    | 4,505    | 4,505    |
| Cash and cash equivalents at the  |           |         |          |          |          |
| end of the reporting period       | 4,505     | 4,505   | 4,505    | 4,505    | 4,505    |

## Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

#### Old Parliament House Budget Statements

| Juuyei sia | tement (n   | or the per   | iou enueu   | i so sullej  |
|------------|---|--|---|--|
| 2017–18    | 2018–19   | 2019–20  | 2020–21   | 2021–22  |
| Estimated  | Budget  | Forward  | Forward   | Forward  |
| actual     |   | estimate   | estimate  | estimate   |
| \$'000     | \$'000  | \$'000   | \$'000  | \$'000   |
|            |   |  |   |  |
| 2,514      | 3,422   | 3,624  | 196   | 197  |
| 2,514      | 3,422   | 3,624  | 196   | 197  |
|            |   |  |   |  |
| 2,514      | 3,422   | 3,624  | 196   | 197  |
| 2,514      | 3,422   | 3,624  | 196   | 197  |
|            |   |  |   |  |
| 2,514      | 3,422   | 3,624  | 196   | 197  |
| 4,098      | 4,570   | 2,814  | 2,100   | 2,100  |
| 6,612      | 7,992   | 6,438  | 2,296   | 2,297  |
|            |   |  |   |  |
| 6,612      | 7,992   | 6,438  | 2,296   | 2,297  |
| 6,612      | 7,992   | 6,438  | 2,296   | 2,297  |
|            | 2017–18<br>Estimated<br>actual<br>\$'000<br>2,514<br>2,514<br>2,514<br>2,514<br>2,514<br>4,098<br>6,612<br>6,612<br>6,612 | 2017–18 2018–19<br>Estimated Budget<br>actual<br>\$'000 \$'000<br>2,514 3,422<br>2,514 3,422<br>2,514 3,422<br>2,514 3,422<br>2,514 3,422<br>2,514 3,422<br>4,098 4,570<br>6,612 7,992<br>6,612 7,992<br>6,612 7,992 | 2017-18         2018-19         2019-20           Estimated actual \$'000         Budget \$'000         Forward estimate \$'000           2,514         3,422         3,624           2,514         3,422         3,624           2,514         3,422         3,624           2,514         3,422         3,624           2,514         3,422         3,624           2,514         3,422         3,624           2,514         3,422         3,624           2,514         3,422         3,624           2,514         3,422         3,624           2,514         3,422         3,624           2,514         3,422         3,624           2,514         3,422         3,624           4,098         4,570         2,814           6,612         7,992         6,438           6,612         7,992         6,438           6,612         7,992         6,438 | Estimated<br>actual<br>\$'000         Budget<br>\$'000         Forward<br>estimate<br>\$'000         Forward<br>estimate<br>\$'000           2,514         3,422         3,624         196           2,514         3,422         3,624         196           2,514         3,422         3,624         196           2,514         3,422         3,624         196           2,514         3,422         3,624         196           2,514         3,422         3,624         196           2,514         3,422         3,624         196           2,514         3,422         3,624         196           6,612         7,992         6,438         2,296           6,612         7,992         6,438         2,296           6,612         7,992         6,438         2,296 |

### Table 3.5: Departmental capital budget statement (for the period ended 30 June)

(a) Incudes both current Bill 2 and prior Act 2 appropriations.
(b) Includes sources of funding from current Bill and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.
Prepared on Australian Accounting Standards basis.

| able 3.6: Statement of asset mo         |                     | Llamitana       | Commutan                 | <b>T</b> ( |
|---|---------------------|-----------------|--------------------------|------------|
|   | Other               | Heritage        | Computer<br>software and | Tota       |
|   | property,           | and<br>cultural |                          |            |
|   | plant and           | cultural        | intangibles              |            |
|   | equipment<br>\$'000 | \$'000          | \$'000                   | \$'000     |
| As at 1 July 2018                       | φ000                | \$ 000          | φ 000                    | φ 000      |
| Gross book value                        | 3,866               | 96,745          | 1,538                    | 102,149    |
| Accumulated depreciation/               | 3,000               | 30,743          | 1,000                    | 102,143    |
| amortisation and impairment             | (2,149)             | (9,144)         | (931)                    | (12,224    |
| Opening net book balance                | 1,717               | 87,601          | 607                      | 89,925     |
| Capital asset additions                 | .,                  | ,               |                          | ,          |
| Estimated expenditure on new or         |                     |                 |                          |            |
| replacement assets                      |                     |                 |                          |            |
| By purchase—appropriation               |                     |                 |                          |            |
| equity <sup>(a)</sup>                   | 1,565               | 5,651           | 776                      | 7,992      |
| Total additions                         | 1,565               | 5,651           | 776                      | 7,992      |
| Other movements                         |                     |                 |                          |            |
| Depreciation/amortisation expense       | (564)               | (3,804)         | (202)                    | (4,570     |
| Total other movements                   | (564)               | (3,804)         | (202)                    | (4,570     |
| As at 30 June 2019                      |                     |                 |                          |            |
| Gross book value                        | 5,431               | 102,396         | 2,314                    | 110,141    |
| Accumulated depreciation/               |                     |                 |                          |            |
| amortisation and impairment             | (2,713)             | (12,948)        | (1,133)                  | (16,794    |
| Closing net book balance                | 2,718               | 89,448          | 1,181                    | 93,347     |
|   |                     | lau haultana ar |                          | \$'00      |
| Estimated operating expenditure in inco | une statement i     | or neritage al  | iu cultural assets       | -          |
| Operations and Maintenance              |                     |                 |                          | 3,50       |
| Preservation and Conservation           |                     |                 |                          | 40         |
| Fotal operating expenditure on heritage | and outfural or     | ente            |                          | 3.90       |

ont of assot Table 3 6. State te (Budgot 2018-19)

## **SCREEN AUSTRALIA**

# ENTITY RESOURCES AND PLANNED PERFORMANCE

## SCREEN AUSTRALIA

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|       |   |     |

## SCREEN AUSTRALIA

## SECTION 1: ENTITY OVERVIEW AND RESOURCES

### **1.1 STRATEGIC DIRECTION STATEMENT**

Screen Australia works to support bold, enduring and culturally significant Australian storytelling that resonates with local audiences and succeeds in a global marketplace, created by a skilled and entrepreneurial screen industry.

Screen Australia's goals are:

- engaged audiences
- compelling Australian storytelling
- successful Australian screen businesses
- highly-skilled, creative and innovative industry practitioners.

Screen Australia also aims to be an efficient and effective organisation that is responsive to industry.

Screen Australia works to achieve these goals through:

- culture supporting screen stories that shape our cultural imagination, contribute to our national belonging, and create a legacy for all Australians now and into the future
- quality encouraging creators to extend the ambitions of their projects in terms of development, writing, craft, scale and production to produce high-end content
- innovation supporting the creation of innovative, risk-taking content for new and evolving platforms.

Screen Australia co-finances its projects with private financing sources. International economic conditions and tightening of credit markets may impact the availability of private funds for screen projects. The environment for feature film producers is also characterised by uncertain access to distribution and a small domestic market. In addition, the difficult economic climate may affect the level of recoupment of investment flowing to Screen Australia.

Screen Australia Budget Statements

### **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to Screen Australia for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the Screen Australia's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

## Table 1.1: Screen Australia resource statement—Budget estimates for 2018–19 as at Budget May 2018

| ······································             |           |          |
|--|-----------|----------|
|  | 2017–18   | 2018–19  |
|  | estimated | estimate |
|  | actual    |          |
|  | \$'000    | \$'000   |
| Opening balance/cash reserves at 1 July            | 21,164    | 21,164   |
| Funds from Government                              |           |          |
| Annual appropriations—ordinary annual services (a) |           |          |
| Outcome 1  | 11,394    | 11,335   |
| Total annual appropriations                        | 11,394    | 11,335   |
| Amounts received from related entities             |           | ,        |
| Amounts from portfolio department <sup>(b)</sup>   | 70,454    | 70,454   |
| Total amounts received from related entities       | 70,454    | 70,454   |
| Total funds from Government                        | 81,848    | 81,789   |
| Funds from other sources                           |           |          |
| Sale of goods and services                         | 160       | 190      |
| Interest   | 2,175     | 2,175    |
| Royalties from on-screen investments               | 5,000     | 4,545    |
| Other  | 657       | 1,072    |
| Total funds from other sources                     | 7,992     | 7,982    |
| Total net resourcing for Screen Australia          | 111,004   | 110,935  |
|  |           |          |
|  | 2017–18   | 2018–19  |

Average staffing level (number)

(a) Appropriation Bill (No.1) 2018–19.

(b) Funding provided by the Department of Communications and the Arts that is not specified within the annual Appropriation Bills as a payment to Screen Australia.

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Screen Australia is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to Screen Australia and are considered "departmental" for all purposes.

Please note: All figures shown above are GST exclusive—these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

### **1.3 BUDGET MEASURES**

There are no new measures relating to Screen Australia for the 2018-19 Budget.

## SECTION 2: OUTCOMES AND PLANNED PERFORMANCE

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for Screen Australia can be found at: <u>www.screenaustralia.gov.au/corporateplan</u>.

The most recent annual performance statement can be found at: <u>www.screenaustralia.gov.au/annualreport</u>.

### 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product.

#### **Budgeted expenses for Outcome 1**

This table shows how much Screen Australia intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Departmental funding sources.

| able 2.1.1: Budgeted expense      | <u>s for Outco</u> | ome 1   |          |          |          |
|-----------------------------------|--------------------|---------|----------|----------|----------|
|                                   | 2017–18            | 2018–19 | 2019–20  | 2020–21  | 2021–22  |
|                                   | Estimated          | Budget  | Forward  | Forward  | Forward  |
|                                   | actual             |         | estimate | estimate | estimate |
|                                   | \$'000             | \$'000  | \$'000   | \$'000   | \$'000   |
| Program 1.1: Screen Australia     |                    |         |          |          |          |
| Revenue from Government           |                    |         |          |          |          |
| Ordinary annual services          |                    |         |          |          |          |
| (Appropriation Bill No. 1)        | 11,394             | 11,335  | 11,342   | 11,442   | 11,531   |
| Payment from related entities     | 70,454             | 70,454  | 70,454   | 70,454   | 70,454   |
| Revenues from other independent   |                    |         |          |          |          |
| sources                           | 7,992              | 7,982   | 7,640    | 7,296    | 7,218    |
| Total expenses for Program 1.1    | 89,840             | 89,771  | 89,436   | 89,192   | 89,203   |
| Outcome 1 totals by resource type |                    |         |          |          |          |
| Revenue from Government           |                    |         |          |          |          |
| Ordinary annual services          |                    |         |          |          |          |
| (Appropriation Bill No. 1)        | 11,394             | 11,335  | 11,342   | 11,442   | 11,531   |
| Payment from related entities     | 70,454             | 70,454  | 70,454   | 70,454   | 70,454   |
| Revenues from other independent   |                    |         |          |          |          |
| sources                           | 7,992              | 7,982   | 7,640    | 7,296    | 7,218    |
| Total expenses for Outcome 1      | 89,840             | 89,771  | 89,436   | 89,192   | 89,203   |
|                                   |                    |         |          |          |          |
|                                   | 2017–18            | 2018–19 |          |          |          |
| Average staffing level (number)   | 97                 | 97      |          |          |          |

#### Table 2.1.1: Budgeted expenses for Outcome 1

#### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018-19 Budget measures have created new programs or materially changed existing programs.

#### Outcome 1—Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product

Program 1.1—Screen Australia

#### Delivery

The key results will be for creative individuals and businesses, through financial and other assistance, to make high quality film, television, interactive entertainment, and other screen programs and for these programs to attract Australian and international audiences.

| Performance in | formation  |   |
|----------------|--|---|
| Year           | Performance criteria   | Targets   |
| 2017–18        | Engage, educate and inspire—<br>increase engagement with national<br>and international visitors through<br>innovative exhibitions and programs<br>that are accessed in a variety of ways.  | Expected to meet criterion<br>Total audience number for Australian<br>productions, including 2.7 million<br>admissions for productions shown at<br>movie theatres (based on three-year<br>average) and 107 million cumulative<br>audience for Screen Australia-funded<br>productions shown on television.<br>1.8 million visits to Screen Australia's<br>website.<br>25 culturally diverse projects and events<br>funded, with total funding of \$3.3 million.  |
|                | Lead and collaborate—be leaders in<br>the sector and foster long-term<br>relationships through partnerships and<br>collaborations with key stakeholders<br>and similar organisations/institutions<br>nationally and internationally. | <ul> <li>Expected to meet criterion</li> <li>225 new Australian artwork projects<br/>supported, with total funding of<br/>\$59.4 million provided.</li> <li>Screen Australia specific indicators: <ul> <li>dollar value of production<br/>generated for each dollar of Screen<br/>Australia investment in features:<br/>\$5.90</li> <li>dollar value of production<br/>generated for each dollar of Screen<br/>Australia investment in<br/>documentaries: \$2.90</li> <li>dollar value of production<br/>generated for each dollar of Screen<br/>Australia investment in<br/>documentaries: \$2.90</li> <li>dollar value of production<br/>generated for each dollar of Screen<br/>Australia investment in TV drama:<br/>\$5.50</li> <li>dollar value of production<br/>generated for each dollar of Screen<br/>Australia investment in children's<br/>TV drama: \$3.60.</li> </ul> </li> </ul> |

## Screen Australia Budget Statements

| Performance info                | rmation  |   |
|---------------------------------|--|---|
| Year                            | Performance criteria   | Targets   |
| 2018–19                         | Lead and collaborate—be leaders in<br>the sector and foster long-term<br>relationships through partnerships and  | 225 new Australian artwork projects<br>supported, with total funding of<br>\$59.4 million provided.   |
|                                 | collaborations with key stakeholders<br>and similar organisations/institutions   | \$0.4 million total funding for research and development projects.  |
| nationally and internationally. |  | <ul> <li>Screen Australia specific indicators:</li> <li>dollar value of production<br/>generated for each dollar of Screen<br/>Australia investment in features:<br/>\$5.90</li> <li>dollar value of production<br/>generated for each dollar of Screen</li> </ul>          |
|                                 | <ul> <li>Australia investment in<br/>documentaries: \$2.90</li> <li>dollar value of production<br/>generated for each dollar of Screen<br/>Australia investment in TV drama:<br/>\$5.50</li> </ul> |   |
|                                 |  | <ul> <li>dollar value of production<br/>generated for each dollar of Screen<br/>Australia investment in children's<br/>TV drama: \$3.60.</li> </ul>   |
|                                 | <b>Engage, educate and inspire</b> —<br>increase engagement with national<br>and international visitors through<br>innovative exhibitions and programs<br>that are accessed in a variety of ways.  | Total audience number for Australian<br>productions, including 2.7 million<br>admissions for productions shown at<br>movie theatres (based on three-year<br>average) and 107 million cumulative<br>audience for Screen Australia-funded<br>productions shown on television. |
|                                 |  | 1.8 million visits to Screen Australia's website.   |
|                                 |  | 25 culturally diverse projects and events funded, with total funding of \$3.3 million.  |
| 2019–20 and beyond              | As per 2018–19   | As per 2018–19  |
| Purposes                        | To inspire, inform and connect audience  | es with compelling Australian stories.  |

## **SECTION 3: BUDGETED FINANCIAL STATEMENTS**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of Screen Australia's finances for the 2018–19 budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 BUDGETED FINANCIAL STATEMENTS**

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

Screen Australia's budget has been developed on the underlying principal of a balanced budget, that is, annual expense matches the annual revenue forecast to be received.

Total expenses for 2018–19 are estimated to be \$89.8 million and will be used in delivering the activities outlined in Program 1.1.

Total income for 2018–19 is estimated to be \$89.8 million. Screen Australia's revenue from Government for 2018–19 is \$81.8 million. Screen Australia is also expecting to generate \$8.0 million in own source revenue in 2018–19. This will be predominantly sourced from recoupment from screen investments, loans, and interest income.

Screen Australia continues to focus on containing administrative operating expenses to maximise funds directed to on-screen production.

Screen Australia has budgeted \$0.9 million in capital expenditure.

Screen Australia's net asset position as at 30 June 2019 is estimated to be \$17.7 million. This comprise total assets of \$81.5 million, less liabilities of \$63.8 million.

Total financial assets as at 30 June 2019 are estimated to be \$77.2 million, which represents 95 percent of the total asset value. A significant proportion of Screen Australia's financial assets (cash and investments in term deposits) have been committed to funding screen projects.

Total liabilities are estimated to be \$63.8 million as at 30 June 2019 of which 93 percent relates to obligations to pay amounts under executed screen industry contracts.

## 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

## Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| the period ended so Julie               |           |          |          |          |          |
|---|-----------|----------|----------|----------|----------|
|   | 2017–18   | 2018–19  | 2019–20  | 2020–21  | 2021–22  |
|   | Estimated | Budget   | Forward  | Forward  | Forward  |
|   | actual    |          | estimate | estimate | estimate |
|   | \$'000    | \$'000   | \$'000   | \$'000   | \$'000   |
| EXPENSES                                |           |          |          |          |          |
| Employee benefits                       | 12,860    | 12,729   | 12,914   | 13,099   | 13,284   |
| Suppliers                               | 7,466     | 7,778    | 7,598    | 7,269    | 7,096    |
| Grants                                  | 31,760    | 31,510   | 31,170   | 31,070   | 31,070   |
| Depreciation and amortisation           | 900       | 900      | 900      | 900      | 900      |
| Finance costs                           | 4         | 4        | 4        | 4        | 3        |
| Write-down and impairment of assets     | 36,850    | 36,850   | 36,850   | 36,850   | 36,850   |
| Total expenses                          | 89,840    | 89,771   | 89,436   | 89,192   | 89,203   |
| LESS:                                   |           |          |          |          |          |
| OWN-SOURCE INCOME                       |           |          |          |          |          |
| Own-source revenue                      |           |          |          |          |          |
| Sale of goods and rendering of services | 160       | 190      | 190      | 190      | 190      |
| Interest                                | 2,175     | 2,175    | 2,175    | 2,175    | 2,500    |
| Royalties                               | 5,000     | 4,545    | 4,545    | 4,300    | 4,300    |
| Other                                   | 657       | 1,072    | 730      | 631      | 228      |
| Total own-source revenue                | 7,992     | 7,982    | 7,640    | 7,296    | 7,218    |
| Total own-source income                 | 7,992     | 7,982    | 7,640    | 7,296    | 7,218    |
| Net (cost of) services                  | (81,848)  | (81,789) | (81,796) | (81,896) | (81,985) |
| Revenue from Government—annual          |           |          |          |          |          |
| appropriation                           | 11,394    | 11,335   | 11,342   | 11,442   | 11,531   |
| Revenue from Government—amounts         |           |          |          |          |          |
| from portfolio department               | 70,454    | 70,454   | 70,454   | 70,454   | 70,454   |
| Total comprehensive income/(loss)       | -         | -        | -        | -        | -        |
| Total comprehensive income/(loss)       |           |          |          |          |          |
| attributable to the Australian          |           |          |          |          |          |
| Government                              | -         | -        | -        | -        | -        |

| Table 3.2: Budgeted departm   | ental Dalar | ice Sheet (a | is at 50 Juli | e)       |          |
|-------------------------------|-------------|--------------|---------------|----------|----------|
|                               | 2017–18     | 2018–19      | 2019–20       | 2020–21  | 2021–22  |
|                               | Estimated   | Budget       | Forward       | Forward  | Forward  |
|                               | actual      |              | estimate      | estimate | estimate |
|                               | \$'000      | \$'000       | \$'000        | \$'000   | \$'000   |
| ASSETS                        |             |              |               |          |          |
| Financial assets              |             |              |               |          |          |
| Cash and cash equivalents     | 21,164      | 21,164       | 21,164        | 21,164   | 21,164   |
| Trade and other receivables   | 786         | 786          | 786           | 786      | 786      |
| Other investments             | 55,227      | 54,952       | 54,630        | 54,464   | 54,249   |
| Other financial assets        | 344         | 344          | 344           | 344      | 344      |
| Total financial assets        | 77,521      | 77,246       | 76,924        | 76,758   | 76,543   |
| Non-financial assets          |             |              |               |          |          |
| Land and buildings            | 1,678       | 1,328        | 978           | 628      | 278      |
| Property, plant and equipment | 1,539       | 1,924        | 2,309         | 2,694    | 3,079    |
| Intangibles                   | 586         | 551          | 516           | 481      | 446      |
| Prepayments                   | 479         | 479          | 479           | 479      | 479      |
| Total non-financial assets    | 4,282       | 4,282        | 4,282         | 4,282    | 4,282    |
| Total assets                  | 81,803      | 81,528       | 81,206        | 81,040   | 80,825   |
| LIABILITIES                   |             |              |               |          |          |
| Payables                      |             |              |               |          |          |
| Suppliers                     | 2,001       | 1,723        | 1,444         | 1,173    | 902      |
| Other payables                | 598         | 597          | 599           | 700      | 753      |
| Total payables                | 2,599       | 2,320        | 2,043         | 1,873    | 1,655    |
| Provisions                    |             |              |               |          |          |
| Employee provisions           | 2,174       | 2,174        | 2,174         | 2,174    | 2,174    |
| Other provisions              | 59,314      | 59,318       | 59,273        | 59,277   | 59,280   |
| Total provisions              | 61,488      | 61,492       | 61,447        | 61,451   | 61,454   |
| Total liabilities             | 64,087      | 63,812       | 63,490        | 63,324   | 63,109   |
| Net assets                    | 17,716      | 17,716       | 17,716        | 17,716   | 17,716   |
| EQUITY                        | ,           | ,            | ,             | ,        | ,        |
| Contributed equity            | 9,505       | 9,505        | 9,505         | 9,505    | 9,505    |
| Reserves                      | 45          | 45           | 45            | 45       | 45       |
| Retained surplus              | 8,166       | 8,166        | 8,166         | 8,166    | 8,166    |
| Total equity                  | 17,716      | 17,716       | 17,716        | 17,716   | 17,716   |

#### Table 3.2: Budgeted departmental balance sheet (as at 30 June)

Screen Australia Budget Statements

|  | Retained | Asset                  | Contributed        | Total  |
|--|----------|------------------------|--------------------|--------|
|  | earnings | revaluation<br>reserve | equity/<br>capital | equity |
|  | \$'000   | \$'000                 | \$'000             | \$'000 |
| Opening balance as at 1 July 2018              |          |                        |                    |        |
| Balance carried forward from previous period   | 8,166    | 45                     | 9,505              | 17,716 |
| Adjusted opening balance                       | 8,166    | 45                     | 9,505              | 17,716 |
| Estimated closing balance as at 30 June 2019   | 8,166    | 45                     | 9,505              | 17,716 |
| Closing balance attributable to the Australian |          |                        |                    | ·      |
| Government                                     | 8,166    | 45                     | 9,505              | 17,716 |

## Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

| 30 June)                           |           |          |          |          |          |
|------------------------------------|-----------|----------|----------|----------|----------|
|                                    | 2017–18   | 2018–19  | 2019–20  | 2020–21  | 2021–22  |
|                                    | Estimated | Budget   | Forward  | Forward  | Forward  |
|                                    | actual    |          | estimate | estimate | estimate |
|                                    | \$'000    | \$'000   | \$'000   | \$'000   | \$'000   |
| OPERATING ACTIVITIES               |           |          |          |          |          |
| Cash received                      |           |          |          |          |          |
| Appropriations                     | 11,394    | 11,335   | 11,342   | 11,442   | 11,531   |
| Receipts from Government           | 70,454    | 70,454   | 70,454   | 70,454   | 70,454   |
| Sale of goods and rendering of     |           |          |          |          |          |
| services                           | 176       | 209      | 209      | 209      | 209      |
| Interest                           | 2,175     | 2,175    | 2,175    | 2,175    | 2,500    |
| Net GST received                   | 7,500     | 7,500    | 7,500    | 7,500    | 7,500    |
| Other                              | 5,250     | 4,772    | 4,772    | 4,515    | 4,515    |
| Total cash received                | 96,949    | 96,445   | 96,452   | 96,295   | 96,709   |
| Cash used                          |           |          |          |          |          |
| Employees                          | 12,856    | 12,730   | 12,912   | 12,998   | 13,231   |
| Suppliers                          | 8,521     | 8,862    | 8,665    | 8,294    | 8,104    |
| Other                              | 38,751    | 38,450   | 38,128   | 38,050   | 38,067   |
| Total cash used                    | 60,128    | 60,042   | 59,705   | 59,342   | 59,402   |
| Net cash from operating activities | 36,821    | 36,403   | 36,747   | 36,953   | 37,307   |
| INVESTING ACTIVITIES               |           | ,        |          | ,        | ,        |
| Cash received                      |           |          |          |          |          |
| Proceeds from sales of financial   |           |          |          |          |          |
| instruments                        | 210,657   | 211,072  | 210,730  | 210,631  | 210,228  |
| Total cash received                | 210,657   | 211,072  | 210,730  | 210,631  | 210,228  |
| Cash used                          |           | ,        | ,        |          |          |
| Purchase of property, plant and    |           |          |          |          |          |
| equipment and intangibles          | 900       | 900      | 900      | 900      | 900      |
| Purchase of financial instruments  | 210,428   | 210,425  | 210,378  | 210,534  | 210,485  |
| On-screen investments              | 36,150    | 36,150   | 36,150   | 36,150   | 36,150   |
| Other                              | · -       | -        | 49       | -        | -        |
| Total cash used                    | 247,478   | 247,475  | 247,477  | 247,584  | 247,535  |
| Net cash (used by) investing       |           | ,        | ,        | ,        | ,        |
| activities                         | (36,821)  | (36,403) | (36,747) | (36,953) | (37,307) |
| Net increase in cash held          | -         | -        | -        | -        | -        |
| Cash and cash equivalents at the   |           |          |          |          |          |
| beginning of the reporting period  | 21,164    | 21,164   | 21,164   | 21,164   | 21,164   |
| Cash and cash equivalents at the   |           |          |          |          | , -      |
| end of the reporting period        | 21,164    | 21,164   | 21,164   | 21,164   | 21,164   |

## Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

Screen Australia Budget Statements

| Table 3.5: Departmental capital budget statement (for the period ended 30 June |           |         |          |          |          |
|--|-----------|---------|----------|----------|----------|
| •  | 2017–18   | 2018–19 | 2019–20  | 2020–21  | 2021–22  |
|  | Estimated | Budget  | Forward  | Forward  | Forward  |
|  | actual    | -       | estimate | estimate | estimate |
|  | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| PURCHASE OF NON-FINANCIAL<br>ASSETS  |           |         |          |          |          |
| Funded internally from departmental resources <sup>(a)</sup>                   | 900       | 900     | 900      | 900      | 900      |
| TOTAL  | 900       | 900     | 900      | 900      | 900      |
| RECONCILIATION OF CASH USED<br>TO ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE    |           |         |          |          |          |
| Total purchases  | 900       | 900     | 900      | 900      | 900      |
| Total cash used to acquire assets  | 900       | 900     | 900      | 900      | 900      |

(a) Includes current Appropriation Bill 1 and revenue from other independent sources.
 Prepared on Australian Accounting Standards basis.

|                                       | Buildings | Other     | Computer    | Total   |
|---------------------------------------|-----------|-----------|-------------|---------|
|                                       | 0         | property, | software    |         |
|                                       |           | plant and | and         |         |
|                                       |           | equipment | intangibles |         |
|                                       | \$'000    | \$'000    | \$'000      | \$'000  |
| As at 1 July 2018                     |           |           |             |         |
| Gross book value                      | 3,355     | 3,132     | 1,943       | 8,430   |
| Accumulated depreciation/             |           |           |             |         |
| amortisation and impairment           | (1,677)   | (1,593)   | (1,357)     | (4,627) |
| Opening net book balance              | 1,678     | 1,539     | 586         | 3,803   |
| Capital asset additions               |           |           |             |         |
| Estimated expenditure on new or       |           |           |             |         |
| replacement assets                    |           |           |             |         |
| By purchase—appropriation ordinary    |           |           |             |         |
| annual services <sup>(a)</sup>        | -         | 750       | 150         | 900     |
| Total additions                       | -         | 750       | 150         | 900     |
| Other movements                       |           |           |             |         |
| Depreciation/amortisation expense     | (350)     | (365)     | (185)       | (900)   |
| Total other movements                 | (350)     | (365)     | (185)       | (900)   |
| As at 30 June 2019                    | <i>`</i>  |           | · · · · ·   |         |
| Gross book value                      | 3,355     | 3,882     | 2,093       | 9,330   |
| Accumulated depreciation/amortisation | -,        | -,        | ,           | -,      |
| and impairment                        | (2,027)   | (1,958)   | (1,542)     | (5,527) |
| Closing net book balance              | 1,328     | 1,924     | 551         | 3,803   |

Closing net book balance1,3281,9245513,803(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018–<br/>19 for depreciation/amortisation expenses or other operational expenses.Bill (No. 1) 2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>2018–<br/>201

# SPECIAL BROADCASTING SERVICE CORPORATION

# ENTITY RESOURCES AND PLANNED PERFORMANCE

# SPECIAL BROADCASTING SERVICE CORPORATION

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## **SPECIAL BROADCASTING SERVICE CORPORATION**

### **SECTION 1: ENTITY OVERVIEW AND RESOURCES**

#### **1.1 STRATEGIC DIRECTION STATEMENT**

The Special Broadcasting Service Corporation (SBS) is a national broadcasting service that provides multicultural and multilingual television, radio and digital media services that inform, educate and entertain all Australians. SBS's purpose is to inspire all Australians to explore, appreciate and celebrate our diverse world and in doing so, contribute to a cohesive society. SBS's functions are guided by its Charter in Section 6 of the *Special Broadcasting Service Act 1991* (SBS Act).

The SBS Charter, hybrid funding model, multi-platform content offering, and breadth of in-language content, set SBS apart from other Australian and global broadcasters and media providers.

Maintaining Australia as a healthy, vibrant, diverse and highly cohesive society is key to our nation's future success. SBS inspires social cohesion by exploring and celebrating both our rich diversity and those common threads that make us uniquely Australian, as well as facilitating social and civic participation for those Australians who speak a language other than English (LOTE).

Content creation (covering in-house productions and commissioned content), acquisition and curation is at the heart of achieving the SBS purpose. Through its multiplatform offerings, SBS inspires a richer, deeper, understanding of our nation and our world, and presents different perspectives in entertaining and innovative ways. Through our core content activities SBS creates and curates inspired content for our audiences that inspires inclusivity and social cohesion; enriches and entertains; offers different perspectives; and provokes with purpose.

Content creation, acquisition and curation includes SBS One, SBS Viceland, SBS On Demand, NITV, Food Network and SBS Radio.

SBS aims to create and commission content which explores issues in a way that captures the interest and imagination of as many Australians as possible with the objective of encouraging greater understanding of the value of culture and diversity. SBS will also continue to share content across all of its platforms: free-to-air television, subscription services, radio and online, while exploring other means of reaching audiences.

With extensive access to international program makers and suppliers, SBS will continue to acquire the best programming from around the world and where this is in a language other than English, will provide English language subtitling where possible.

As part of the SBS family, the National Indigenous Television (NITV) is the home of Indigenous storytelling, delivering Australia's only national Aboriginal and Torres Strait Islander television news service. NITV aims to inform, educate and entertain its

Indigenous and non-Indigenous audiences. With programs that inspire, instil pride and lead to greater understanding of Indigenous Australians and cultures, NITV helps all Australians to connect with our rich Indigenous history. Stories, including children's stories, culture, languages, aspirations and development are key components of its content. NITV is broadcast free-to-air with national coverage, including through the Viewer Access Satellite Television (VAST) service.

SBS is the world's most linguistically diverse public broadcaster, bringing 68 radio language programs and services, and dedicated digital music channels, to the 21 percent of Australians who speak a LOTE at home.

SBS Radio communicates a diversity of views and perspectives to Australian audiences. While migrants to Australia now have access to homeland news and information via satellite television and the internet, SBS Radio plays a fundamental role in providing Australian news and information, celebrating audiences' cultures, and giving multicultural voices a key platform within the Australian community—all in the migrants' first language. SBS's language services have historically been referred to as 'the great translator' of life in Australia, and SBS continues this tradition with the broadcast and publication of SBS Settlement Guides, which assist new migrants to navigate life in Australia.

In a world where audience choice and platforms of consumption continue to multiply, SBS continues to make a vital difference to Australia's cultural and media landscape. The network's unique position in the industry allows it to present compelling, distinctive and thought-provoking content that no other Australian media organisation provides.

Through established links with culturally and linguistically diverse (CALD) communities, SBS actively engages these groups to understand their needs and facilitate participation in Australian social and political discourse. Using these insights, SBS seeks to lead debate and exploration of issues concerning multiculturalism, diversity and social cohesion.

In an increasingly competitive market, SBS will continue to explore commercial opportunities consistent with the SBS Act to generate returns that support the creation and commissioning of distinctive Australian content, and the continued delivery of quality and innovative services to Australian audiences.

SBS has an ongoing commitment to improving workflows and finding more efficient ways to run its operations in order to direct as much of its available resources to the creation of content that delivers on the SBS Charter and its unique purpose.

### **1.2 ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to SBS for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the SBS's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

# Table 1.1: SBS resource statement—Budget estimates for 2018–19 as at Budget May 2018

|  | 2017–18   | 2018–19  |
|--|-----------|----------|
|  | estimated | estimate |
|  | actual    |          |
|  | \$'000    | \$'000   |
| Opening balance/cash reserves at 1 July            | 9,817     | 6,299    |
| Funds from Government                              |           |          |
| Annual appropriations—ordinary annual services (a) |           |          |
| Outcome 1  | 280,058   | 281,726  |
| Total annual appropriations                        | 280,058   | 281,726  |
| Total funds from Government                        | 280,058   | 281,726  |
| Funds from other sources                           |           |          |
| Sale of goods and services                         | 112,692   | 99,504   |
| Interest   | 2,350     | 2,300    |
| Rental income                                      | 1,168     | 1,161    |
| Royalties  | 1,765     | 1,400    |
| Other  | 196       | 412      |
| Total funds from other sources                     | 118,171   | 104,777  |
| Total net resourcing for SBS                       | 408,046   | 392,802  |

|   | 2017–18 | 2018–19 |
|---|---------|---------|
| Average staffing level (number)         | 1,154   | 1,149   |
| (a) Appropriation Dill (No. 1) 2018, 10 |         |         |

(a) Appropriation Bill (No.1) 2018–19.

SBS is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to SBS and are considered "departmental" for all purposes.

Please note: All figures shown above are GST exclusive—these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

# 1.3 BUDGET MEASURES

### Table 1.2: SBS 2018–19 Budget measures

# Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

|                                     | Program | 2017–18<br>\$'000 | 2018–19<br>\$'000 | 2019–20<br>\$'000 | 2020–21<br>\$'000 | 2021–22<br>\$'000 |
|-------------------------------------|---------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Expense measures                    |         |                   |                   |                   |                   |                   |
| Funding for Australian Film and     |         |                   |                   |                   |                   |                   |
| Television Content and the National |         |                   |                   |                   |                   |                   |
| Broadcasters                        | 1.1     |                   |                   |                   |                   |                   |
| Departmental expenses               |         | -                 | 8,700             | 5,900             | -                 | -                 |
| Total                               |         | -                 | 8,700             | 5,900             | -                 | -                 |
| Total expense measures              |         |                   |                   |                   |                   |                   |
| Departmental                        |         | -                 | 8,700             | 5,900             | -                 | -                 |
| Total                               |         | -                 | 8,700             | 5,900             | -                 | -                 |

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

## SECTION 2: OUTCOMES AND PLANNED PERFORMANCE

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for SBS can be found at: <u>http://media.sbs.com.au/sbscorporate/documents/SBS\_Corporate\_Plan\_FY18-</u> <u>21\_vF.pdf</u>.

The most recent annual performance statement can be found at: http://media.sbs.com.au/home/upload\_media/site\_20\_rand\_224099426\_sbs\_annual\_ report\_2017.pdf.

### 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society.

#### **Budgeted expenses for Outcome 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

| Table 2.1.1: Budgeted expense      | es for Outco    | ome 1    |          |          |          |
|------------------------------------|-----------------|----------|----------|----------|----------|
|                                    | 2017–18         | 2018–19  | 2019–20  | 2020–21  | 2021–22  |
|                                    | Estimated       | Budget   | Forward  | Forward  | Forward  |
|                                    | actual          |          | estimate | estimate | estimate |
|                                    | \$'000          | \$'000   | \$'000   | \$'000   | \$'000   |
| Program 1.1: SBS General Operation | al Activities   |          |          |          |          |
| Revenue from Government            |                 |          |          |          |          |
| Ordinary annual services           |                 |          |          |          |          |
| (Appropriation Bill No. 1)         | 205,571         | 207,967  | 211,032  | 209,030  | 212,793  |
| Revenues from other independent    |                 |          |          |          |          |
| sources                            | 117,870         | 104,302  | 93,302   | 90,460   | 91,124   |
| Total expenses for Program 1.1     | 323,441         | 312,269  | 304,334  | 299,490  | 303,917  |
| Program 1.2: SBS Transmission and  | Distribution \$ | Services |          |          |          |
| Revenue from Government            |                 |          |          |          |          |
| Ordinary annual services           |                 |          |          |          |          |
| (Appropriation Bill No. 1)         | 74,487          | 73,759   | 73,657   | 75,056   | 76,407   |
| Total expenses for Program 1.2     | 74,487          | 73,759   | 73,657   | 75,056   | 76,407   |
| Outcome 1 totals by resource type  |                 |          |          |          |          |
| Revenue from Government            |                 |          |          |          |          |
| Ordinary annual services           |                 |          |          |          |          |
| (Appropriation Bill No. 1)         | 280,058         | 281,726  | 284,689  | 284,086  | 289,200  |
| Revenues from other independent    |                 |          |          |          |          |
| sources                            | 117,870         | 104,302  | 93,302   | 90,460   | 91,124   |
| Total expenses for Outcome 1       | 397,928         | 386,028  | 377,991  | 374,546  | 380,324  |
|                                    |                 |          |          |          |          |
|                                    | 2017–18         | 2018–19  |          |          |          |
| Average staffing level (number)    | 1,154           | 1,149    |          |          |          |
|                                    |                 |          |          |          |          |

Table 2.1.1: Budgeted expenses for Outcome 1

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

#### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

| Outcome 1—Provide multilingual and multicultural services that infor    | m,  |
|---|-----|
| educate and entertain all Australians and in so doing reflect Australia | a's |
| multicultural society   |     |

#### Program 1.1—SBS General Operational Activities

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Delivering multilingual and multicultural television, radio and digital media services that reflect Australia's multicultural society and inspire all Australians to explore and celebrate our diverse world, and in doing so promote social cohesion amongst the many cultures of our nation.

#### Delivery

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Providing programs aligned with Australia's multicultural society and perspective.

Broadcasting in languages other than English. Delivering these services ensures Australians have access to multilingual and multicultural television, radio and digital media services

| Performance information |  |   |  |  |  |  |
|-------------------------|--|---|--|--|--|--|
| Year                    | Performance criteria   | Targets   |  |  |  |  |
| 2017–18                 | Number of hours of TV programming<br>broadcast in CALD   | Expected to meet criterion<br>9,000 hours of CALD programming<br>broadcast. |  |  |  |  |
|                         | Number of hours of locally<br>commissioned programs broadcast<br>(first run) SBS One and SBS Viceland. | Expected to meet criterion<br>80 hours                                      |  |  |  |  |
|                         | Percentage of radio broadcasts in languages other than English.  | Expected to meet criterion 86%  |  |  |  |  |
| 2018–19                 | Number of hours of TV programming<br>broadcast in CALD   | 9,000 hours of CALD programming broadcast.                                  |  |  |  |  |
|                         | Number of hours of locally<br>commissioned programs broadcast<br>(first run) SBS One and SBS Viceland  | 80 hours  |  |  |  |  |
|                         | Number of hours of locally<br>commissioned programs broadcast<br>(first run) NITV                      | 25 hours  |  |  |  |  |
|                         | Percentage of radio broadcasts in<br>languages other than English                                      | 86%   |  |  |  |  |
| 2019–20 and beyond      | Number of hours of TV programming<br>broadcast in CALD   | 9,000 hours of CALD programming<br>broadcast.                               |  |  |  |  |
|                         | Number of hours of locally<br>commissioned programs broadcast<br>(first run) SBS One and SBS Viceland  | 80 hours  |  |  |  |  |
|                         | Number of hours of locally<br>commissioned programs broadcast<br>(first run) NITV                      | 25 hours  |  |  |  |  |
|                         | Percentage of radio broadcasts in<br>languages other than English                                      | 86%   |  |  |  |  |
| Purposes                | SBS inspires all Australians to explore, a world and in doing so, contributes to a c                   |   |  |  |  |  |

п

| <b>Program 1.2—SBS Transmission and Distribution Services</b><br>To make SBS Television and Radio services available to all Australians to enable them to receive multilingual and multicultural services that inform, educate and entertain.             |   |                                 |  |  |  |  |  |  |
|---|---|---------------------------------|--|--|--|--|--|--|
| <b>Delivery</b><br>Maintaining and improving the availability of SBS digital transmissions.<br>Extending the reach of the SBS digital network. By delivering these services, all Australians are able to receive multilingual and multicultural services. |   |                                 |  |  |  |  |  |  |
| Performance information   | tion  |                                 |  |  |  |  |  |  |
| Year  | Performance criteria  | Targets                         |  |  |  |  |  |  |
| 2017–18   | Population reach—Digital transmission sites (including VAST Satellite)  | Expected to meet criterion 100% |  |  |  |  |  |  |
|   | Availability of digital television<br>transmission services (fully managed<br>services)Expected to meet criterion<br>99.82% |                                 |  |  |  |  |  |  |
|   | Population reach for terrestrial services (excluding satellite) Expected to meet criterion 97%                              |                                 |  |  |  |  |  |  |
| 2018–19   | Population reach—Digital transmission sites (including VAST Satellite).   | 100%                            |  |  |  |  |  |  |
|   | Availability of digital television99.82%transmission services (fully managed<br>services)                                   |                                 |  |  |  |  |  |  |
|   | Population reach for terrestrial services (excluding satellite).  | 97%                             |  |  |  |  |  |  |
| 2019–20 and beyond  | Population reach—Digital transmission     100%       sites (including VAST Satellite).     100%                             |                                 |  |  |  |  |  |  |
|   | Availability of digital television99.82%transmission services (fully managed<br>services).                                  |                                 |  |  |  |  |  |  |
|   | Population reach for terrestrial services 97% (excluding satellite).  |                                 |  |  |  |  |  |  |
| Purposes  | SBS inspires all Australians to explore, ap world and in doing so, contributes to a cohe                                    |                                 |  |  |  |  |  |  |

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### SECTION 3: BUDGETED FINANCIAL STATEMENTS

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of SBS's finances for the 2018–19 budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

The SBS predicted operating result for 2018–19 is a modest surplus of \$0.5 million.

In the 2015–16 Budget, a \$28.5 million funding reduction over four years was applied to SBS. This was predicated on the successful legislative amendment of the SBS Act to provide additional advertising and sponsorship flexibility from 2015–16. In lieu of increased advertising revenue that SBS was unable to earn as the legislative amendment did not pass the Parliament, funding of \$8.7 million has been reinstated in 2018–19. \$5.9 million has been provided in 2019–20.

Own-source revenue is budgeted at \$104.7 million for 2018–19. This is largely generated from sales of goods and services, the main component being advertising revenue.

### 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

# Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| the period ended 50 Julie               | 0047 40   | 0040 40   | 0040.00   | 0000 01   | 0004 00   |
|---|-----------|-----------|-----------|-----------|-----------|
|   | 2017–18   | 2018–19   | 2019–20   | 2020-21   | 2021–22   |
|   | Estimated | Budget    | Forward   | Forward   | Forward   |
|   | actual    | ¢1000     | estimate  | estimate  | estimate  |
|   | \$'000    | \$'000    | \$'000    | \$'000    | \$'000    |
| EXPENSES                                |           |           |           |           |           |
| Employee benefits                       | 135,300   | 132,543   | 132,130   | 134,642   | 137,335   |
| Suppliers                               | 251,130   | 241,567   | 233,843   | 227,658   | 230,498   |
| Depreciation and amortisation           | 11,472    | 11,918    | 12,018    | 12,246    | 12,491    |
| Finance costs                           | 26        | -         | -         | -         | -         |
| Total expenses                          | 397,928   | 386,028   | 377,991   | 374,546   | 380,324   |
| LESS:                                   |           |           |           |           |           |
| OWN-SOURCE INCOME                       |           |           |           |           |           |
| Own-source revenue                      |           |           |           |           |           |
| Sale of goods and rendering of services | 112,692   | 99,504    | 88,500    | 85,400    | 85,502    |
| Interest                                | 2,350     | 2,300     | 2,300     | 2,500     | 3,000     |
| Rental income                           | 1,168     | 1,161     | 1,184     | 1,207     | 1,231     |
| Royalties                               | 1,765     | 1,400     | 1,400     | 1,427     | 1,455     |
| Other                                   | 196       | 412       | 412       | 420       | 428       |
| Total own-source revenue                | 118,171   | 104,777   | 93,796    | 90,954    | 91,616    |
| Total own-source income                 | 118,171   | 104,777   | 93,796    | 90,954    | 91,616    |
| Net (cost of)/contribution by services  | (279,757) | (281,251) | (284,195) | (283,592) | (288,708) |
| Revenue from Government                 | 280,058   | 281,726   | 284,689   | 284,086   | 289,200   |
| Surplus/(deficit) attributable to the   | -         |           |           |           |           |
| Australian Government                   | 301       | 475       | 494       | 494       | 492       |
| Total other comprehensive income        | 301       | 475       | 494       | 494       | 492       |
| Total comprehensive income/(loss)       |           |           |           |           |           |
| attributable to the Australian          |           |           |           |           |           |
| Government                              | 301       | 475       | 494       | 494       | 492       |

| 2017-18         2018-19         2019-20         2020-21         2021-22           Forward<br>actual<br>s'000         Budget<br>S'000         Forward<br>S'000         Forward<br>S'000 | Table 3.2: Budgeted departmental balance sneet (as at 30 June) |           |         |         |         |             |  |
|---|--|-----------|---------|---------|---------|-------------|--|
| actual<br>\$'000         cost<br>\$'000         estimate<br>\$'000         estimate<br>\$'000         estimate<br>\$'000           ASSETS         Financial assets         6,299         5,195         5,020         4,207         3,640           Trade and other receivables         30,580         24,680         24,680         24,680         24,680         24,680         24,680         24,680         24,680         24,680         24,680         32,833           Non-financial assets         39,392         39,388         34,213         33,400         32,833           Non-financial assets         39,392         74,714         73,106         71,498         69,890           Property, plant and equipment         25,930         25,620         25,210         24,515         30,415         32,415           Inventories         81,815         90,312         88,248         82,050         75,852           Other non-financial assets         22,686         15,286         23,776         22,186         40,636           Total assets         270,560         271,735         240,721         242,482           Total assets         29,997         29,997         29,997         29,997         29,997         29,997         29,997         29,997         29,997  |  | 2017–18   | 2018–19 | 2019–20 | 2020–21 | 2021–22     |  |
| \$'000         \$'000         \$'000         \$'000         \$'000         \$'000           ASSETS<br>Financial assets         Cash and cash equivalents         6,299         5,195         5,020         4,207         3,640           Trade and other receivables         30,580         24,680         24,680         24,680         24,680         24,680           Other investments         2,513         9,513         4,513         4,513         4,513           Total financial assets         39,392         39,388         34,213         33,400         32,833           Non-financial assets         39,392         25,620         25,210         24,572         23,689           Intangibles         76,322         74,714         73,106         71,498         69,890           Property, plant and equipment         25,930         25,620         25,210         24,572         23,689           Intangibles         24,415         26,415         28,415         30,415         32,415           Inventories         81,815         90,312         88,248         82,050         75,852           Other non-financial assets         22,066         271,735         272,928         274,121         275,315           LIABILLTIES         Payables<  |  | Estimated | Budget  | Forward | Forward | Forward     |  |
| ASSETS         Financial assets         6,299         5,195         5,020         4,207         3,640           Trade and other receivables         30,580         24,615         24,615         24,615         24,615         32,415         14,115         24,415         24,415         24,415         24,415         24,415         24,715         240,721         242,424         242,482<  |  |           |         |         |         |             |  |
| Financial assets         6,299         5,195         5,020         4,207         3,640           Trade and other receivables         30,580         24,680         33,400         32,833         Mon-financial assets         39,392         39,388         34,213         33,400         32,833           Non-financial assets         76,322         74,714         73,106         71,498         69,890         Provisions         24,415         26,415         28,415         30,415         32,415         Inventories         81,815         90,312         88,248         82,050         75,852         Other non-financial assets         22,686         15,286         23,736         32,186         40,636         Total non-financial assets         231,168         232,347         238,715         240,721         242,48   |  | \$'000    | \$'000  | \$'000  | \$'000  | \$'000      |  |
| Cash and cash equivalents         6,299         5,195         5,020         4,207         3,640           Trade and other receivables         30,580         24,680         24,680         24,680         24,680         24,680           Other investments         2,513         9,513         4,513         4,513         4,513           Total financial assets         39,392         39,388         34,213         33,400         32,833           Non-financial assets         1         76,322         74,714         73,106         71,498         69,890           Property, plant and equipment         25,930         25,620         25,210         24,572         23,689           Intangibles         24,415         26,415         28,415         30,415         32,415           Inventories         81,815         90,312         28,248         82,050         75,852           Other non-financial assets         231,168         232,347         238,715         240,721         242,482           Total assets         270,560         271,735         272,928         274,121         275,315           LIABILITIES         29,997         29,997         29,997         29,997         29,997         29,997         29,997         29,997  |  |           |         |         |         |             |  |
| Trade and other receivables<br>Other investments         30,580         24,680         33,400         32,833           Non-financial assets         39,392         39,388         34,213         33,400         32,833           Non-financial assets         26,930         25,620         25,210         24,572         23,689           Intangibles         76,322         74,714         73,106         71,498         69,890           Other non-financial assets         24,415         26,415         28,415         30,415         32,415           Total assets         231,168         232,347         238,715         240,721         242,482         Total non-financial assets         231,168         232,347         238,715         240,721         242,482           Total non-financial assets         270,560         271,735         272,928         274,121         275,315         LIAB   | Financial assets   |           |         |         |         |             |  |
| Other investments         2,513         9,513         4,513         4,513         4,513         4,513           Total financial assets         39,392         39,388         34,213         33,400         32,833           Non-financial assets         76,322         74,714         73,106         71,498         69,890           Property, plant and equipment         25,930         25,620         25,210         24,572         23,889           Intangibles         24,415         26,415         28,415         30,415         32,415           Inventories         81,815         90,312         88,248         82,050         75,852           Other non-financial assets         22,686         15,286         23,736         32,186         40,636           Total non-financial assets         231,168         232,347         238,715         240,721         242,482           Total assets         270,560         271,735         272,928         274,121         275,315           LIABILITIES         29,997         29,997         29,997         29,997         29,997         29,997         29,997         29,997         29,997         29,997         29,997         29,997         29,997         29,997         29,997         29,997  |  | 6,299     | 5,195   | 5,020   | 4,207   | 3,640       |  |
| Total financial assets         39,392         39,388         34,213         33,400         32,833           Non-financial assets         Land and buildings         76,322         74,714         73,106         71,498         69,890           Property, plant and equipment         25,930         25,620         25,210         24,572         23,689           Intangibles         24,415         26,415         28,415         30,415         32,415           Inventories         81,815         90,312         88,248         82,050         75,852           Other non-financial assets         22,686         15,286         23,736         32,186         40,636           Total non-financial assets         270,560         271,735         272,928         274,121         275,315           LIABILITIES         Payables         56,530         36,532         36,532         36,532         36,532           Suppliers         29,997         29,997         29,997         29,997         29,997         29,997         29,997           Other payables         5,530         36,532         36,532         36,532         36,532         36,534           Provisions         1,193         1,193         1,193         1,193         1,193  | Trade and other receivables                                    | 30,580    | 24,680  | 24,680  | 24,680  | 24,680      |  |
| Non-financial assets         Control         Contributed         Control         Contro   | Other investments  | 2,513     | 9,513   | 4,513   | 4,513   | 4,513       |  |
| Land and buildings         76,322         74,714         73,106         71,498         69,890           Property, plant and equipment<br>Intangibles         25,930         25,620         25,210         24,572         23,689           Intangibles         24,415         26,415         28,415         30,415         32,415           Inventories         81,815         90,312         88,248         82,050         75,852           Other non-financial assets         22,686         15,286         23,736         32,186         40,636           Total non-financial assets         231,168         232,347         238,715         240,721         242,482           Total assets         270,560         271,735         272,928         274,121         275,315           LIABILITIES         Payables         6,533         6,534         6,535         6,537           Suppliers         29,997         29,996         29,997         29,997         29,997           Other payables         36,530         36,532         36,532         36,532         36,532           Provisions         1,193         1,193         1,193         1,193         1,193         1,193           Total payables         25,069         25,769         2   | Total financial assets   | 39,392    | 39,388  | 34,213  | 33,400  | 32,833      |  |
| Property, plant and equipment<br>Intangibles         25,930         25,620         25,210         24,572         23,689           Intangibles         24,415         26,415         28,415         30,415         32,415           Inventories         81,815         90,312         88,248         82,050         75,852           Other non-financial assets         22,686         15,286         23,736         32,186         40,636           Total non-financial assets         231,168         232,347         238,715         240,721         242,482           Total assets         270,560         271,735         272,928         274,121         275,315           LIABILITIES         Payables         56,533         6,534         6,535         6,535         6,537           Total payables         26,650         25,769         26,469         27,169         27,869           Other provisions         1,193         1,193         1,193         1,193         1,193           Total provisions         26,262         26,962         27,662         28,362         29,062           Total provisions         1,193         1,193         1,193         1,193         1,193         1,193           Total provisions         26,262   | Non-financial assets   |           |         |         |         |             |  |
| Intangibles         24,415         26,415         28,415         30,415         32,415           Inventories         81,815         90,312         88,248         82,050         75,852           Other non-financial assets         22,686         15,286         23,736         32,186         40,636           Total non-financial assets         231,168         232,347         238,715         240,721         242,482           Total assets         270,560         271,735         272,928         274,121         275,315           LIABILITIES         Payables         6,533         6,534         6,535         6,537         6,537           Other payables         36,530         36,530         36,532         36,532         36,534           Provisions         25,069         25,769         26,469         27,169         27,869           Other provisions         1,193         1,193         1,193         1,193         1,193           Total provisions         26,262         26,962         27,662         28,362         29,062           Total provisions         26,262         26,962         27,662         28,362         29,062           Total iabilities         62,792         63,492         64,194   | Land and buildings   | 76,322    | 74,714  | 73,106  | 71,498  | 69,890      |  |
| Inventories         81,815         90,312         88,248         82,050         75,852           Other non-financial assets         22,686         15,286         23,736         32,186         40,636           Total non-financial assets         231,168         232,347         238,715         240,721         242,482           Total assets         270,560         271,735         272,928         274,121         275,315           LIABILITIES         Payables         5         6,533         6,534         6,535         6,537           Suppliers         29,997         29,996         29,997         29,997         29,997           Other payables         6,533         6,534         6,535         6,537         6,537           Total payables         36,530         36,530         36,532         36,532         36,534           Provisions         1,193         1,193         1,193         1,193         1,193           Total provisions         25,069         25,769         26,469         27,169         27,869           Other provisions         1,193         1,193         1,193         1,193         1,193         1,193           Total provisions         26,262         26,962         27,662   | Property, plant and equipment                                  | 25,930    | 25,620  | 25,210  | 24,572  | 23,689      |  |
| Other non-financial assets         22,686         15,286         23,736         32,186         40,636           Total non-financial assets         231,168         232,347         238,715         240,721         242,482           Total assets         270,560         271,735         272,928         274,121         275,315           LIABILITIES         29,997 <td>Intangibles</td> <td>24,415</td> <td>26,415</td> <td>28,415</td> <td>30,415</td> <td>32,415</td>   | Intangibles  | 24,415    | 26,415  | 28,415  | 30,415  | 32,415      |  |
| Total non-financial assets         231,168         232,347         238,715         240,721         242,482           Total assets         270,560         271,735         272,928         274,121         275,315           LIABILITIES         29,997         29,996         29,997   | Inventories  | 81,815    | 90,312  | 88,248  | 82,050  | 75,852      |  |
| Total assets         270,560         271,735         272,928         274,121         275,315           LIABILITIES         Payables         29,997         29,996         29,997  | Other non-financial assets                                     | 22,686    | 15,286  | 23,736  | 32,186  | 40,636      |  |
| LIABILITIES         29,997         29   | Total non-financial assets                                     | 231,168   | 232,347 | 238,715 | 240,721 | 242,482     |  |
| Payables         29,997         0ther payables         6,533         6,534         6,535         6,535         6,537         70tal payables         36,530         36,530         36,532         36,532         36,532         36,534         Provisions         36,530         36,532         36,532         36,534         Provisions         25,069         25,769         26,469         27,169         27,869         Other provisions         1,193         29,062         27,662         28,362         29,062         20,627         20,062         20,627         20,027         20,0719         EQUITY         0         2   | Total assets   | 270,560   | 271,735 | 272,928 | 274,121 | 275,315     |  |
| Suppliers         29,997         29,996         29,997         29,977         29,977         29,977         29,976         30,269         30,761           Total provisions         28,810         29,285         29,776         30,269         30,761         30,269         30,761  | LIABILITIES  |           |         |         |         | · · · · · · |  |
| Other payables         6,533         6,534         6,535         6,535         6,537           Total payables         36,530         36,530         36,532         36,532         36,532         36,532         36,534           Provisions         25,069         25,769         26,469         27,169         27,869         27,869         0ther provisions         1,193         2,193<   | Payables   |           |         |         |         |             |  |
| Total payables         36,530         36,530         36,532         36,532         36,534           Provisions         Employee provisions         25,069         25,769         26,469         27,169         27,869           Other provisions         1,193         1,193         1,193         1,193         1,193           Total provisions         26,262         26,962         27,662         28,362         29,062           Total liabilities         62,792         63,492         64,194         64,894         65,596           Net assets         207,768         208,243         208,734         209,227         209,719           EQUITY         Contributed equity         110,403         110,403         110,403         110,403         110,403           Reserves         68,555         68,555         68,555         68,555         68,555         68,555           Retained surplus (accumulated deficit)         28,810         29,285         29,776         30,269         30,761   | Suppliers  | 29,997    | 29,996  | 29,997  | 29,997  | 29,997      |  |
| Provisions         25,069         25,769         26,469         27,169         27,869           Other provisions         1,193         1,193         1,193         1,193         1,193         1,193           Total provisions         26,262         26,962         27,662         28,362         29,062           Total liabilities         62,792         63,492         64,194         64,894         65,596           Net assets         207,768         208,243         208,734         209,227         209,719           EQUITY         Contributed equity         110,403         110,403         110,403         110,403         110,403         10,403         10,403           Reserves         68,555         68,5  | Other payables   | 6,533     | 6,534   | 6,535   | 6,535   | 6,537       |  |
| Provisions         25,069         25,769         26,469         27,169         27,869           Other provisions         1,193         1,193         1,193         1,193         1,193           Total provisions         26,262         26,962         27,662         28,362         29,062           Total liabilities         62,792         63,492         64,194         64,894         65,596           Net assets         207,768         208,243         208,734         209,227         209,719           EQUITY         Contributed equity         110,403         110,403         110,403         110,403         110,403           Reserves         68,555         68,555         68,555         68,555         68,555         68,555           Retained surplus (accumulated deficit)         28,810         29,285         29,776         30,269         30,761   | Total payables   | 36,530    | 36,530  | 36,532  | 36,532  | 36,534      |  |
| Other provisions         1,193  | Provisions   |           |         | ,       | ,       |             |  |
| Total provisions         26,262         26,962         27,662         28,362         29,062           Total liabilities         62,792         63,492         64,194         64,894         65,596           Net assets         207,768         208,243         208,734         209,227         209,719           EQUITY         Contributed equity         110,403         110,403         110,403         110,403         110,403           Reserves         68,555         68,555         68,555         68,555         68,555         68,555           Retained surplus (accumulated deficit)         28,810         29,285         29,776         30,269         30,761  | Employee provisions  | 25,069    | 25,769  | 26,469  | 27,169  | 27,869      |  |
| Total provisions         26,262         26,962         27,662         28,362         29,062           Total liabilities         62,792         63,492         64,194         64,894         65,596           Net assets         207,768         208,243         208,734         209,227         209,719           EQUITY         Contributed equity         110,403         110,403         110,403         110,403         110,403           Reserves         68,555         68,555         68,555         68,555         68,555         68,555           Retained surplus (accumulated deficit)         28,810         29,285         29,776         30,269         30,761  | Other provisions   | 1,193     | 1,193   | 1,193   | 1,193   | 1,193       |  |
| Net assets         207,768         208,243         208,734         209,227         209,719           EQUITY         Contributed equity         110,403         110,403         110,403         110,403         110,403           Reserves         68,555         68,555         68,555         68,555         68,555         68,555         68,555           Retained surplus (accumulated deficit)         28,810         29,285         29,776         30,269         30,761  | Total provisions   |           | 26,962  | 27,662  |         | · · · · ·   |  |
| Net assets         207,768         208,243         208,734         209,227         209,719           EQUITY         Contributed equity         110,403         110,403         110,403         110,403         110,403           Reserves         68,555         68,555         68,555         68,555         68,555         68,555           Retained surplus (accumulated deficit)         28,810         29,285         29,776         30,269         30,761   | Total liabilities  | 62,792    | 63,492  | 64,194  | 64,894  | 65,596      |  |
| EQUITY         110,403         110,403         110,403         110,403         110,403         110,403         110,403         110,403         110,403         110,403         110,403         110,403         110,403         110,403         110,403            | Net assets   | 207.768   | 208.243 | 208.734 |         | 209.719     |  |
| Reserves         68,555         68,55   | EQUITY   |           |         |         | ,       |             |  |
| Reserves         68,555         68,55   | Contributed equity   | 110,403   | 110,403 | 110,403 | 110,403 | 110,403     |  |
| Retained surplus (accumulated deficit)         28,810         29,285         29,776         30,269         30,761   |  | ,         | ,       | ,       | ,       | -,          |  |
| deficit) 28,810 29,285 29,776 30,269 30,761   | Retained surplus (accumulated                                  | ,         | ,       | ,       | ,       | ,           |  |
| Total equity         207,768         208,243         208,734         209,227         209,719  |  | 28,810    | 29,285  | 29,776  | 30,269  | 30,761      |  |
|   | Total equity   | 207,768   | 208,243 | 208,734 | 209,227 | 209,719     |  |

#### Table 3.2: Budgeted departmental balance sheet (as at 30 June)

|                                       | Retained | Asset       | Other    | Contributed | Total   |
|---------------------------------------|----------|-------------|----------|-------------|---------|
|                                       | earnings | revaluation | reserves | equity/     | equity  |
|                                       | _        | reserve     |          | capital     |         |
|                                       | \$'000   | \$'000      | \$'000   | \$'000      | \$'000  |
| Opening balance as at 1 July 2018     |          |             |          |             |         |
| Balance carried forward from previous |          |             |          |             |         |
| period                                | 28,810   | 68,855      | (300)    | 110,403     | 207,768 |
| Adjusted opening balance              | 28,810   | 68,855      | (300)    | 110,403     | 207,768 |
| Comprehensive income                  |          |             |          |             |         |
| Surplus/(deficit) for the period      | 475      | -           | -        | -           | 475     |
| Total comprehensive income            | 475      | -           | -        | -           | 475     |
| Estimated closing balance as at       |          |             |          |             |         |
| 30 June 2019                          | 29,285   | 68,855      | (300)    | 110,403     | 208,243 |
| Closing balance attributable to the   |          |             |          |             |         |
| Australian Government                 | 29,285   | 68,855      | (300)    | 110,403     | 208,243 |

# Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2018–19)

| o Julie)                          |           |          |          |          |          |
|-----------------------------------|-----------|----------|----------|----------|----------|
|                                   | 2017–18   | 2018–19  | 2019–20  | 2020–21  | 2021–22  |
|                                   | Estimated | Budget   | Forward  | Forward  | Forward  |
|                                   | actual    |          | estimate | estimate | estimate |
|                                   | \$'000    | \$'000   | \$'000   | \$'000   | \$'000   |
| OPERATING ACTIVITIES              |           |          |          |          |          |
| Cash received                     |           |          |          |          |          |
| Appropriations                    | 280,058   | 281,726  | 284,689  | 284,086  | 289,200  |
| Sale of goods and rendering of    |           |          |          |          |          |
| services                          | 112,924   | 108,377  | 91,496   | 88,453   | 88,617   |
| Interest                          | 2,350     | 2,300    | 2,300    | 2,500    | 3,000    |
| Net GST received                  | 11,500    | 11,500   | 11,500   | 11,500   | 11,500   |
| Total cash received               | 406,832   | 403,903  | 389,985  | 386,539  | 392,317  |
| Cash used                         |           |          |          |          |          |
| Employees                         | 134,900   | 131,843  | 131,431  | 133,942  | 136,634  |
| Suppliers                         | 272,660   | 254,164  | 251,729  | 241,410  | 244,250  |
| Borrowing costs                   | 4         | -        | -        | -        | -        |
| Total cash used                   | 407,564   | 386,007  | 383,160  | 375,352  | 380,884  |
| Net cash from/(used by)           | ,         | ,        | ,        |          |          |
| operating activities              | (732)     | 17,896   | 6,825    | 11,187   | 11,433   |
| INVESTING ACTIVITIES              |           | ,        | ,        |          |          |
| Cash received                     |           |          |          |          |          |
| Proceeds from sales of financial  |           |          |          |          |          |
| instruments                       | 223,000   | 195,000  | 195,000  | 160,000  | 160,000  |
| Total cash received               | 223,000   | 195,000  | 195,000  | 160,000  | 160,000  |
| Cash used                         |           | ,        | ,        |          |          |
| Purchase of property, plant and   |           |          |          |          |          |
| equipment and intangibles         | 15,340    | 12,000   | 12,000   | 12,000   | 12,000   |
| Purchase of financial instruments | 210,400   | 202,000  | 190,000  | 160,000  | 160,000  |
| Total cash used                   | 225,740   | 214,000  | 202,000  | 172,000  | 172,000  |
| Net cash from/(used by) investing |           |          | ,        |          | ,        |
| activities                        | (2,740)   | (19,000) | (7,000)  | (12,000) | (12,000) |
| FINANCING ACTIVITIES              |           |          |          |          |          |
| Cash used                         |           |          |          |          |          |
| Lease payments                    | 46        | -        | -        | _        | -        |
| Total cash used                   | 46        | _        | -        | -        |          |
| Net cash from/(used by) financing |           | _        | _        |          |          |
| activities                        | (46)      | _        | _        | _        | _        |
| Net increase/(decrease) in cash   | (+0)      |          |          |          |          |
| held                              | (3,518)   | (1,104)  | (175)    | (813)    | (567)    |
| Cash and cash equivalents at the  | (0,0.0)   | (1,104)  | (        | (0.0)    | (001)    |
| beginning of the reporting period | 9,817     | 6,299    | 5,195    | 5,020    | 4,207    |
|                                   | -,        | -,•      | -,       | -,•      | .,=•.    |
| Cash and cash equivalents at the  |           |          |          |          |          |

# Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

| Table 3.5: Departmental capital budget statement (for the period ended 30 June) |           |         |          |          |          |
|---|-----------|---------|----------|----------|----------|
|   | 2017–18   | 2018–19 | 2019–20  | 2020–21  | 2021–22  |
|   | Estimated | Budget  | Forward  | Forward  | Forward  |
|   | actual    |         | estimate | estimate | estimate |
|   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| PURCHASE OF NON-FINANCIAL   |           |         |          |          |          |
| ASSETS  |           |         |          |          |          |
| Funded internally from departmental   |           |         |          |          |          |
| resources <sup>(a)</sup>  | 15,340    | 12,000  | 12,000   | 12,000   | 12,000   |
| TOTAL   | 15,340    | 12,000  | 12,000   | 12,000   | 12,000   |
| RECONCILIATION OF CASH USED   |           |         |          |          |          |
| TO ACQUIRE ASSETS TO ASSET  |           |         |          |          |          |
| MOVEMENT TABLE  |           |         |          |          |          |
| Total purchases   | 15,340    | 12,000  | 12,000   | 12,000   | 12,000   |
| Total cash used to acquire assets   | 15,340    | 12,000  | 12,000   | 12,000   | 12,000   |

(a) Includes the following sources of funding current Bill 1 and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.
 Prepared on Australian Accounting Standards basis.

| able 3.6. Statement of asset in    | ovenien | is (Duuge | Lycul 2010 | -10/        |          |
|------------------------------------|---------|-----------|------------|-------------|----------|
|                                    | Land    | Buildings | Other      | Computer    | Total    |
|                                    |         |           | property,  | software    |          |
|                                    |         |           | plant and  | and         |          |
|                                    |         |           | equipment  | intangibles |          |
|                                    | \$'000  | \$'000    | \$'000     | \$'000      | \$'000   |
| As at 1 July 2018                  |         |           |            |             |          |
| Gross book value                   | 39,860  | 40,700    | 37,150     | 40,418      | 158,128  |
| Accumulated depreciation/          | ,       | ,         | ,          | ,           | ,        |
| amortisation and impairment        | -       | (4,238)   | (11,220)   | (16,003)    | (31,461) |
| Opening net book balance           | 39,860  | 36,462    | 25,930     | 24,415      | 126,667  |
| Capital asset additions            |         |           |            |             |          |
| Estimated expenditure on new or    |         |           |            |             |          |
| replacement assets                 |         |           |            |             |          |
| By purchase—appropriation ordinary |         |           |            |             |          |
| annual services <sup>(a)</sup>     | -       | 600       | 6,400      | 5,000       | 12,000   |
| Total additions                    | -       | 600       | 6,400      | 5,000       | 12,000   |
| Other movements                    |         |           |            |             |          |
| Depreciation/amortisation expense  | -       | (2,208)   | (6,710)    | (3,000)     | (11,918) |
| Total other movements              | -       | (2,208)   | (6,710)    | (3,000)     | (11,918) |
| As at 30 June 2019                 |         |           |            |             |          |
| Gross book value                   | 39,860  | 41,300    | 43,550     | 45,418      | 170,128  |
| Accumulated depreciation/          |         | ,         | ,          | ,           | ,        |
| amortisation and impairment        | -       | (6,446)   | (17,930)   | (19,003)    | (43,379) |
| Closing net book balance           | 39,860  | 34,854    | 25,620     | 26,415      | 126,749  |

#### Table 3.6: Statement of asset movements (Budget year 2018–19)

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018–19 for depreciation expenses.
 Prepared on Australian Accounting Standards basis.

# **PORTFOLIO GLOSSARY**

| Term                         | Meaning   |
|------------------------------|---|
| Accrual Accounting           | The system of accounting where items are brought to<br>account and included in the financial statements as they<br>are earned or incurred, rather than as they are received or<br>paid.   |
| Accumulated<br>Depreciation  | The aggregate depreciation recorded for a particular depreciating asset.  |
| Administered Items           | The expenses, revenues, assets or liabilities managed by<br>agencies on behalf of the Commonwealth. Agencies do<br>not control administered items. Administered expenses<br>include grants, subsidies and benefits. In many cases,<br>administered expenses fund the delivery of third party<br>outputs.  |
| Additional Estimates         | Where amounts appropriated at Budget time are insufficient, Parliament may appropriate more funds to portfolios through the Additional Estimates Acts.  |
| Appropriation                | An authorisation by Parliament to spend moneys from the Consolidated Revenue Fund for a particular purpose.   |
| Annual Appropriation         | Two Appropriation Bills are introduced into Parliament in<br>May and comprise the Budget for the financial year<br>beginning 1 July. Further Bills are introduced later in the<br>financial year as part of the additional estimates process.<br>The parliamentary departments have their own<br>appropriations.                                |
| Capital Expenditure          | Expenditure by an agency on capital projects, for example, purchasing a building.   |
| Consolidated Revenue<br>Fund | Section 81 of the <i>Constitution</i> stipulates that all revenue<br>raised or money received by the Commonwealth forms<br>the one Consolidated Revenue Fund (CRF). The CRF is<br>not a bank account. The Official Public Account reflects<br>most of the operations of the CRF.  |
| Departmental Items           | Assets, liabilities, revenues and expenses which are<br>controlled by the agency in providing its outputs.<br>Departmental items would generally include computers,<br>plant and equipment assets used by agencies in providing<br>goods and services and most employee expenses, supplier<br>costs and other administrative expenses incurred. |

| Term                 | Meaning  |
|----------------------|--|
| Depreciation         | Apportionment of an asset's capital value as an expense<br>over its estimated useful life to take account of normal<br>usage, obsolescence, or the passage of time.  |
| Equity or Net Assets | Residual interest in the assets of an entity after deduction of its liabilities.   |
| Expense              | Total value of all of the resources consumed in producing<br>goods and services or the loss of future economic benefits<br>in the form of reductions in assets or increases in liabilities<br>of an entity.  |
| Fair Value           | Valuation methodology: The amount for which an asset<br>could be exchanged, or a liability settled, between<br>knowledgeable and willing parties in an arm's length<br>transaction. The fair value can be affected by the<br>conditions of the sale, market conditions and the<br>intentions of the asset holder.  |
| Outcomes             | The Government's objectives in each portfolio area.<br>Outcomes are desired results, impacts or consequences for<br>the Australian community as influenced by the actions of<br>the Commonwealth. Actual outcomes are assessments of<br>the results or impacts actually achieved.  |
| Parameters           | Agency funding is routinely adjusted for changes in<br>parameters to ensure agency funding keeps pace with<br>forecast changes in the economy. The Treasury calculates<br>parameter rates, which factor in various economic<br>indicators including inflation, production levels and<br>exchange rates.  |
| Revenue              | Total value of resources earned or received to cover the production of goods and services.   |
| Special Account      | Balances existing within the CRF that are supported by<br>standing appropriations under section 78 and 80 of the<br><i>Public Governance, Performance and Accountability Act</i> 2013<br>(PGPA Act). Special accounts allow money in the CRF to<br>be acknowledged as set-aside (hypothecated) for a<br>particular purpose. Amounts credited to a Special<br>Account may only be spent for the purposes of the Special<br>Account. Special Accounts can only be established by a<br>written determination of the Finance Minister (s78 PGPA<br>Act) or through an Act of Parliament (referred to in s80 of<br>the PGPA Act). |

#### Term

#### Meaning

Special Appropriations (including Standing Appropriations) An amount of money appropriated by a particular Act of Parliament for a specific purpose and number of years. For special appropriations the authority to withdraw funds from the CRF does not generally cease at the end of the financial year.

Standing appropriations are a sub-category consisting of ongoing special appropriations — the amount appropriated will depend on circumstances specified in the legislation.

# ACRONYMS

| Acronym | Meaning                                       |
|---------|---|
| 5G      | 5 <sup>th</sup> Generation wireless systems   |
| AAS     | Australian Accounting Standards               |
| ABC     | Australian Broadcasting Corporation           |
| ACB     | Administered Capital Budget                   |
| АСМА    | Australian Communications and Media Authority |
| AFTRS   | Australian Film, Television and Radio School  |
| ANMM    | Australian National Maritime Museum           |
| CALD    | Culturally and linguistically diverse         |
| CDAB    | Collection Development Acquisition Budget     |
| CRF     | Consolidated Revenue Fund                     |
| DCB     | Departmental Capital Budget                   |
| GFS     | Government Finance Statistics                 |
| GGS     | General Government Sector                     |
| GST     | Goods and Services Tax                        |
| ISSN    | International Standard Serial Number          |
| LOTE    | Language Other Than English                   |
| MYEFO   | Mid-Year Economic and Fiscal Outlook          |
| NFSA    | National Film and Sound Archive of Australia  |
| NGA     | National Gallery of Australia                 |
| NITV    | National Indigenous Television                |
| NLA     | National Library of Australia                 |
| NMA     | National Museum of Australia                  |
| NPGA    | National Portrait Gallery of Australia        |
| NBN     | National Broadband Network                    |
| nbn     | NBN Co Limited                                |
|         |   |

| Acronym       | Meaning  |
|---------------|--|
| NRS           | National Relay Service                                     |
| OPA           | Official Public Account                                    |
| OPH           | Old Parliament House                                       |
| PB Statements | Portfolio Budget Statements                                |
| PGPA Act      | Public Governance, Performance and Accountability Act 2013 |
| SBS           | Special Broadcasting Service Corporation                   |
| USO           | Universal Service Obligation                               |
| VAST          | Viewer Access Satellite Television                         |